

Monthly Reporting

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Table of Acronyms

BOQ	Bill of Quantities
BVI EC	British Virgin Islands Electricity Corporation
BVIPA	British Virgin Islands Ports Authority
CDB	Caribbean Development Bank
DWM	Department of Waste Management
Eol	Expression of Interest
FCDO	Foreign, Commonwealth and Development Office
GoVI	Government of Virgin Islands
ITT	Invitation to Tender
JVD	Jost Van Dyke
MECYFA	Ministry of Education, Culture, Youth Affairs, Fisheries & Agriculture
MTWU	Ministry of Transportation, Works & Utilities
MHSD	Ministry of Health and Social Development
MNRLI	Ministry of Natural Resources, Labour and Immigration
NGO	Non-governmental Organisation
NPO	Non-profit Organisation
RDA	Recovery and Development Agency
RDP	Recovery to Development Plan
RRL	Rehabilitation and Reconstruction Loan
SoR	Statement of Requirement
SoW	Scope of Works
ТСР	Town and Country Planning Department
ToR	Terms of Reference
UKG	United Kingdom Government
VfM	Value for Money
VG	Virgin Gorda
VISR	Virgin Islands Shipping Registry
WSD	Water and Sewerage Department

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Date	Description
6 May 2022	First draft report completed
19 May 2022	First draft approved by RDA Board
24 May 2022	First draft sent to Office of Premier for review
8 June 2022	RDA receives feedback from Office of Premier/Ten (10) days elapse
9 June 2022	RDA finalises and publishes the report

1. Project Highlights for April 2022

Table 1: Projects in I	Planning and Procurement Phases
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541	060	083	091
JOST VAN DYKE PRIMARY SCHOOL	MAGISTRATE'S COURT	ESLYN HENLEY RICHEZ LEARNING CENTRE	WEST END FERRY TERMINAL
RDP – Schools	CDB RRL	CDB RRL	CDB RRL
MECYFA	DGO	MECYFA	PO
In April 2022, a bidder's conference for construction of the Jost van Dyke Primary School was held, and requests for clarification from bidders were addressed. The RFP for a quantity surveyor has been advertised, and tenders for construction are now expected to be submitted by early June 2022. Continued appeals for donor funding are expected to assist in supplementing the required contribution from GoVI.	In April 2022, a presentation from the design consultant on two design options was made. A final decision on the design option to be taken, moving forward with building the Magistrate's Court rather than the broader Halls of Justice project is now awaited. This will require confirmation of funding.	Following submission of the revised BoQ based on the detailed design, the RDA has sought confirmation of funding for the increased cost. Finalised tender documents including approvals of the detailed design from TCP and the Building Authority will proceed to procurement based on the current designs. A 'No Objection' will be required from the CDB prior to commencement of the procurement process.	In April 2022, the design consultant submitted the completed Environmental Impact Assessment for review, and the preliminary ground investigation which will inform the detailed design was received. Work continues on preparation of the detailed design for this project, following widespread community consultations and receipt of technical inputs.

Table 2: Projects in Delivery Phase

122	143	152	192
ELMORE STOUTT HIGH SCHOOL	ANEGADA RECREATION GROUNDS	AO SHIRLEY GROUNDS	RENEWABLE ENERGY INSTALLATIONS
RDP - Schools	RDP – Recreation	Phase One	RDP – Renewable Energy
MECYFA	MECYFA	MECYFA	MECYFA, MHSD
In April 2022, construction at this project reached approximately five percent completion, with excavations, setting out, foundations and block laying completed. Procurement for major fittings continues, and in April a contract was signed specific to the procurement of windows and doors for the structures. This project is scheduled to be completed in August.	Procurement of playground equipment and bleachers for seating will pave the way for completion of this project. The submitted 3-D architectural rendering has been reviewed and is being revised. Following revision, a presentation will be made to project stakeholders on equipment and seating placement for their input prior to installation.	Following submission of the geotechnical final report and revision of costs, the contract for installation of lighting is currently scheduled to be reviewed. There have been significant delays in completion of this activity due to ongoing soil concerns. The redesigned light stanchion foundations are aimed at preventing upliftment due to the high underground water table.	With all three of the initial solar projects completed, in April 2022, work continued on installation of systems for the three new projects namely Enis Adams and Francis Lettsome Primary Schools and the mobile power boxes. At both Enis Adams and Francis Lettsome, solar panels and panel boxes were installed. BVIEC and TCP inspections will now be required to facilitate approval and full commissioning of these systems.

