



# Monthly Reporting

Reporting Period: March 2022

Reference: MR/03/2022

Date: 5 April 2022



GOVERNMENT OF THE  
**VIRGIN ISLANDS**  
Premier's Office



**VIRGIN ISLANDS**  
**RECOVERY AND**  
**DEVELOPMENT AGENCY**

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## Table of Acronyms

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BOQ	Bill of Quantities
BVI EC	British Virgin Islands Electricity Corporation
BVIPA	British Virgin Islands Ports Authority
CDB	Caribbean Development Bank
DWM	Department of Waste Management
Eoi	Expression of Interest
FCDO	Foreign, Commonwealth and Development Office
GoVI	Government of Virgin Islands
ITT	Invitation to Tender
JVD	Jost Van Dyke
MECYFA	Ministry of Education, Culture, Youth Affairs, Fisheries & Agriculture
MTWU	Ministry of Transportation, Works & Utilities
MHSD	Ministry of Health and Social Development
MNRLI	Ministry of Natural Resources, Labour and Immigration
NGO	Non-governmental Organisation
NPO	Non-profit Organisation
RDA	Recovery and Development Agency
RDP	Recovery to Development Plan
RRL	Rehabilitation and Reconstruction Loan
SoR	Statement of Requirement
SoW	Scope of Works
TCP	Town and Country Planning Department
ToR	Terms of Reference
UKG	United Kingdom Government
VfM	Value for Money
VG	Virgin Gorda
VISR	Virgin Islands Shipping Registry
WSD	Water and Sewerage Department

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Date	Description
6 April 2022	First draft report completed
21 April 2022	First draft approved by RDA Board
24 April 2022	First draft sent to Office of Premier for review
6 May 2022	RDA receives feedback from Office of Premier/Ten (10) days elapse
10 May 2022	RDA finalises and publishes the report

## 1. Project Highlights for March 2022

Table 1: Projects in Planning and Procurement Phases

541	060	083	091
<b>JOST VAN DYKE PRIMARY SCHOOL</b>	<b>MAGISTRATE'S COURT</b>	<b>ESLYN HENLEY RICHEZ LEARNING CENTRE</b>	<b>WEST END FERRY TERMINAL</b>
RDP – Schools	CDB RRL	CDB RRL	CDB RRL
MECYFA	DGO	MECYFA	PO
In March 2022, six submissions were received for construction of the new JVD Primary School, and of these six, three firms were shortlisted and received tender documents, including the approved design. Submissions are due in April 2022. Continued appeals for donor funding are expected to assist in supplementing the required contribution from GoVI.	A decision has been made to move forward with building the Magistrate's Court rather than the broader Halls of Justice project. As such, revised drawings for the scaled down approach are currently being prepared. A presentation from the consultant on two design options is scheduled to take place in early April 2022.	Following submission of the revised BoQ based on the detailed design, in March 2022, the RDA sought confirmation of funding for the increased cost. Finalised tender documents including approvals of the detailed design from TCP and the Building Authority will proceed to procurement based on the current designs.	In March 2022, feedback from broad stakeholder and community consultations were fed into the detailed design, which is currently being prepared. Also in March, the Climate Risk and Vulnerability Assessment (CRVA) was completed.

