



Monthly Reporting

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GOVERNMENT OF THE
VIRGIN ISLANDS
Premier's Office



VIRGIN ISLANDS
RECOVERY AND
DEVELOPMENT AGENCY

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Table of Acronyms

BOQ	Bill of Quantities
BVI EC	British Virgin Islands Electricity Corporation
BVIPA	British Virgin Islands Ports Authority
CDB	Caribbean Development Bank
DWM	Department of Waste Management
Eoi	Expression of Interest
FCDO	Foreign, Commonwealth and Development Office
GoVI	Government of Virgin Islands
ITT	Invitation to Tender
JVD	Jost Van Dyke
MEC	Ministry of Education, Culture, Youth Affairs and Sports
MCW	Ministry of Communication and Works
MHSD	Ministry of Health and Social Development
MNRL	Ministry of Natural Resources and Labour
NGO	Non-governmental Organisation
NPO	Non-profit Organisation
RDA	Recovery and Development Agency
RDP	Recovery to Development Plan
RRL	Rehabilitation and Reconstruction Loan
SoR	Statement of Requirement
SoW	Scope of Works
TCP	Town and Country Planning Department
ToR	Terms of Reference
UKG	United Kingdom Government
VfM	Value for Money
VG	Virgin Gorda
VISR	Virgin Islands Shipping Registry
WSD	Water and Sewerage Department

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Date	Description
5 September 2022	First draft report completed
22 September 2022	First draft approved by RDA Board
26 September 2022	First draft sent to Office of Premier for review
7 October 2022	RDA receives feedback from Office of Premier/Ten (10) days elapse
11 October 2022	RDA finalises and publishes the report

1. Project Highlights for August 2022

Table 1: Projects in Planning and Procurement Phases

060	083	091
MAGISTRATE'S COURT	ESLYN HENLEY RICHEZ LEARNING CENTRE	WEST END FERRY TERMINAL
CDB RRL	CDB RRL	CDB RRL
DGO	MEC	MCW
In August 2022, official correspondence was received confirming the final decision taken to move forward with the comprehensive Halls of Justice design. Thus, this project has now moved into the final, detailed design phase, following which it will proceed to procurement.	In August 2022, the tender submission deadline was extended to mid-October, allowing for a revision of the BQs for construction of this project. Following tender submissions, evaluation and contract award will take place. Construction on this project is now expected to begin in the first quarter of 2023.	In August 2022, a revised Environmental and Social Impact Assessment (ESIA) was submitted for the ferry terminal which has been reviewed. Further revisions which will finalise the ESIA are expected in September. The final decision on the external façade, for which public consultations were held in July, will be incorporated into the detailed design which will then advance to procurement. As well as official communication on the selected design, confirmation of funding will be required for this project to progress.

Table 2: Projects in Delivery Phase

122	143	152	192
ELMORE STOUTT HIGH SCHOOL	ANEGADA RECREATION FACILITIES	AO SHIRLEY RECREATION GROUNDS	RENEWABLE ENERGY INSTALLATIONS
RDP – Schools	RDP – Recreation	Phase One	RDP – Renewable Energy
MEC	MEC	MEC	MEC, MHSD
In August 2022, interior works continued on the four buildings, readying for installation of windows and doors. The first shipment of windows and doors was received in August, with the final shipments expected in September. Following installation of the windows and doors, internal works will be completed, and fixtures and fittings will be installed. Also in August, a contract was signed with No Limit Construction for external works to the school facility.	Following contract signature, work on supply and installation of playground equipment began on 18 th August. Works are now scheduled to be completed in September 2022. This final activity for the Anegada Recreation Facilities project is also envisioned to thereafter involve installation of bleacher seating.	Following submission of the geotechnical final report and revision of costs, review of the contract for installation of lighting was completed in July 2022. A recommendation to resolve the contractual issues will be approved and implemented. There have been significant delays in completion of this activity due to ongoing soil concerns which have required redesigned light stanchion foundations aimed at preventing upliftment due to the high underground water table.	In August 2022, the solar systems on the two additional Primary Schools, namely Enis Adams and Francis Lettsome, were fully commissioned following successful final inspection. After completion of installation and inspection, the two mobile power boxes will also be fully commissioned.