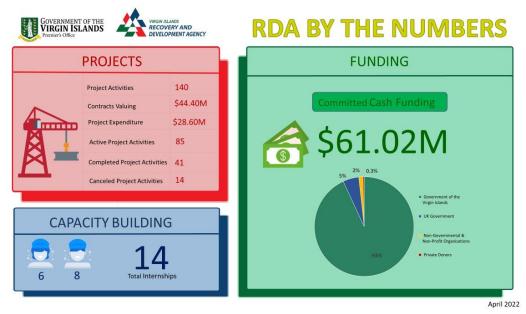
370	180	177
WASTE MANAGEMENT SOLUTIONS	ROADS, SLOPES AND COASTAL DEFENCES	MARINE BASE
RDP – Waste & Debris Management	CDB RRL	Phase One
MHSD	MTWU	DGO
In April 2022, a community meeting was held on the Waste Management programme, and community views were sought on the various options for immediate response to the current situation of waste in the Territory, including purchase of mobile incinerators while the broader programme of 7Rs are rolled out.	In April 2022, works continued on the eighth and final Fish Bay site. This included work on the box drains. The first shipment of pipes for the pipe relocation was received in April. Pipe relocation on behalf of WSD will now be included in the scope of this project. Including road resurfacing, this activity is now scheduled to be completed in the third quarter of 2022.	Construction of the main building is now scheduled to commence in August 2022. Detailed designs including technical specifications and MEPFS drawings have been prepared and submitted to TCP. Preparation of tender documents for the reconstruction and retrofitting of the building are ongoing. Alongside receipt of required approvals and relocation of staff and equipment from the site, confirmation of funding for construction of the main building will facilitate this project proceeding to procurement.

Table 3: Recently Completed Projects

193	151	181
ESTATE HOUSE #1 (AG'S RESIDENCE)	VIRGIN GORDA SPORTS COMPLEX	ROAD TOWN POLICE STATION - PHASE 2
RDP – Security & Law Enforcement	Phase One	RDP – Security & Law Enforcement
DGO	MECYFA	DGO
Having reached substantial completion, in April 2022, defects were identified and repairs to defects begun on the Estate House #1. This project is expected to be handed over to Central Government in the coming weeks, following completion of defects repairs.	Having reached substantial completion, in April 2022, final finishes on the Virgin Gorda Sports Complex were completed. A new water tank and score board systems are scheduled to be installed in May before final inspection of the facilities, bringing this project to a close.	Having reached substantial completion, in April 2022, specific snags for this project were identified for rectification. This project is thus expected to be handed over in the coming weeks.

2. RDA by the Numbers

The following Dashboard presents a snapshot of the RDA's achievements across the three (3) aspects of our mandate, namely: Project implementation, Funding, and Capacity Building.



As demonstrated above, since its inception in 2018, the RDA has implemented approximately \$29 million worth of project activities across sectors in the Virgin Islands. These activities have resulted in improvements for the people of our Territory. The Dashboard below presents highlights of accomplishments of the RDA thus far in its journey, including both Output- (results immediately produced) as well as Outcome- (results achieved secondarily) level achievements of the Agency.



3. Communications

This section reviews key events and communications releases.

Table 4: Events and Communications in April

Events	Date	Description
Handover Ceremony Installation of	1 April	Handover Ceremony to Commission the
Solar Facility Jost Van Dyke Clinic		Solar Facility for the Jost Van Dyke Clinic
Community Meeting: Elmore Stoutt	12 April	A public meeting to discuss the way forward
High School Redevelopment Project		on the Elmore Stout High School
		Redevelopment Project. Important areas to
		discuss include the project timeline,
		construction schedule and environmental
		noise. Tuesday, April 12, from 6:00 to 8:00
		p.m. under the Big Tent on the Elmore Stoutt High School grounds.
Community Meeting: Waste	13 April	Emergency Meeting to discuss Waste
Management Solutions	13 April	Management Solutions hosted by the
		Ministry of Health in partnership with RDA.
		Dr. Neil Smith delivered the key
		presentation outlining the proposed
		strategies.
Contract Signing Ceremony Supply of	28 April	The RDA awarded a contract to Traders
Fixtures & Equipment for the Elmore		Choice Limited for the Supply of Fixtures,
Stoutt High School		Fittings & Equipment for the Elmore Stoutt
		High School valuing US\$1,237,005.58.