Table 2: Projects in Delivery Phase

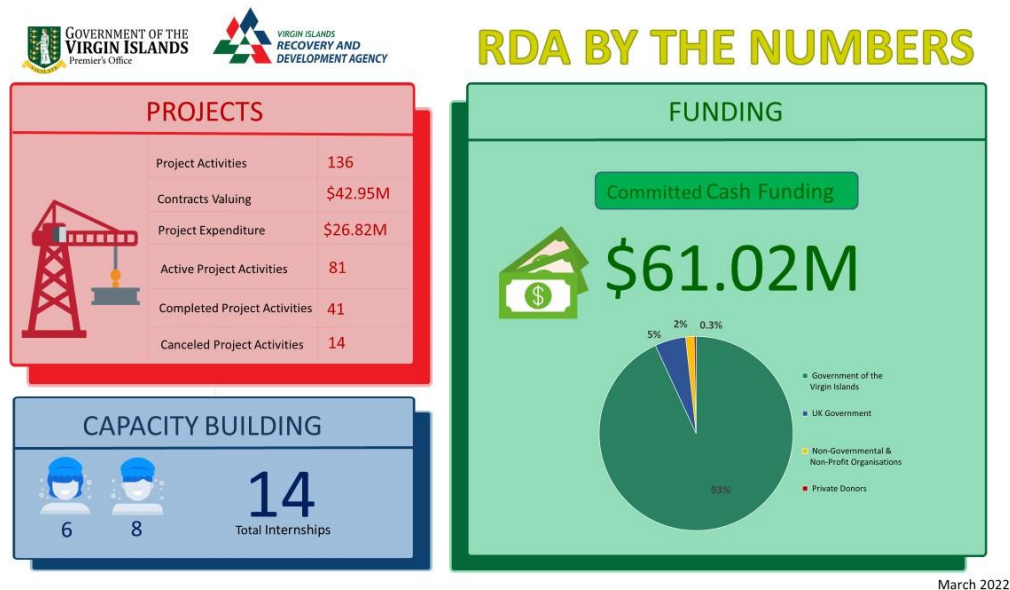
122	143	151	152
<b>ELMORE STOUTT HIGH SCHOOL</b>	<b>ANEGADA RECREATION GROUNDS</b>	<b>VIRGIN GORDA SPORTS COMPLEX</b>	<b>AO SHIRLEY GROUNDS</b>
RDP - Schools	RDP – Recreation	Phase One	Phase One
MECYFA	MECYFA	MECYFA	MECYFA
In March 2022, tender submissions for the packages to redevelop ESHS were received and evaluated, and the contracts were awarded. On 31 March, contracts were executed with the winning contractors, paving the way for works to begin in early April 2022. This project is scheduled to be completed in August. Procurement for the detailed design of the larger structure as well as geotechnical engineering works will support the broader redevelopment plan.	Procurement of playground equipment and bleachers for seating will pave the way for completion of this project. A 3D architectural rendering of the site has been procured prior to installation of the playground equipment and seating. In March 2022, the submitted rendering was reviewed and is currently being revised. Following revision, a presentation will be made to project stakeholders on equipment and seating placement for their input before final installation.	In March 2022, work continued on the car park, which is the last activity that will bring this full project to a close. The concrete surface of the car park was laid in March 2022 following compacting of the sub-grade to prevent water settlement. The retaining wall has also been constructed, and this project has reached substantial completion.	Following submission of the geotechnical final report and revision of costs, the contract for installation of lighting is currently scheduled to be reviewed. There have been significant delays in completion of this activity due to ongoing soil concerns. The redesigned light stanchion foundations are aimed at preventing upliftment due to the high underground water table.

177	181	192
<b>MARINE BASE</b>	<b>ROAD TOWN POLICE STATION – PHASE 2</b>	<b>RENEWABLE ENERGY INSTALLATIONS</b>
Phase One	RDP – Security & Law Enforcement	RDP – Renewable Energy
DGO	DGO	MECYFA, MHSD
Construction of the main building is now scheduled to commence in August 2022. Detailed designs including technical specifications and MEPFS drawings have been prepared and submitted to TCP. Preparation of tender documents for the reconstruction and retrofitting of the building are ongoing. Alongside receipt of required approvals and relocation of staff and equipment from the site, confirmation of funding for construction of the main building will facilitate this project proceeding to procurement.	Following award of contract, in March 2022, works continued on site. Installation of fixtures and refurbishment of specific areas, including painting, partitions and air conditioning were completed in March. This project thus reached substantial completion in March 2022.	In March 2022, final approvals were received for the Jost van Dyke Clinic Solar activity, now officially commissioned and handed over. This brings installation of the first three activities, including Leonora Delville and Ivan Dawson, to completion. Also in March 2022, equipment for installation of systems at Enis Adams and Francis Lettsome Primary, and the mobile power boxes was received. Work on these three additional activities has begun.

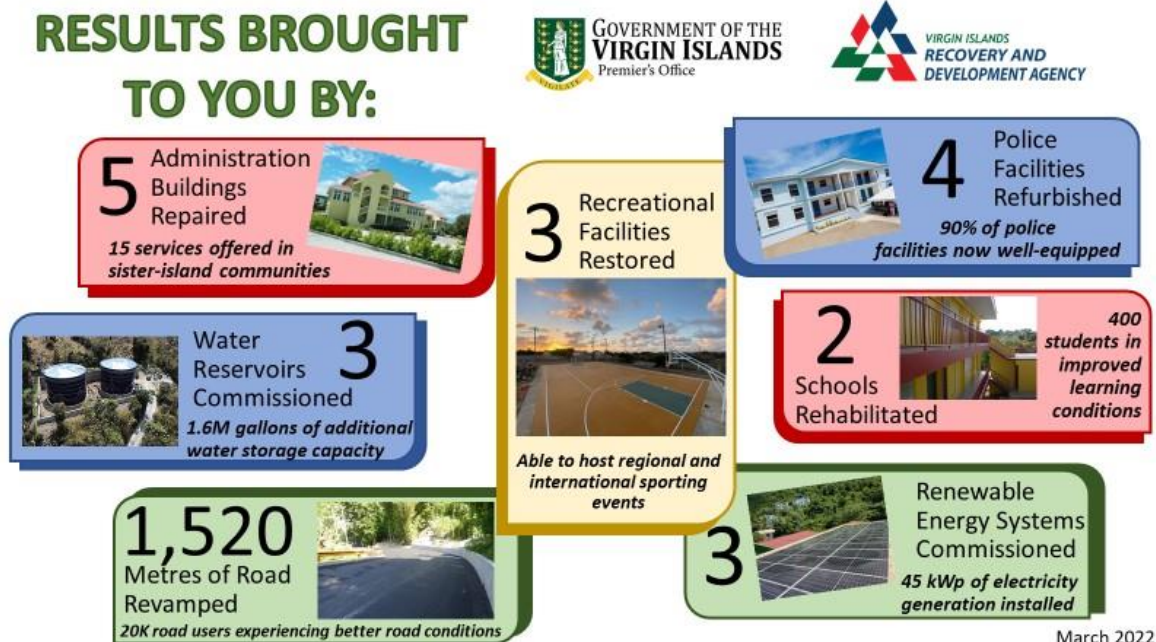
193	370	180
<b>ESTATE HOUSE #1 (AG'S RESIDENCE)</b>	<b>WASTE MANAGEMENT SOLUTIONS</b>	<b>ROADS, SLOPES AND COASTAL DEFENCES</b>
RDP – Security & Law Enforcement	RDP – Waste & Debris Management	CDB RRL
DGO	MHSD	MTWU
In March 2022, this project reached practical completion, following replacement of doors, completion of the kitchen and electrical approvals. Work completed on this project has included internal and external roof works, electrical and plumbing works, external and internal painting, installation of windows and doors, interior tiling and bathroom works, and installation of cabinetry and internal fixtures.	In March 2022, ongoing meetings were held to provide guidance to the Ministry on the required directives for this broad programme following submission and review of the inception report. Presentations have been made to stakeholders on the developed waste flow model. A presentation on the work done and proposed steps forward will be made in early April.	In March 2022, works continued on the eighth and final Fish Bay site. Following construction of the retaining wall, work on drainage and sidewalks along the roadway has continued. This project activity will now also include pipe relocation on behalf of WSD. Including road resurfacing, this activity is scheduled to be completed in the second quarter of 2022.