184	180	177	541
WASTE MANAGEMENT SOLUTIONS	ROADS, SLOPES AND COASTAL DEFENCES	MARINE BASE	JOST VAN DYKE SCHOOL
RDP – Waste & Debris Management	CDB RRL	Phase One	RDP – Schools
MHSD	MCW	DGO	MEC
In August 2022, review of the desktop environmental study for selected landfill site options based on review of the waste flow model commenced. Community views on the various options for immediate response, including mobile incinerators, the landfill sites, and the broader 7Rs programme will be incorporated into continued planning for this long-term programme.	On 26 August 2022, a contract for asphaltting works was signed with Tortola Paving. Following this, a site inspection was held on 30 August. Once the mix-design for the asphalt is submitted and approved, the road is scheduled to be paved starting from 9 September. This activity is the eighth and last within the Roads, Slopes and Coastal Defences project.	Following prequalification for construction of the Marine Base main building, in August 2022, invitations to tender were issued to the prequalified candidates. The scheduled tender period is six weeks, following which tenders will be evaluated, and a contract will be awarded. Relocation arrangements for staff and equipment from the existing site to a temporary site have been developed and are being executed by RVIPF.	In August 2022, the contractor submitting the winning bid, namely Quality Construction, was awarded the contract for redevelopment of the JVD Primary School. A contract signing and ground-breaking ceremony was held on 25 August, facilitating commencement of construction works. This project is scheduled to be completed by September 2023. Continued appeals for donor funding are expected to assist in supplementing the required contribution from GoVI.

Table 3: Recently Completed Projects

151	181	185
VIRGIN GORDA SPORTS COMPLEX	ROAD TOWN POLICE STATION – PHASE 2	VIRGIN GORDA POLICE STATION REPAIRS
Phase One	RDP – Security & Law Enforcement	RDP – Security and Safety for All
MEC	DGO	DGO
Having reached substantial completion, scoreboards and water tanks have been installed at the Virgin Gorda (Jeffery Caines) Sports Complex. Final inspection of the facilities has brought this project to a close. A handover ceremony took place on 20 August 2022.	Following issue of the final certificate for the RTPS Phase 2, in May 2022, this project was handed over and is officially within the designated defects and liabilities period.	Reaching practical completion in May 2022, repairs to the VG Police Station included internal painting, installation of bathroom facilities, and installation of upgraded lighting and flooring as well as surveillance equipment.

2. RDA by the Numbers

The following Dashboard presents a snapshot of the RDA’s achievements across the three (3) aspects of our mandate, namely: Project implementation, Funding, and Capacity Building.



As demonstrated above, since its inception in 2018, the RDA has implemented approximately \$37 million worth of project activities across sectors in the Virgin Islands. These activities have resulted in improvements for the people of our Territory. The Dashboard below presents highlights of accomplishments of the RDA thus far in its journey, including both Output- (results immediately produced) as well as Outcome- (results achieved secondarily) level achievements of the Agency.



3. Communications

This section reviews key events and communications releases.

Table 4: Events and Communications in August

Events	Date	Description
Contract Signing Supply of Finishes for the ESHS Re-development Project	8 Aug	RDA awarded a contract to Deccon International Inc for the Supply of Finishes for the Elmore Stoutt High School Re-development Project valuing US\$163,798.72.
Tender Opening External works for the ESHS Re-development Project	9 Aug	RDA received 5 tenders for the External Works on the Elmore Stoutt High School Redevelopment project.
Contract Signing for the Paint, Primer for the ESHS Redevelopment Project	12 Aug	RDA awarded a contract to Deccon International Inc for the Supply of Paint and Primer for the Elmore Stoutt High School Re-development Project.
RDA Interview with BVI Beacon	16 Aug	RDA CEO sits down with BVI Beacon to share the RDA's impact on the recovery, 5 years later.
Handover Ceremony Anthonie Jeffery Caines Sports Arena	20 Aug	An official handover ceremony for the Anthonie Jeffery Caines Sports Arena on Virgin Gorda, a symbol of our commitment to the refurbishment of recreational facilities as assigned by the Government of the Virgin Islands.
Contract Signing Ceremony External Works for the Re-development of the ESHS Project	23 Aug	No Limit awarded the contract for External Works - ESHS Redevelopment valuing US\$927,145.53
Contract Signing Ceremony for the New Jost Van Dyke Primary School	25 Aug	RDA on behalf of the Government of the Virgin Islands entered into an agreement and signed a contract for the construction of the Jost Van Dyke Multi-purpose Educational Facility.
Contract Signing Ceremony for the Resurfacing of the Fish Bay Road	26 Aug	Contract inked for fish bay road resurfacing. Tortola paving awarded a contract valuing (US \$643,555).