Videos	Date	Description	
GIS LIVE Share: Community Meeting	12 April	Team RDA led by Dr Neil Smith and Project	
on the Way Forward for the ESHS		Manager Flloyd Stoutt led a Community	
Redevelopment Project		Meeting to share information and receive	
		public feedback on the project timeline,	
		construction schedule and environmental	
		noise for the ESHS Redevelopment Project	
GIS LIVE Share: Community Meeting	13 April	Emergency Community Meeting to share	
on the 7R's of Waste Management		the proposed solutions for Waste	
Solutions		Management in the Virgin Islands. Dr. Neil	
		Smith delivered the featured presentation.	
Project Progress Elmore Stoutt High	28 April	Project Progress Elmore Stoutt High School	
School			

Social Media Post	Date
REPOST: BVI Platinum – McMaster Confirm as RDA CEO	1 April
Contract Signing Construction of the Elmore Stoutt High School	1 April
Handover Ceremony Installation of Solar Facility Jost Van Dyke Clinic	4 April
FLYER: Solar Energy Installation Workshop	4 April
Tender Opening Supply of Fixtures & Equipment for the Elmore Stoutt High School	5 April
Bidder's Conference Construction of the New Jost Van Dyke School	8 April
FLYER: Community Meeting The Elmore Stoutt High School Redevelopment.	8 April
REPOST: Elmore Stoutt High School Project Progress	12 April
REPOST: Elmore Stoutt High School Project Progress	12 April
REPOST: Community Meeting 7R's Waste Management Strategy	13 April
Construction of the Elmore Stoutt High School	19 April
RDA 2022 INTERNSHIP PROGRAMME	20 April
REPOST: Elmore Stoutt High School Project Progress	23 April
FLYER: Launch of Newly Redesigned RDA Website	26 April
Clickable Flyer: New Tender Supply of Finishes Paint, Primer and Epoxy Waterproof Coating Elmore Stoutt High School	26 April

4. Community Engagement

Projects being implemented by the RDA impact a multitude of communities and other stakeholders throughout the BVI. Stakeholder engagement is therefore an integral part of the project cycle at every stage. The RDA has dedicated resources to facilitate the participation of communities, Government, the private sector and other stakeholders in the planning, design, implementation, and monitoring phases of infrastructure projects it manages.

On April 12, 2022, a community meeting was held to discuss the way forward for the Elmore Stoutt High School Redevelopment Project. The meeting focused on the project timeline, construction schedule, and environmental noise as part of this project. A lively discussion with acceptance and understanding for the project scope and deadline and the need for two-shifts and night-time operations until 10:00 p.m. was readily received by those in attendance.

On April 13, 2022, a community meeting was held to discuss the Waste Management Programme, and present options including immediate response through mobile incinerators. Community views will be incorporated in operationalising the Waste Management Strategy.

Grievance Redress System

The RDA's Grievance Redress System (GRS) was officially launched on 31st March 2021 via a press release on the RDA's website¹ with the article also being circulated on the Government of the Virgin Islands website² and picked up by the local media via their online publications³. As part of the public sensitisation material a video was developed and released on the RDA's social media site explaining the GRS process including how to lodge a complaint and an appeal, the purpose and importance of the GRS, what information is required and how the internal decision-making process works. The GRS Handbook has also been developed as a tool to sensitize the public about the system. It summarises important information about the GRS and is available on the RDA's website.

During the month of April 2022, one (1) new grievance was recorded in the Grievance Redress System (GRS). This complaint was linked to the Elmore Stoutt High School Re-Development project. A total of thirteen (13) grievances have been lodged, with eleven (11) being resolved.

5. Funding

The overall recovery and development programme of the RDA is funded by a combination of grants from the Government of the Virgin Islands (GoVI), the UK Government (UKG), and private funders.

The following section details contracted public funding and private grants to RDA projects to date, funding the specific initiatives listed.