## 2. RDA by the Numbers

The following Dashboard presents a snapshot of the RDA's achievements across the three (3) aspects of our mandate, namely: Project implementation, Funding, and Capacity Building.



As demonstrated above, since its inception in 2018, the RDA has implemented approximately \$27 million worth of project activities across sectors in the Virgin Islands. These activities have resulted in improvements for the people of our Territory. The Dashboard below presents highlights of accomplishments of the RDA thus far in its journey, including both Output- (results immediately produced) as well as Outcome- (results achieved secondarily) level achievements of the Agency.





### 3. Communications

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This section reviews key events and communications releases.

Table 3: Events and Communications in March

Events	Date	Description
Contract Signing Ceremony   Construction Works for the Elmore Stoutt High School	31 March	The RDA in partnership with the Government of the Virgin Islands held a contract signing ceremony for the Construction of the Elmore Stoutt High School where four contractors were awarded contracts for this redevelopment project.

Videos	Date	Description
REPOST   Contract Signing for the Construction of the ESHS	31 March	REPOST   Contract Signing for the Construction of the ESHS (Facebook Live)

Social Media Post	Date
CLICKABLE FLYER: Invitation for Pre-qualification of Contractors for the Construction of the New Jost Van Dyke Primary School	3 March
CLICKABLE FLYER: RDA Project Questionnaire – Hope Hill to Sabbath Hill	4 March
CLICKABLE FLYER: RDA Project Questionnaire – Great Mountain I & II	14 March
REPOST CLICKABLE FLYER: Invitation for Pre-qualification of Contractors for the Construction of the New Jost Van Dyke Primary School	14 March
WE ARE HIRING   Join our Team (Internal Auditor)	17 March
REPOST: BVI GOVERNMENT   New Public Procurement (Online Training)	17 March
CLICKABLE FLYER: RDA Project Questionnaire – Ballast Bay Road Project	18 March
Site Visit   Estate House #1	18 March
Tender Closing   Construction of the Elmore Stoutt High School	22 March
REPOST: WE ARE HIRING   Join our Team (Internal Auditor)	23 March
CLICKABLE FLYER: RDA Project Questionnaire – Fort Hill (Bob’s Gas Station)	24 March
PROJECT UPDATE   Jeffery Caines Sport Complex Car Park	24 March

## 4. Community Engagement

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There were no community meetings held in March 2022.

During the month of March 2022, one new grievance was logged relating to the Carrot Bay Reservoir project. Since launch of the Grievance Redress System (GRS), a total of twelve (12) grievances have been lodged, with ten (10) of these having decisions issued.

## 5. Funding

The overall recovery and development programme of the RDA is funded by a combination of grants from the Government of the Virgin Islands (GoVI), the UK Government (UKG), and private funders.

The following section details contracted public funding and private grants to RDA projects to date, funding the specific initiatives listed.