Videos	Date	Description
Summer Jam22 Anthonie Jeffery Caines Sports Arena	21 Aug	The caption of Basketball Game on newly developed Jeffery Caines Sports Arena
Live Coverage: Contract Signing for the New Jost Van Dyke Primary School	25 Aug	Quality Construction signed a contract with the RDA valued at \$4,333,743.86 for the New Jost Van Dyke Primary School.
Community Feedback on the Completion of the Anthonie Jeffery Caines Sports Arena	26 Aug	Trevor Bridgewater, resident of Virgin Gorda provided feedback on the reconstruction of the Anthonie Jeffery Caines Sports Arena
Community Feedback on the Completion of the Anthonie Jeffery Caines Sports Arena	30 Aug	Sasha Flax, sister-islands coordinator provided feedback on the reconstruction the Anthonie Jeffery Caines Sports Arena

Social Media Posts	Date	Description
Contract Signing Supply of Finishes for the ESHS Re-development Project	8 Aug	RDA awarded a contract to Decon International Inc for the Supply of Finishes for the Elmore Stoutt High School Re-development Project valuing US\$163,798.72.
Tender Opening External works for the ESHS Re-development Project	9 Aug	RDA received 5 tenders for the External Works on the Elmore Stoutt High School Redevelopment project.
Flyer: Job Vacancy - Economist Internal Auditor Fundraising Manager	12 Aug	Flyer: Job Vacancy - Economist Internal Auditor Fundraising Manager
RDA Bulletin – Construction of the New Eslyn Henley Richiez Learning Centre	19 Aug	The submission deadline for the Construction of the New Eslyn Henley Richiez Learning Centre has been extended.
Handover Ceremony Anthonie Jeffery Caines Sports Arena	20 Aug	An official handover ceremony for the Anthonie Jeffery Caines Sports Arena on Virgin Gorda, a symbol of our commitment to the refurbishment of recreational facilities as assigned by the Government of the Virgin Islands.
Flyer: Contract Signing and Ground-breaking Ceremony for the New Jost Van Dyke School – Official Invite	24 Aug	The Virgin Islands Recovery and Development Agency on behalf of the Government of the Virgin Islands is pleased to announce the Contract Signing and Ground-breaking Ceremony for the Jost Van Dyke Primary School, Great Harbour, JVD.
Contract Signing Ceremony for the New Jost Van Dyke Primary School	25 Aug	RDA on behalf of the Government of the Virgin Islands has entered into an agreement and signed a contract for the construction of the Jost Van Dyke Multi-purpose Educational Facility.
Contract Signing Ceremony External Works for the Re-development of the ESHS Project	25 Aug	Contract Inked for ESHS Redevelopment. No Limit awarded the contract for external works valuing US\$927,145.53
Contract Signing Fish Bay Road Resurfacing	31 Aug	Contract inked for fish bay road resurfacing. Tortola paving awarded a contract valuing (US \$643,555).

4. Community Engagement

Projects being implemented by the RDA impact a multitude of communities and other stakeholders throughout the BVI. Stakeholder engagement is therefore an integral part of the project cycle at every stage. The RDA has dedicated resources to facilitate the participation of communities, Government, the private sector and other stakeholders in the planning, design, implementation, and monitoring phases of infrastructure projects it manages.

Stakeholder Meetings

A public consultation was done to obtain stakeholder feedback on three (3) options for the aesthetics of the WEFT through a National Web Survey. This survey produced a tie between two (2) of the three (3) design options. The voting poll started on 21st August 2022 and closed on 29th August 2022. The poll received 912 votes. Based on the results of this public consultation, a recommendation was made to MCW, and the RDA awaits a formal decision and budget agreement for the same.

Grievance Redress System

About the GRS:

The RDA's Grievance Redress System (GRS) was officially launched on 31st March 2021, via a press release on the RDA's website with the article also being circulated on the Government of the Virgin Islands website² and picked up by the local media via their online publications³. As part of the public sensitisation material a video was developed and released on the RDA's social media site explaining the GRS process including how to lodge a complaint and an appeal, the purpose and importance of the GRS, what information is required and how the internal decision-making process works. The GRS Handbook has also been developed as a tool to sensitise the public about the system. It summarises important information about the GRS and is available on the RDA's website.