	Project	Type of Funder	Value	
1	Caribbean Development Bank via GoVI (RRL Projects)	GoVI	\$45,219,777.74	
2	Multiple Phase One Projects	GoVI		
3	ESHS Redevelopment			
4	ESHS Redevelopment	GoVI	\$353,045.00	
5	AG's Residence	GoVI	\$218,726.24	
6	Jost Van Dyke School	GoVI	\$150,000.00	
7	Isabella Morris School	GoVI	\$100,000.00	
8	Road Town Police Station	GoVI	\$70,000.00	
9	Justice (AG) Residences/Estate House #1	GoVI	\$60,000.00	
10	Airport Expansion	GoVI	\$50,000.00	
11	Construct Temporary classrooms for ESHS	NGO/NPO	\$250,000.00	
12	Temporary Housing (M&E for 15 Houses)	NGO/NPO	\$150,000.00	
13	Recreation Facility on Anegada (CN1)	NGO/NPO	\$140,000.00	
14	AO Shirley Grounds Repairs	NGO/NPO		
15	AO Shirley Grounds Repairs	NGO/NPO		
16	Recreation Facility on Virgin Gorda (expanded scope CN3)	NGO/NPO	\$50,000.00	
17	Special Debris Clearance	NGO/NPO	\$42,000.00	
18	Special Debris Clearance	NGO/NPO	\$42,000.00	
19	AO Shirley Grounds Repairs	NGO/NPO	\$30,000.00	
20	Elmore Stoutt High School (Music Instruments)	NGO/NPO	\$4,260.00	
21	Elmore Stoutt High School (Music Classroom)	Private Company	\$100,000.00	
22	Elmore Stoutt High School (Music Instruments)	Private Company	\$28,000.00	
23	Construct Temporary classrooms for ESHS	Private Company	\$21,204.07	
24	ESHS Redevelopment	Private Company	\$15,000.00	
25	Elmore Stoutt High School (Music Instruments)	Private Company	\$12,500.00	
26	Bregado Flax Temporary Classroom Refurbishment	Private Company	\$500.00	
27	Bregado Flax Temporary Classroom Refurbishment	Private Company	\$500.00	
28	Bregado Flax Temporary Classroom Refurbishment Private Company		\$500.00	
29	Temporary Housing (M&E for 15 Houses)	Private Individual	\$24,000.00	
30	Special Debris Clearance	UKG	\$562,949.00	
31	Marine Base	UKG	\$420,997.82	
32	Repair Police Stations at Virgin Gorda	UKG	\$339,799.00	

Table 5: Contracted Financial Contributions by Project and Amount Contracted

	Project	Type of Funder	Value
33	Repair Public Administration Building (inc. Police Station) at JVD	UKG	\$291,987.00
34	Halls of Justice - Phase 1 Magistrates Court (Planning)	UKG	\$187,550.00
35	Renewable Energy - First Instalment	UKG	\$161,591.25
36	Marine Survey	UKG	\$146,678.00
37	VHF trunking network Design and Build	UKG	\$79,966.00
38	Resilient Energy for Public Buildings - CGBS & JVDC Phase 2	UKG	\$74,000.00
39	Road Town Police Station	UKG	\$70,000.00
40	Resilient Energy for Public Buildings - CGBS & JVDC Phase 1	UKG	\$70,000.00
41	Resilient Energy for Public Buildings - LDPS	UKG	\$68,000.00
42	Road Town Police Station	UKG	\$43,595.41
43	Road Town Police Station	UKG	\$535,377.78
44	Renewable Energy – Final Instalment	UKG	\$100,008.75
	TOTAL		\$61,016,803.06

Alongside financial contributions, the RDA receives in-kind contributions. In-kind refers to goods and services contributed that do not involve money, such as items or services donated. To date, the RDA has contracted a total of **\$1,149,350** in in-kind contributions.

	Project/Initiative	Type of Funder	Value
44		GoVI	\$10,000
45	Elmore Stoutt High School	NGO/NPO	\$380,000
46	West End Ferry Terminal (CDB RRL)	NGO/NPO	\$225,000
47	Remove and dispose of derelict marine vessels	Private Company	\$175,000
48	Renewable Energy	Private Company	\$40,000
49	Renewable Energy	Private Company	\$20,000
50	Renewable Energy	Private Company	\$15,000
51	Strengthening Government Asset Management Capability	UKG	\$138,750
52	Special Debris Clearance	UKG	\$78,000
53	Special Debris Clearance	UKG	\$67,600
	TOTAL		\$1,149,350

Participation by private sector and non-governmental organisations is critical to a shared, sustainable recovery and development process.

6. Ongoing Project Details

Redevelopment of Elmore Stoutt High School

Project: 122 Start Date: October 2020 Cost Estimate:

Education, Culture, Youth Affairs, Fisheries & Agriculture

Status: Delivery End Date: TBD

Spend to Date: \$2,157,500

Outcome: *"Restored infrastructure for primary and secondary schools of the Virgin Islands to support full functionality and development of schools to meet education needs of children."*

Overview

The Redevelopment of the Elmore Stoutt High School (ESHS) project is a major project with several phases aimed at rehabilitating the entire ESHS campus, which is by far the largest public secondary school in the Territory. Following passage of 2017's storms, High School staff, teachers and students were displaced to the Clarence Thomas Building, where the Senior High School remains.