Table 4: Contracted Financial Contributions by Project and Amount Contracted

	Project	Type of Funder	Value
1	Caribbean Development Bank via GoVI	GoVI	\$45,219,777.74
2	Multiple Phase One Projects	GoVI	\$10,009,200.00
3	ESHS Redevelopment	GoVI	\$573,090.00
4	ESHS Redevelopment	GoVI	\$353,045.00
5	AG's Residence	GoVI	\$218,726.24
6	Jost Van Dyke School	GoVI	\$150,000.00
7	Isabella Morris School	GoVI	\$100,000.00
8	Road Town Police Station	GoVI	\$70,000.00
9	Justice (AG) Residences	GoVI	\$60,000.00
10	Airport Expansion	GoVI	\$50,000.00
11	Construct Temporary classrooms for ESHS	NGO/NPO	\$250,000.00
12	Temporary Housing (M&E for 15 Houses)	NGO/NPO	\$150,000.00
13	Recreation Facility on Anegada (CN1)	NGO/NPO	\$140,000.00
14	AO Shirley Grounds Repairs	NGO/NPO	\$75,000.00
15	AO Shirley Grounds Repairs	NGO/NPO	\$75,000.00
16	Recreation Facility on Virgin Gorda (expanded scope CN3)	NGO/NPO	\$50,000.00
17	Special Debris Clearance	NGO/NPO	\$42,000.00
18	Special Debris Clearance	NGO/NPO	\$42,000.00
19	AO Shirley Grounds Repairs	NGO/NPO	\$30,000.00
20	Elmore Stoutt High School (Music Instruments)	NGO/NPO	\$4,260.00
21	Elmore Stoutt High School (Music Classroom)	Private Company	\$100,000.00
22	Elmore Stoutt High School (Music Instruments)	Private Company	\$28,000.00
23	Construct Temporary classrooms for ESHS	Private Company	\$21,204.07
24	ESHS Redevelopment	Private Company	\$15,000.00
25	Elmore Stoutt High School (Music Instruments)	Private Company	\$12,500.00
26	Bregado Flax Temporary Classroom Refurbishment	Private Company	\$500.00
27	Bregado Flax Temporary Classroom Refurbishment	Private Company	\$500.00
28	Bregado Flax Temporary Classroom Refurbishment	Private Company	\$500.00
29	Temporary Housing (M&E for 15 Houses)	Private Individual	\$24,000.00
30	Special Debris Clearance	UKG	\$562,949.00
31	Marine Base	UKG	\$420,997.82
32	Repair Police Stations at Virgin Gorda	UKG	\$339,799.00

	<b>Project</b>	<b>Type of Funder</b>	<b>Value</b>
33	Repair Public Administration Building (inc. Police Station) at JVD	UKG	\$291,987.00
34	Halls of Justice - Phase 1 Magistrates Court (Planning)	UKG	\$187,550.00
35	Renewable Energy - First Instalment	UKG	\$161,591.25
36	Marine Survey	UKG	\$146,678.00
37	VHF trunking network Design and Build	UKG	\$79,966.00
38	Resilient Energy for Public Buildings - CGBS & JVDC Phase 2	UKG	\$74,000.00
39	Road Town Police Station	UKG	\$70,000.00
40	Resilient Energy for Public Buildings - CGBS & JVDC Phase 1	UKG	\$70,000.00
41	Resilient Energy for Public Buildings - LDPS	UKG	\$68,000.00
42	Road Town Police Station	UKG	\$43,595.41
43	Road Town Police Station	UKG	\$535,377.78
44	Renewable Energy – Final Instalment	UKG	\$100,008.75
	<b>TOTAL</b>		<b>\$61,016,803.06</b>

Alongside financial contributions, the RDA receives in-kind contributions. In-kind refers to goods and services contributed that do not involve money, such as items or services donated. To date, the RDA has contracted a total of **\$1,149,350** in in-kind contributions.

	<b>Project/Initiative</b>	<b>Type of Funder</b>	<b>Value</b>
44		GoVI	\$10,000
45	Elmore Stoutt High School	NGO/NPO	\$380,000
46	West End Ferry Terminal (CDB RRL)	NGO/NPO	\$225,000
47	Remove and dispose of derelict marine vessels	Private Company	\$175,000
48	Renewable Energy	Private Company	\$40,000
49	Renewable Energy	Private Company	\$20,000
50	Renewable Energy	Private Company	\$15,000
51	Strengthening Government Asset Management Capability	UKG	\$138,750
52	Special Debris Clearance	UKG	\$78,000
53	Special Debris Clearance	UKG	\$67,600
	<b>TOTAL</b>		<b>\$1,149,350</b>

Participation by private sector and non-governmental organisations is critical to a shared, sustainable recovery and development process.

## 6. Ongoing Project Details

### Redevelopment of Elmore Stoutt High School

### Education, Culture, Youth Affairs, Fisheries & Agriculture

**Project:** 122

**Status:** Delivery

**Start Date:** October 2020

**End Date:** TBD

**Cost Estimate:**

**Spend to Date:** \$531,078

**Outcome:** *“Restored infrastructure for primary and secondary schools of the Virgin Islands to support full functionality and development of schools to meet education needs of children.”*

#### Overview

The Redevelopment of the Elmore Stoutt High School (ESHS) project is a major project with several phases aimed at rehabilitating the entire ESHS campus, which is by far the largest public secondary school in the Territory. Following passage of 2017’s storms, High School staff, teachers and students were displaced to the Clarence Thomas Building, where the Senior High School remains.