Grievances Logged – August 2022

During the month of August 2022, two (2) new grievances were recorded in the Grievance Redress System (GRS). These complaints were linked to the Fish Bay Road Project. A total of twenty-two (22) grievances have been lodged, with twenty (20) being resolved/completed. The complaints in August 2022 were all linked to disruptions caused by construction (e.g., noise, debris, traffic, parking), and are currently being investigated.

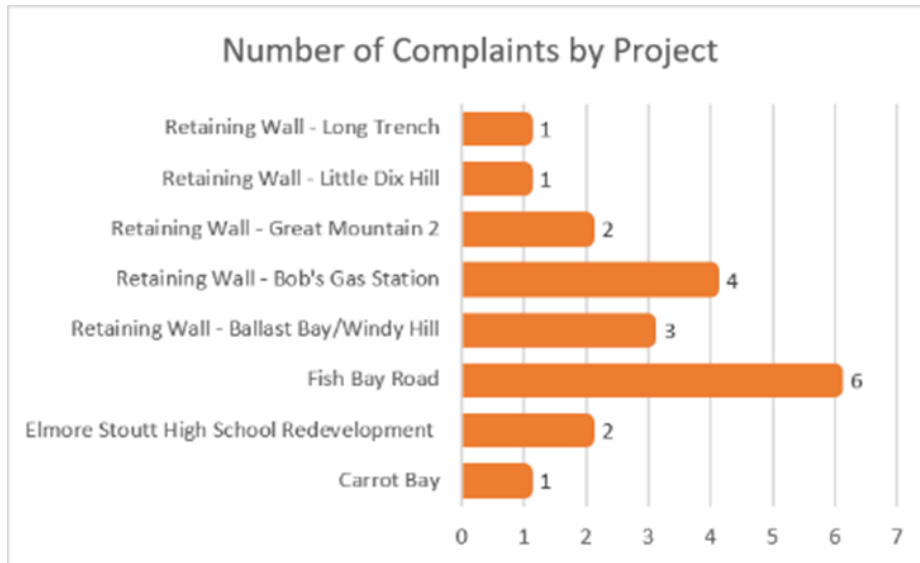


Figure 1. This table shows the total number of grievances recorded as of August 31, 2022.

One grievance (August 17) came from a property owner who lost vehicle access to their property due to the height of the sidewalk built in front of the property. It was agreed by the project manager and complainant to remove 14-feet of sidewalk so that the complainant regains access to the property. Project manager will confirm when the works to remove sidewalk have been completed.

The other grievance (August 30) came from a businessowner in the area who complained about a malodorous drain. That grievance was reported to the Environmental Health Division on September 8, after stakeholders (the complainant, the RDA project manager and contractor) confirmed that the water is running/ not stagnant and that there is a possibility that the neighbouring business may be emptying its sinks/ wastewater into the drain, causing the smell. Since the matter has been reported to the EHD, they have not conducted an inspection to date. The CLO will follow up so that the matter can be resolved soonest.

5. Funding

The overall recovery and development programme of the RDA is funded by a combination of grants from the Government of the Virgin Islands (GoVI), the UK Government (UKG), and private funders.

The following section details contracted public funding and private grants to RDA projects to date, funding the specific initiatives listed.