The first phase of this project has involved demolition of slabs on the main campus, and design and construction of additional buildings required to restore the campus. These buildings will facilitate relocation of the Senior High School to the main campus, comprising ten (10) large classrooms, 25 small classrooms, eight (8) bathrooms, a principal's office, an administrative office, and a staff lounge. These buildings are scheduled to be completed in time for the commencement of the 2022/23 academic year.

This project also involves design and construction of another large building at the rear of the main campus, and installation of required school facilities, including green spaces, an auditorium and cafeteria.

Status: Delivery

In April 2022, construction at this project reached approximately five percent completion, with excavations, setting out, foundations and block laying completed. Procurement for major fittings continues, and in April a contract was signed specific to the procurement of windows and doors for the structures. This project is scheduled to be completed in August.



Anegada Recreation Facilities

Project: 143.01

Start Date: July 2020

Cost Estimate: \$296,011

Education, Culture, Youth Affairs, Fisheries & Agriculture

Status: Delivery

End Date: TBD

Spend to Date: \$184,504

Outcome: *"Redeveloped community recreational facilities supporting community and school recreation and national pride in sports."*

Overview

The Anegada Recreation Facilities project has aimed to rehabilitate the Anegada Recreation Grounds. The first activity under this project involved rubberised resurfacing of the basketball court in the facility; the second activity has involved reconstruction of the facility's perimeter fencing; and the third activity procurement and installation of playground equipment and bleacher seating.

This project also envisions overall facility rehabilitation including construction of a club house, lighting, and bathroom facilities. Additional funding has been sought for implementation of the remaining activities within this project.

Activity 1: Rubberised Resurfacing of the Basketball Court

Status: Completed

The basketball court surfacing activity has been completed, with the court demarcating and backboards and hoops installed.

Activity 2: Fencing

Status: Completed

Work on the perimeter fencing has been completed, including installation of required concrete beams, a new picket fence, metal chain link fencing, and double metal vehicular and pedestrian gates.

Activity 3: Playground

Status: Procurement

Procurement of playground equipment and bleachers for seating will pave the way for completion of this project. The submitted 3-D architectural rendering has been reviewed and is being revised. Following revision, a presentation will be made to project stakeholders on equipment and seating placement for their input prior to installation.



AO Shirley Recreation Grounds

Ministry of Education, Culture, Youth Affairs, Fisheries & Agriculture

	•
Project: 152	Status: Delivery
Start Date: October 2018	End Date: September 2022
Original Budget: \$675,000	Spend to Date: \$1,544,694

Outcome: "Restored educational and recreational facilities that provide a safe and secure environment for learning and recreational activities"

Overview

The AO Shirley athletics and sports grounds project has been a priority project aimed at renovating the grounds to meet international accreditation standards as an IAAF Class 2 facility, so that the Territory can host national and international events. Required rehabilitation of the grounds has included installation of the new track, repairs to make the perimeter secure, installation of bathroom facilities, installation of lights to allow events after dark, repair to the spectator stands, and renovation of the clubhouse pavilion to provide meetings, events and changing facilities.

Several activities for this project have been completed, including the track, bathroom, wall and gates, trackside fence, and grandstand activities. Remaining are the lighting and pavilion activities to bring this overall project to completion.

Activity 5: Lighting

Status: Delivery

Following submission of the geotechnical final report and revision of costs, the contract for installation of lighting is currently scheduled to be reviewed. There have been significant delays in completion of this activity due to ongoing soil concerns. The redesigned light stanchion foundations are aimed at preventing upliftment due to the high underground water table.



Activity 7: Pavilion

Status: Planning

The scope of works for the pavilion is currently being revised to include additional requirements specified by the Ministry.

Marine Base	Deputy Governor's Office		
Project: 177	Status: Delivery		
Start Date: May 2019	End Date: June 2023		
Original Budget: 500,000	Spend to Date: \$414,049		

Outcome: "Functioning law enforcement institutions and communication networks to restore a sense of safety and security and improved communications between agencies"

Overview

The Repair of the Marine Base aims at returning the facilities to functional condition following significant damage from 2017's storms. This project involves several activities including installation of fencing and gates, boat rack, and repairs to the main building and dock facilities. These repairs will support a joint Customs and Marine Police security capability.