The first phase of this project has involved demolition of slabs on the main campus, and design and construction of additional buildings required to restore the campus. These buildings will facilitate relocation of the Senior High School to the main campus, comprising ten (10) large classrooms, 25 small classrooms, eight (8) bathrooms, a principal’s office, an administrative office, and a staff lounge. These buildings are scheduled to be completed in time for the commencement of the 2022/23 academic year.

This project also involves design and construction of another large building at the rear of the main campus, and installation of required school facilities, including green spaces, an auditorium and cafeteria.

#### Status: Delivery

In March 2022, tender submissions for the packages to redevelop ESHS were received and evaluated, and the contracts were awarded. On 31 March, contracts were executed with the winning contractors, paving the way for works to begin in early April 2022. This project is scheduled to be completed in August 2022.

Procurement for the detailed design of the larger structure as well as geotechnical engineering works will support the broader redevelopment plan.



## Anegada Recreation Facilities

Education, Culture, Youth  
Affairs, Fisheries & Agriculture

**Project:** 143.01

**Status:** Delivery

**Start Date:** July 2020

**End Date:** TBD

**Cost Estimate:** \$296,011

**Spend to Date:** \$180,275

**Outcome:** *“Redeveloped community recreational facilities supporting community and school recreation and national pride in sports.”*

### Overview

The Anegada Recreation Facilities project has aimed to rehabilitate the Anegada Recreation Grounds. The first activity under this project involved rubberised resurfacing of the basketball court in the facility; the second activity has involved reconstruction of the facility’s perimeter fencing; and the third activity procurement and installation of playground equipment and bleacher seating.

This project also envisions overall facility rehabilitation including construction of a club house, lighting, and bathroom facilities. Additional funding has been sought for implementation of the remaining activities within this project.

### Activity 1: Rubberised Resurfacing of the Basketball Court

#### Status: Completed

The basketball court surfacing activity has been completed, with the court demarcating and backboards and hoops installed.

### Activity 2: Fencing

#### Status: Completed

Work on the perimeter fencing has been completed, including installation of required concrete beams, a new picket fence, metal chain link fencing, and double metal vehicular and pedestrian gates.

### Activity 3: Playground

#### Status: Procurement

Procurement of playground equipment and bleachers for seating will pave the way for completion of this project. A 3D architectural rendering of the site has been procured prior to installation of the playground equipment and seating. In March 2022, the submitted rendering was reviewed and is currently being revised. Following revision, a presentation will be made to project stakeholders on equipment and seating placement for their input before final installation.



## Virgin Gorda Sports Complex (Jeffery Caines Sports Arena)

Ministry of Education, Culture,  
Youth Affairs, Fisheries &  
Agriculture

**Project:** 151

**Status:** Delivery

**Start Date:** January 2019

**End Date:** March 2022

**Original Budget:** \$700,000

**Cost Estimate:** \$1,324,203

**Spend to Date:** \$1,233,412

**Outcome:** *“Restored educational and recreational facilities that provide a safe and secure environment for learning and recreational activities”*

### Overview

The Virgin Gorda basketball sports complex was damaged by the 2017 hurricanes and had been unusable and in a state of disrepair due to this damage. The facility is used by the residents of Virgin Gorda for sporting events and recreation. While unusable, the state of the facility had been denying residents opportunity for use. The scope of this project was expanded to include a car park, outdoor court, bathrooms, and drainage improvements. Due to this scope expansion, the estimated cost of the project increased significantly.

Several activities within this project have been completed, including rehabilitation of the main court, establishment of the outdoor court, and rehabilitation of the bathroom facilities.

### Status: Delivery

In March 2022, work continued on the car park, which is the last activity that will bring this full project to a close. The concrete surface of the car park was laid in March 2022 following compacting of the sub-grade to prevent water settlement. The retaining wall has also been constructed, and this project has reached substantial completion.



## AO Shirley Recreation Grounds

## Ministry of Education, Culture, Youth Affairs, Fisheries & Agriculture

**Project:** 152

**Status:** Delivery

**Start Date:** October 2018

**End Date:** September 2022

**Original Budget:** \$675,000

**Spend to Date:** \$1,543,194

**Outcome:** *“Restored educational and recreational facilities that provide a safe and secure environment for learning and recreational activities”*

### Overview

The AO Shirley athletics and sports grounds project has been a priority project aimed at renovating the grounds to meet international accreditation standards as an IAAF Class 2 facility, so that the Territory can host national and international events. Required rehabilitation of the grounds has included installation of the new track, repairs to make the perimeter secure, installation of bathroom facilities, installation of lights to allow events after dark, repair to the spectator stands, and renovation of the clubhouse pavilion to provide meetings, events and changing facilities.

Several activities for this project have been completed, including the track, bathroom, wall and gates, trackside fence, and grandstand activities. Remaining are the lighting and pavilion activities to bring this overall project to completion.

### Activity 5: Lighting

**Status:** Delivery

Following submission of the geotechnical final report and revision of costs, the contract for installation of lighting is currently scheduled to be reviewed. There have been significant delays in completion of the lighting activity due to ongoing soil concerns. The redesigned light stanchion foundations are aimed at preventing upliftment due to the high underground water table.