Table 5: Contracted Financial Contributions by Project and Amount Contracted

	Project	Type of Funder	Value
1	Caribbean Development Bank via GoVI (RRL Projects)	GoVI	\$45,219,777.74
2	Multiple Phase One Projects	GoVI	\$10,009,200.00
3	ESHS Redevelopment	GoVI	\$573,090.00
4	ESHS Redevelopment	GoVI	\$353,045.00
5	AG's Residence	GoVI	\$218,726.24
6	Jost Van Dyke School	GoVI	\$150,000.00
7	Isabella Morris School	GoVI	\$100,000.00
8	Road Town Police Station	GoVI	\$70,000.00
9	Justice (AG) Residences/Estate House #1	GoVI	\$60,000.00
10	Airport Expansion	GoVI	\$50,000.00
11	Construct Temporary classrooms for ESHS	NGO/NPO	\$250,000.00
12	Temporary Housing (M&E for 15 Houses)	NGO/NPO	\$150,000.00
13	Recreation Facility on Anegada (CN1)	NGO/NPO	\$140,000.00
14	AO Shirley Grounds Repairs	NGO/NPO	\$75,000.00
15	AO Shirley Grounds Repairs	NGO/NPO	\$75,000.00
16	Recreation Facility on Virgin Gorda (expanded scope CN3)	NGO/NPO	\$50,000.00
17	Special Debris Clearance	NGO/NPO	\$42,000.00
18	Special Debris Clearance	NGO/NPO	\$42,000.00
19	AO Shirley Grounds Repairs	NGO/NPO	\$30,000.00
20	Elmore Stoutt High School (Music Instruments)	NGO/NPO	\$4,260.00
21	Elmore Stoutt High School (Music Classroom)	Private Company	\$100,000.00
22	Elmore Stoutt High School (Music Instruments)	Private Company	\$28,000.00
23	Construct Temporary classrooms for ESHS	Private Company	\$21,204.07
24	ESHS Redevelopment	Private Company	\$15,000.00
25	Elmore Stoutt High School (Music Instruments)	Private Company	\$12,500.00
26	Bregado Flax Temporary Classroom Refurbishment	Private Company	\$500.00
27	Bregado Flax Temporary Classroom Refurbishment	Private Company	\$500.00
28	Bregado Flax Temporary Classroom Refurbishment	Private Company	\$500.00
29	Temporary Housing (M&E for 15 Houses)	Private Individual	\$24,000.00
30	Special Debris Clearance	UKG	\$562,949.00
31	Marine Base	UKG	\$420,997.82
32	Repair Police Stations at Virgin Gorda	UKG	\$339,799.00

	Project	Type of Funder	Value
33	Repair Public Administration Building (inc. Police Station) at JVD	UKG	\$291,987.00
34	Halls of Justice - Phase 1 Magistrates Court (Planning)	UKG	\$187,550.00
35	Renewable Energy - First Instalment	UKG	\$161,591.25
36	Marine Survey	UKG	\$146,678.00
37	VHF trunking network Design and Build	UKG	\$79,966.00
38	Resilient Energy for Public Buildings - CGBS & JVDC Phase 2	UKG	\$74,000.00
39	Road Town Police Station	UKG	\$70,000.00
40	Resilient Energy for Public Buildings - CGBS & JVDC Phase 1	UKG	\$70,000.00
41	Resilient Energy for Public Buildings - LDPS	UKG	\$68,000.00
42	Road Town Police Station	UKG	\$43,595.41
43	Road Town Police Station	UKG	\$535,377.78
44	Renewable Energy – Final Instalment	UKG	\$100,008.75
	TOTAL		\$61,016,803.06

Alongside financial contributions, the RDA receives in-kind contributions. In-kind refers to goods and services contributed that do not involve money, such as items or services donated. To date, the RDA has contracted a total of **\$1,149,350** in in-kind contributions.

	Project/Initiative	Type of Funder	Value
44		GoVI	\$10,000
45	Elmore Stoutt High School	NGO/NPO	\$380,000
46	West End Ferry Terminal (CDB RRL)	NGO/NPO	\$225,000
47	Remove and dispose of derelict marine vessels	Private Company	\$175,000
48	Renewable Energy	Private Company	\$40,000
49	Renewable Energy	Private Company	\$20,000
50	Renewable Energy	Private Company	\$15,000
51	Strengthening Government Asset Management Capability	UKG	\$138,750
52	Special Debris Clearance	UKG	\$78,000
53	Special Debris Clearance	UKG	\$67,600
	TOTAL		\$1,149,350

Participation by private sector and non-governmental organisations is critical to a shared, sustainable recovery and development process.

6. Ongoing Project Details

Redevelopment of Elmore Stoutt High School

Ministry of Education, Culture, Youth Affairs and Sports

Project: 122

Status: Delivery

Start Date: October 2020

End Date: TBD

Cost Estimate:

Spend to Date: \$8,717,623

Outcome: *“Restored infrastructure for primary and secondary schools of the Virgin Islands to support full functionality and development of schools to meet education needs of children.”*

Overview

The Redevelopment of the Elmore Stoutt High School (ESHS) project is a major project with several phases aimed at rehabilitating the entire ESHS campus, which is by far the largest public secondary school in the Territory. Following passage of 2017’s storms, High School staff, teachers and students were displaced to the Clarence Thomas Building, where the Senior High School remains.