Status: Delivery

Construction of the main building is now scheduled to commence in August 2022. Detailed designs including technical specifications and MEPFS drawings have been prepared and submitted to TCP. Preparation of tender documents for the reconstruction and retrofitting of the building are ongoing. Alongside receipt of required approvals and relocation of staff and equipment from the site, confirmation of funding for construction of the main building will facilitate this project proceeding to procurement.



Waste Management Solutions

Ministry of Health and Social Development

Project: 370	Status: Delivery
Start Date: January 2020	End Date: TBD
	Spend to Date: \$41,745

Outcome: "Improved facilities for processing waste on Tortola and Virgin Gorda to enable the environmentally sound processing of waste that protects the health of people and protects the environment."

Overview

The Government of the Virgin Islands has identified solid waste disposal as a priority issue and requires assistance to create a sanitary landfill and waste site rehabilitation, and to establish auxiliary services and a feasibility study, and make recommendations to ensure an evidence-based decision is made prior to the detailed design phase.

The objectives of this project are designed to shape a programme that will allow for the development of a sustainable and modern sanitary landfill that contributes to responsible, circular management of waste within the BVI. This will be done through the following:

- Investigation of available options for the BVI to manage its waste responsibly;
- Development of options into detailed designs;
- Procurement of construction services that will deliver the desired outcome within budget; and
- The management of delivery of the plan to ensure that the project is delivered on time, within cost, and to the specified quality.

The outputs from this technical assistance will provide the recommendations needed to develop the most responsible and cost-effective means to dispose of landfilled waste in the Territory for the next twenty (20) years. This work will allow for the design and ultimate contracting of a modern means for managing waste that will form part of a cohesive Waste Management Strategy.

Status: Delivery

In April 2022, a community meeting was held on the Waste Management programme, and community views were sought on the various options for immediate response to the current situation of waste in the Territory, including purchase of mobile incinerators while the broader programme of 7Rs are rolled out.



Renewable Energy Installations

MECYFA/MHSD

Project: 192

Start Date: December 2020

Cost Estimate: \$473,600

Status: Delivery End Date: TBD Spend to Date: \$403,130

Outcome: "A more resilient energy system with lower electricity costs from the deployment of modern renewable energy technology, which combined with best-practice resource management, can deliver a stronger, smarter, greener, better Virgin Islands."

Overview

The Territory's transmission and distribution network was severely damaged by passage of the 2017 storms. The time it took to restore power to key communities around the Territory highlighted the vulnerability of the electrical network. In conjunction with other efforts, this project aims to provide increased community resilience, in terms of electricity provision.

The RDA has secured funding from the FCDO through the Governor's Office to support the creation of community solar hubs. These will provide community access to electricity during periods of extended outage. The systems will provide solar energy to public buildings, including primary schools and clinics. These systems will offset components of these buildings' energy consumption bill and provide an opportunity for the benefits of renewable energy to be displayed to future generations and the larger community.

Status: Delivery

With all three of the initial solar projects completed, in April 2022, work continued on installation of systems for the three new projects namely Enis Adams and Francis Lettsome Primary Schools and the mobile power boxes. At both Enis Adams and Francis Lettsome, solar panels and panel boxes were installed. BVIEC and TCP inspections will now be required to facilitate approval and full commissioning of these systems.



Magistrate's Court

Project: 060

Start Date: March 2020

Program: CDB RRL

Deputy Governor's Office

Status: Planning End Date: TBD

Spend to Date: \$57,800

Outcome: "Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands."

Overview

This project is focused on the first phase of redevelopment of the territories' legal infrastructure, by constructing a Magistrate's Court on the old Eslyn Henley site in Tortola. It aims to complete the process of ensuring continuity of the judicial process, by relocating the Magistrate's Court occupants from their temporary facility.

Status: Planning

In April 2022, a presentation from the design consultant on two design options was made. A final decision on the design option to be taken, moving forward with building the Magistrate's Court rather than the broader Halls of Justice project is now awaited. This will require confirmation of funding.

Eslyn Henley Richez Learning	
Centre	

Ministry of Education, Culture, Youth Affairs, Fisheries & Agriculture

	0
Project: 083	Status: Planning
Start Date: September 2019	End Date: TBD
Program: CDB RRL	Spend to Date: \$107,807

Outcome: "Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands."