### Activity 7: Pavilion

**Status:** Planning

The scope of works for the pavilion is currently being revised to include additional requirements specified by the Ministry.



## Marine Base

## Deputy Governor's Office

**Project:** 177

**Status:** Delivery

**Start Date:** May 2019

**End Date:** June 2023

**Original Budget:** 500,000

**Spend to Date:** \$414,049

**Outcome:** *“Functioning law enforcement institutions and communication networks to restore a sense of safety and security and improved communications between agencies”*

### Overview

The Repair of the Marine Base aims at returning the facilities to functional condition following significant damage from 2017's storms. This project involves several activities including installation of fencing and gates, boat rack, and repairs to the main building and dock facilities. These repairs will support a joint Customs and Marine Police security capability.

### Status: Delivery

Construction of the main building is now scheduled to commence in August 2022. Detailed designs including technical specifications and MEPFS drawings have been prepared and submitted to TCP. Preparation of tender documents for the reconstruction and retrofitting of the building are ongoing. Alongside receipt of required approvals and relocation of staff and equipment from the site, confirmation of funding for construction of the main building will facilitate this project proceeding to procurement.



## Waste Management Solutions

## Ministry of Health and Social Development

**Project:** 370

**Status:** Delivery

**Start Date:** January 2020

**End Date:** TBD

**Spend to Date:** \$41,745

**Outcome:** *“Improved facilities for processing waste on Tortola and Virgin Gorda to enable the environmentally sound processing of waste that protects the health of people and protects the environment.”*

### Overview

The Government of the Virgin Islands has identified solid waste disposal as a priority issue and requires assistance to create a sanitary landfill and waste site rehabilitation, and to establish auxiliary services and a feasibility study, and make recommendations to ensure an evidence-based decision is made prior to the detailed design phase.

The objectives of this project are designed to shape a programme that will allow for the development of a sustainable and modern sanitary landfill that contributes to responsible, circular management of waste within the BVI. This will be done through the following:

- Investigation of available options for the BVI to manage its waste responsibly;
- Development of options into detailed designs;
- Procurement of construction services that will deliver the desired outcome within budget; and
- The management of delivery of the plan to ensure that the project is delivered on time, within cost, and to the specified quality.

The outputs from this technical assistance will provide the recommendations needed to develop the most responsible and cost-effective means to dispose of landfilled waste in the Territory for the next twenty (20) years. This work will allow for the design and ultimate contracting of a modern means for managing waste that will form part of a cohesive Waste Management Strategy.

### Status: Delivery

In March 2022, ongoing meetings were held to provide guidance to the Ministry on the required directives for this broad programme. Presentations have been made to stakeholders on the developed waste flow model. Consultations have continued with the Ministry and other stakeholders following submission and review of the inception report submitted in late 2021.

## Renewable Energy Installations

MECYFA/MHSD

**Project:** 192

**Status:** Delivery

**Start Date:** December 2020

**End Date:** TBD

**Cost Estimate:** \$473,600

**Spend to Date:** \$375,024

**Outcome:** *“A more resilient energy system with lower electricity costs from the deployment of modern renewable energy technology, which combined with best-practice resource management, can deliver a stronger, smarter, greener, better Virgin Islands.”*

### Overview

The Territory’s transmission and distribution network was severely damaged by passage of the 2017 storms. The time it took to restore power to key communities around the Territory highlighted the vulnerability of the electrical network. In conjunction with other efforts, this project aims to provide increased community resilience, in terms of electricity provision.

The RDA has secured funding from the FCDO through the Governor’s Office to support the creation of community solar hubs. These will provide community access to electricity during periods of extended outage. The systems will provide solar energy to public buildings, including primary schools and clinics. These systems will offset components of these buildings’ energy consumption bill and provide an opportunity for the benefits of renewable energy to be displayed to future generations and the larger community.

### Status: Delivery

In March 2022, final approvals were received for the Jost van Dyke Clinic Solar activity, now officially commissioned and handed over. This brings installation of the first three activities, including Leonora Delville and Ivan Dawson, to completion. Also in March 2022, equipment for installation of systems at Enis Adams and Francis Lettsome Primary, and the mobile power boxes was received. Work on these three additional activities has begun.



## AG's Residence/ Estate House #1

## Deputy Governor's Office

**Project:** 193

**Status:** Delivery

**Start Date:** April 2020

**End Date:** March 2022

**Original Budget:** \$1,000,000

**Cost Estimate:** \$714,897

**Spend to Date:** \$584,392

**Outcome:** *"Provision of safety, security and rights of our people and strengthened borders through law enforcement capability, resources and engagement."*

### Overview

The Government-owned residences of the Attorney General (AG) and the Judges in McNamara have been identified as priorities for repair in part because of the high cost of alternate accommodations as well as the opportunity costs of not having the buildings utilised. The AG's and Judges' residences were all rendered uninhabitable by passage of the 2017 hurricanes. The level of repair needed ranges from interior renovation and remodelling to repair and replacement of both structural as well as non-structural elements.