The first phase of this project has involved demolition of slabs on the main campus, and design and construction of additional buildings required to restore the campus. These buildings will facilitate relocation of the Senior High School to the main campus, comprising ten (10) large classrooms, 25 small classrooms, eight (8) bathrooms, a principal’s office, an administrative office, and a staff lounge. These buildings are scheduled to be completed in time for the commencement of the 2022/23 academic year.

This project also involves design and construction of another large building at the rear of the main campus, and installation of required school facilities, including green spaces, an auditorium and cafeteria.

Status: Delivery

In August 2022, interior works continued on the four buildings, readying for installation of windows and doors. The first shipment of windows and doors was received in August, with the final shipments expected in September. Following installation of the windows and doors, internal works will be completed, and fixtures and fittings will be installed.



Anegada Recreation Facilities

Ministry of Education, Culture,
Youth Affairs and Sports

Project: 143.01

Status: Delivery

Start Date: July 2020

End Date: September 2022

Cost Estimate: \$296,011

Spend to Date: \$211,842

Outcome: *“Redeveloped community recreational facilities supporting community and school recreation and national pride in sports.”*

Overview

The Anegada Recreation Facilities project has aimed to rehabilitate the Anegada Recreation Grounds. The first activity under this project involved rubberised resurfacing of the basketball court in the facility; the second activity has involved reconstruction of the facility’s perimeter fencing; and the third activity procurement and installation of playground equipment and bleacher seating.

This project also envisions overall facility rehabilitation including construction of a club house, lighting, and bathroom facilities. Additional funding has been sought for implementation of the remaining activities within this project.

Activity 1: Rubberised Resurfacing of the Basketball Court

Status: Completed

The basketball court surfacing activity has been completed, with the court demarcating and backboards and hoops installed.

Activity 2: Fencing

Status: Completed

Work on the perimeter fencing has been completed, including installation of required concrete beams, a new picket fence, metal chain link fencing, and double metal vehicular and pedestrian gates.

Activity 3: Playground

Status: Delivery

Following contract signature, work on supply and installation of playground equipment began on 18th August. Works are now scheduled to be completed in September 2022. This final activity for the Anegada Recreation Facilities project is also envisioned to thereafter involve installation of bleacher seating.



AO Shirley Recreation Grounds

Ministry of Education, Culture, Youth Affairs and Sports

Project: 152

Status: Delivery

Start Date: October 2018

End Date: September 2022

Original Budget: \$675,000

Spend to Date: \$1,545,040

Outcome: *“Restored educational and recreational facilities that provide a safe and secure environment for learning and recreational activities”*

Overview

The AO Shirley athletics and sports grounds project has been a priority project aimed at renovating the grounds to meet international accreditation standards as an IAAF Class 2 facility, so that the Territory can host national and international events. Required rehabilitation of the grounds has included installation of the new track, repairs to make the perimeter secure, installation of bathroom facilities, installation of lights to allow events after dark, repair to the spectator stands, and renovation of the clubhouse pavilion to provide meetings, events and changing facilities.

Several activities for this project have been completed, including the track, bathroom, wall and gates, trackside fence, and grandstand activities. Remaining are the lighting and pavilion activities to bring this overall project to completion.

Activity 5: Lighting

Status: Delivery

Following submission of the geotechnical final report and revision of costs, review of the contract for installation of lighting was completed in July 2022. A recommendation to resolve the contractual issues will be approved and implemented. There have been significant delays in completion of this activity due to ongoing soil concerns which have required redesigned light stanchion foundations aimed at preventing upliftment due to the high underground water table.



Activity 7: Pavilion

Status: Planning

The scope of works for the pavilion is currently being revised to include additional requirements specified by the Ministry.

Marine Base

Deputy Governor's Office

Project: 177

Status: Delivery

Start Date: May 2019

End Date: June 2023

Original Budget: 500,000

Spend to Date: \$416,608

Outcome: *“Functioning law enforcement institutions and communication networks to restore a sense of safety and security and improved communications between agencies”*

Overview

The Repair of the Marine Base aims at returning the facilities to functional condition following significant damage from 2017's storms. This project involves several activities including installation of fencing and gates, boat rack, and repairs to the main building and dock facilities. These repairs will support a joint Customs and Marine Police security capability.