Overview

This project aims to construct a new facility for the Eslyn Henley Richez Learning Centre, which is a Special Educational Needs facility, taking a holistic approach to the reconstruction. The envisioned facility will serve up to thirty students, and will be fully accessible, accommodating the needs of students who are severely autistic, mentally as well as physically challenged, and have a variety of learning disabilities.

Status: Planning

Following submission of the revised BoQ based on the detailed design, the RDA has sought confirmation of funding for the increased cost. Finalised tender documents including approvals of the detailed design from TCP and the Building Authority will proceed to procurement based on the current designs. A 'No Objection' will be required from the CDB prior to commencement of the procurement process.



West End Ferry Terminal	Premier's Office
Project: 091	Status: Procurement
Start Date: April 2019	End Date: TBD
Program: CDB RRL	Spend to Date: \$54,912

Outcome: "Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands."

Overview

The West End Ferry Terminal has been an important mode for travellers moving between the British Virgin Islands and the US Virgin Islands, as well as the sole hub for domestic travel between Jost Van Dyke and Tortola. This is a major access hub to the Virgin Islands with 170,000 passengers routing through this terminal in 2016. The destruction of the facility during hurricanes Irma and Maria has presented challenges to travellers wishing to travel to the BVI.

The West End Ferry Terminal project aims to revitalise the terminal and enhance it to be a major port hub within the Virgin Islands.

Status: Planning

In April 2022, the design consultant submitted the completed Environmental Impact Assessment for review, and the preliminary ground investigation which will inform the detailed design was received. Work continues on preparation of the detailed design for this project, following widespread community consultations and receipt of technical inputs.



Roads, Slopes, and Coastal	
Defences	

Ministry of Transportation, Works, & Utilities

Project: 180

Start Date: January 2020

Program: CDB RRL

Status: Delivery End Date: May 2022 Spend to Date: \$4,902,719

Outcome: "Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands."

Overview

The intended goal of this project is to repair, rehabilitate and reconstruct the priority roads in the Territory. There was severe damage to the road network on the western and north-western portion of Tortola. Sea defences in different areas were destroyed and will require replacement and upgrading. Other roads suffered significant damage down to the sub-grade beneath the concrete layer, while in other areas rehabilitation works include road/slope/embankment stabilisation.

Current Status

Work has been completed on all seven of the first sites, namely the Great Mountain 1, Great Mountain 2, Hope to Sabbath Hill, Little Dix Hill, Long Trench, Ballast Bay and Bob's Gas Station sites. Asphalt paving has also been completed on six sites, with the Long Trench site to remain in concrete.

In April 2022, works continued on the eighth and final *Fish Bay* site. This included work on the box drains. The first shipment of pipes for the pipe relocation was received in April. Pipe relocation on behalf of WSD will now be included in the scope of this project. Including road resurfacing, this activity is now scheduled to be completed in the third quarter of 2022.

The designed sequencing of road works has facilitated maintenance of traffic flow into and out of Road Town, in compliance with Traffic Management Plans designed for this project.



7. Completed Projects

AG's Residence/ Estate House #1

Project: 193 Start Date: April 2020 Original Budget: \$1,000,000 Cost Estimate: \$714,897

Deputy Governor's Office

Status: Delivery End Date: March 2022

Spend to Date: \$584,392

Outcome: "Provision of safety, security and rights of our people and strengthened borders through law enforcement capability, resources and engagement."

Summary Report

The Government-owned residences of the Attorney General (AG) and the Judges in McNamara (Estate Houses) have been identified as priorities for repair in part because of the high cost of alternate accommodations as well as the opportunity costs of not having the buildings utilised. The Estate Houses were all rendered uninhabitable by passage of the 2017 hurricanes. The level of repair needed ranged from interior renovation and remodelling to repair and replacement of both structural as well as non-structural elements.

Repair to the Estate House #1 will allow for judicial personnel to be accommodated in safe, secure facilities within the Road Town area. Repairs to the residences are expected to yield significant savings in rent. The improvements are also expected to reduce operating costs of the homes.

Reaching practical completion in March 2022, the finished project has included internal and external roof works, electrical and plumbing works, external and internal painting, installation of windows and doors, interior tiling and bathroom works, and installation of cabinetry and internal fixtures.