Repair to the AG's residence/Estate House #1 will allow for judicial personnel to be accommodated in safe, secure facilities within the Road Town area. Repairs to the residences are expected to yield significant savings in rent. The improvements are also expected to reduce operating costs of the homes.

### Status: Delivery

In March 2022, this project reached practical completion, following replacement of doors, completion of the kitchen and electrical approvals. Work completed on this project has included internal and external roof works, electrical and plumbing works, external and internal painting, installation of windows and doors, interior tiling and bathroom works, and installation of cabinetry and internal fixtures.



## Magistrate's Court

## Deputy Governor's Office

**Project:** 060

**Status:** Planning

**Start Date:** March 2020

**End Date:** TBD

**Program:** CDB RRL

**Spend to Date:** \$57,800

**Outcome:** *"Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands."*

### Overview

This project is focused on the first phase of redevelopment of the territories' legal infrastructure, by constructing a Magistrate's Court on the old Eslyn Henley site in Tortola. It aims to complete the process of ensuring continuity of the judicial process, by relocating the Magistrate's Court occupants from their temporary facility.

### Status: Planning

A decision has been made to move forward with building the Magistrate's Court rather than the broader Halls of Justice project. As such, revised drawings for the scaled down approach are currently being prepared. A presentation from the consultant on two design options is scheduled to take place in early April 2022.

## Eslyn Henley Richez Learning Centre

Ministry of Education, Culture, Youth Affairs, Fisheries & Agriculture

**Project:** 083

**Status:** Planning

**Start Date:** September 2019

**End Date:** TBD

**Program:** CDB RRL

**Spend to Date:** \$107,807

**Outcome:** *“Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands.”*

### Overview

This project aims to construct a new facility for the Eslyn Henley Richez Learning Centre, which is a Special Educational Needs facility, taking a holistic approach to the reconstruction. The envisioned facility will serve up to thirty students, and will be fully accessible, accommodating the needs of students who are severely autistic, mentally as well as physically challenged, and have a variety of learning disabilities.

### Status: Planning

Following submission of the revised BoQ based on the detailed design, in March 2022, the RDA sought confirmation of funding for the increased cost. Finalised tender documents including approvals of the detailed design from TCP and the Building Authority will proceed to procurement once full project funding is confirmed.



## West End Ferry Terminal

## Premier's Office

**Project:** 091

**Status:** Procurement

**Start Date:** April 2019

**End Date:** TBD

**Program:** CDB RRL

**Spend to Date:** \$54,912

**Outcome:** *“Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands.”*

### Overview

The West End Ferry Terminal has been an important mode for travellers moving between the British Virgin Islands and the US Virgin Islands, as well as the sole hub for domestic travel between Jost Van Dyke and Tortola. This is a major access hub to the Virgin Islands with 170,000 passengers routing through this terminal in 2016. The destruction of the facility during hurricanes Irma and Maria has presented challenges to travellers wishing to travel to the BVI.

The West End Ferry Terminal project aims to revitalise the terminal and enhance it to be a major port hub within the Virgin Islands.

### Status: Planning

In March 2022, feedback from broad stakeholder and community consultations were fed into the detailed design, which is currently being prepared. Also in March, the Climate Risk and Vulnerability Assessment (CRVA) was completed.



## Roads, Slopes, and Coastal Defences

## Ministry of Transportation, Works, & Utilities

**Project:** 180

**Status:** Delivery

**Start Date:** January 2020

**End Date:** May 2022

**Program:** CDB RRL

**Spend to Date:** \$4,862,017

**Outcome:** *“Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands.”*

### Overview

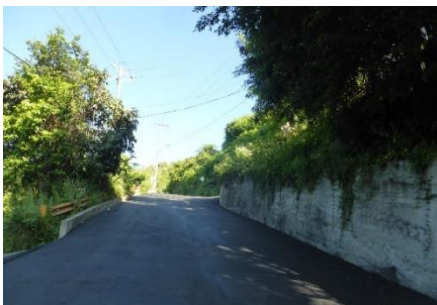
The intended goal of this project is to repair, rehabilitate and reconstruct the priority roads in the Territory. There was severe damage to the road network on the western and north-western portion of Tortola. Sea defences in different areas were destroyed and will require replacement and upgrading. Other roads suffered significant damage down to the sub-grade beneath the concrete layer, while in other areas rehabilitation works include road/slope/embankment stabilisation.

### Current Status

Work has been completed on all seven of the first sites, namely the Great Mountain 1, Great Mountain 2, Hope to Sabbath Hill, Little Dix Hill, Long Trench, Ballast Bay and Bob’s Gas Station sites. Asphalt paving has also been completed on six sites, with the Long Trench site to remain in concrete.

In March 2022, works continued on the eighth and final **Fish Bay** site. Following construction of the retaining wall, work on drainage and sidewalks along the roadway has continued. This project activity will now also include pipe relocation on behalf of WSD. Including road resurfacing, this activity is scheduled to be completed in the second quarter of 2022.