Virgin Gorda Sports Complex (Jeffery Caines Sports Arena)

Ministry of Education, Culture, Youth Affairs, Fisheries & Agriculture

Project: 151 Start Date: January 2019

Original Budget: \$700,000 Cost Estimate: \$1,324,203 Status: Delivery End Date: March 2022

Spend to Date: \$1,258,416

Outcome: "Restored educational and recreational facilities that provide a safe and secure environment for learning and recreational activities"

Summary Report

The Virgin Gorda basketball sports complex was damaged by the 2017 hurricanes and had been unusable and in a state of disrepair due to this damage. The facility is used by the residents of Virgin Gorda for sporting events and recreation. While unusable, the state of the facility had been denying residents opportunity for use. The scope of this project was expanded to include a car park, outdoor court, bathrooms, and drainage improvements.

Activities completed within this project include rehabilitation of the main court, establishment of the outdoor court, rehabilitation of the bathroom facilities, and construction of the car park.

This project reached practical completion in March 2022. Following installation of a new scoreboard system and water tank, expected in May 2022, and final inspection, this project will be handed over in the coming weeks.



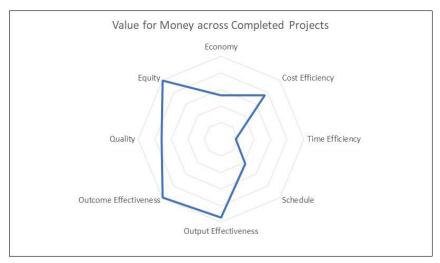
7.1 Past Completed Projects

Completed projects are included below with their Value for Money assessment scores and detailed reports on performance. Using the RDA's VfM Framework, each completed project's Economy, Efficiency, Effectiveness and Equity are assessed and assigned an overall score out of 100.

Project Code	Project	Programme	Month of Completion	Overall VfM Score	VfM Report
140	Water Network – Reservoirs & Meters	CDB RRL	December 2021	TBD	
200	Vanterpool Admin Flax Admin Building North Sound Admin	CDB RRL	December 2021 March 2021 December 2020	TBD 75/100 67.5/100	<u>Flax Admin VfM Report</u> <u>North Sound Admin VfM</u> <u>Report</u>
163	Anegada Admin Building	Security & Law Enforcement	July 2021	84.2/100	
086	Bregado Flax Educational Centre	CDB RRL	May 2021	TBD	
181	Road Town Police Station	Phase One	April 2021	73.7/100	Road Town Police Station VfM Report
187	Incinerator Dismantling	Phase One	June 2020	73.7/100	Incinerator Dismantling VfM Report
136	Sea Markers	Phase One	June 2020	80/100	Sea Markers VfM Report
154	Temporary Homes	Phase One	March 2020	50/100	Temporary Homes VfM Report
189	Marine Survey	Phase One	February 2020	72.5/100	<u>Marine Survey VfM</u> <u>Report</u>
145	BFJS Internal Walls	Phase One	January 2020	50/100	BFJS VfM Report
103	Virgin Gorda Baths	Phase One	January 2020	60.5/100	
157	Repair to Damaged Homes	Phase One	January 2020	70/100	Repair to Damaged Homes VfM Report
147	ESHS - Temporary Classrooms	Phase One	September 2019	80/100	ESHS Temporary Classrooms VfM Report
	ESHS CTL - Improvements		August 2019	70/100	ESHS CTL Improvements VfM Report
182	Virgin Gorda Police Barracks Repair	Phase One	July 2019	78.9/100	VG Police Barracks VfM <u>Report</u>
183	Jost Van Dyke Admin Building Repair	Phase One	August 2019	65.0/100	JVD Admin Building VfM Report
146	ESHS Demolition	Phase One	June 2019	100/100	ESHS Demolition VfM Report
160	VG Admin Building – Cleaning & Waltsco	Phase One	April 2019	N/A	
108	Special Debris Clearance	Phase One	April 2019	64.7/100	Special Debris Clearance VfM Report

Table 6: Completed Projects

Analysis of Value for Money across Completed Projects



Based on a compendium of the Value for Money (VfM) Assessments conducted thus far on completed projects, an overall narrative has become clear.

The RDA has generally been good at producing the outputs set out for it, and these outputs have generally led to expected broader outcomes. There is room for improvement in completing these projects within both the expected timeframe (Schedule), and within established time benchmarks (Time Efficiency). Additionally, it is clear that there is scope for improvement on project costing estimations, and on ensuring that end-products adequately meet user expectations (Quality).

Based on these general findings and other specific lessons identified in individual assessments, the RDA is employing time saving techniques and has aimed to better capture user requirements through more extensive planning efforts in early stages of project implementation.