The designed sequencing of road works has facilitated maintenance of traffic flow into and out of Road Town, in compliance with Traffic Management Plans designed for this project.





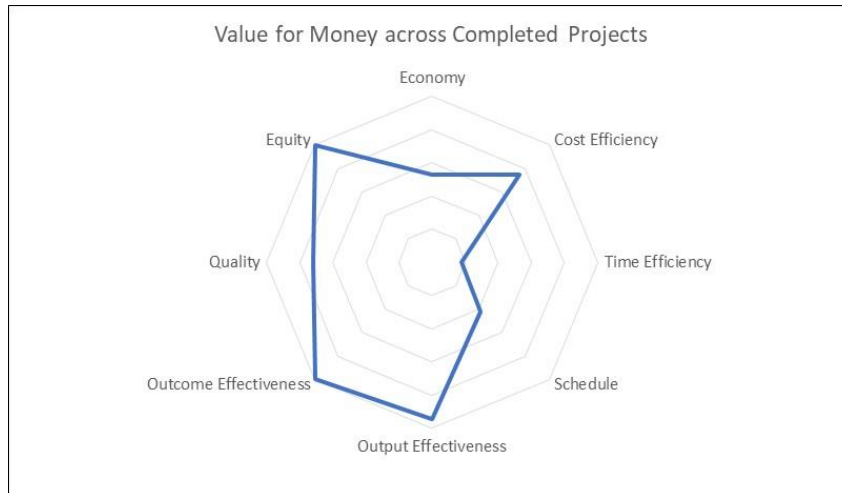
## 7. Completed Projects

Completed projects are included below with their Value for Money assessment scores and detailed reports on performance. Using the RDA's VfM Framework, each completed project's Economy, Efficiency, Effectiveness and Equity are assessed and assigned an overall score out of 100.

Table 5: Completed Projects

Project Code	Project	Programme	Month of Completion	Overall VfM Score	VfM Report
140	Water Network – Reservoirs & Meters	CDB RRL	December 2021	TBD	
200	Vanterpool Admin Flax Admin Building North Sound Admin	CDB RRL	December 2021 March 2021 December 2020	TBD 75/100 67.5/100	<a href="#">Flax Admin VfM Report</a> <a href="#">North Sound Admin VfM Report</a>
163	Anegada Admin Building	Security & Law Enforcement	July 2021	84.2/100	
086	Bregado Flax Educational Centre	CDB RRL	May 2021	TBD	
181	Road Town Police Station	Phase One	April 2021	73.7/100	<a href="#">Road Town Police Station VfM Report</a>
187	Incinerator Dismantling	Phase One	June 2020	73.7/100	<a href="#">Incinerator Dismantling VfM Report</a>
136	Sea Markers	Phase One	June 2020	80/100	<a href="#">Sea Markers VfM Report</a>
154	Temporary Homes	Phase One	March 2020	50/100	<a href="#">Temporary Homes VfM Report</a>
189	Marine Survey	Phase One	February 2020	72.5/100	<a href="#">Marine Survey VfM Report</a>
145	BFJS Internal Walls	Phase One	January 2020	50/100	<a href="#">BFJS VfM Report</a>
103	Virgin Gorda Baths	Phase One	January 2020	TBD	
157	Repair to Damaged Homes	Phase One	January 2020	70/100	<a href="#">Repair to Damaged Homes VfM Report</a>
147	ESHS - Temporary Classrooms ESHS CTL - Improvements	Phase One	September 2019 August 2019	80/100 70/100	<a href="#">ESHS Temporary Classrooms VfM Report</a> <a href="#">ESHS CTL Improvements VfM Report</a>
182	Virgin Gorda Police Barracks Repair	Phase One	July 2019	78.9/100	<a href="#">VG Police Barracks VfM Report</a>
183	Jost Van Dyke Admin Building Repair	Phase One	August 2019	65.0/100	<a href="#">JVD Admin Building VfM Report</a>
146	ESHS Demolition	Phase One	June 2019	100/100	<a href="#">ESHS Demolition VfM Report</a>
160	VG Admin Building – Cleaning & WaltSCO	Phase One	April 2019	N/A	
108	Special Debris Clearance	Phase One	April 2019	64.7/100	<a href="#">Special Debris Clearance VfM Report</a>

## Analysis of Value for Money across Completed Projects



Based on a compendium of the Value for Money (VfM) Assessments conducted thus far on completed projects, an overall narrative has become clear.

The RDA has generally been good at producing the outputs set out for it, and these outputs have generally led to expected broader outcomes. There is room for improvement in completing these projects within both the expected timeframe (Schedule), and within established time benchmarks (Time Efficiency). Additionally, it is clear that there is scope for improvement on project costing estimations, and on ensuring that end-products adequately meet user expectations (Quality).

Based on these general findings and other specific lessons identified in individual assessments, the RDA is employing time saving techniques and has aimed to better capture user requirements through more extensive planning efforts in early stages of project implementation.