Status: Delivery

Following prequalification for construction of the Marine Base main building, in August 2022, invitations to tender were issued to the prequalified candidates. The scheduled tender period is six weeks, following which tenders will be evaluated, and a contract will be awarded. Relocation arrangements for staff and equipment from the existing site to a temporary site have been developed and are being executed by RVIPF.



Waste Management Solutions

Ministry of Health and Social Development

Project: 184

Status: Delivery

Start Date: January 2020

End Date: TBD

Spend to Date: \$47,173

Outcome: *“Improved facilities for processing waste on Tortola and Virgin Gorda to enable the environmentally sound processing of waste that protects the health of people and protects the environment.”*

Overview

The Government of the Virgin Islands has identified solid waste disposal as a priority issue and requires assistance to create a sanitary landfill and waste site rehabilitation, and to establish auxiliary services and a feasibility study, and make recommendations to ensure an evidence-based decision is made prior to the detailed design phase.

The objectives of this project are designed to shape a programme that will allow for the development of a sustainable and modern sanitary landfill that contributes to responsible, circular management of waste within the BVI. This will be done through the following:

- Investigation of available options for the BVI to manage its waste responsibly;
- Development of options into detailed designs;
- Procurement of construction services that will deliver the desired outcome within budget; and
- The management of delivery of the plan to ensure that the project is delivered on time, within cost, and to the specified quality.

The outputs from this technical assistance will provide the recommendations needed to develop the most responsible and cost-effective means to dispose of landfilled waste in the Territory for the next twenty (20) years. This work will allow for the design and ultimate contracting of a modern means for managing waste that will form part of a cohesive Waste Management Strategy.

Status: Delivery

In August 2022, review of the desktop environmental study for selected landfill site options based on review of the waste flow model commenced. Community views on the various options for immediate response, including mobile incinerators, the landfill sites, and the broader 7Rs programme will be incorporated into continued planning for this long-term programme.



Renewable Energy Installations

MEC/MHSD

Project: 192

Status: Delivery

Start Date: December 2020

End Date: September 2022

Cost Estimate: \$473,600

Spend to Date: \$430,582

Outcome: *“A more resilient energy system with lower electricity costs from the deployment of modern renewable energy technology, which combined with best-practice resource management, can deliver a stronger, smarter, greener, better Virgin Islands.”*

Overview

The Territory’s electricity transmission and distribution network was severely damaged by passage of the 2017 storms. The time it took to restore power to key communities around the Territory highlighted the vulnerability of the electrical network. The RDA has secured funding from the FCDO through the Governor’s Office to support the creation of community solar hubs. These will provide community access to electricity during periods of extended outage. The systems will provide solar energy to public buildings, including primary schools and clinics. These systems will offset components of these buildings’ energy consumption bill and provide an opportunity for the benefits of renewable energy to be displayed to future generations and the larger community.

Status: Delivery

In August 2022, the solar systems on the two additional Primary Schools, namely Enis Adams and Francis Lettsome, were fully commissioned following successful final inspection. After completion of installation and inspection, the two mobile power boxes will also be fully commissioned.



Redevelopment of Jost Van Dyke School

Ministry of Education, Culture, Youth Affairs and Sports

Project: 541

Status: Delivery

Start Date: January 2021

End Date: September 2023

Cost Estimate:

Spend to Date: \$13,264

Outcome: *“Restored infrastructure for primary and secondary schools of the Virgin Islands to support full functionality and development of schools to meet education needs of children.”*

Overview

The Jost Van Dyke School was significantly damaged following passage of the hurricanes in 2017. Since then, challenges with the school have meant temporary relocation of staff and students to other properties on the island, as well as requiring classes to be held in temporary facilities. Following community consultation, a decision was made to relocate the school in order to make the building more resilient, given that the school was previously located in a flood-prone area, near the sea.

The Jost Van Dyke School is the only public school on Jost Van Dyke, and it provides early childhood education (below Primary level) as well as other wider community services for this sister-island community. As such this redevelopment of this school is a priority for the Government, since it will address the needs of an underserved community in the Territory.

Status: Delivery

In August 2022, the contractor submitting the winning bid, namely Quality Construction, was awarded the contract for redevelopment of the JVD Primary School. A contract signing and ground-breaking ceremony was held on 25 August, facilitating commencement of construction works. This project is scheduled to be completed by September 2023. Continued appeals for donor funding are expected to assist in supplementing the required contribution from GoVI.



Magistrate's Court

Deputy Governor's Office

Project: 060

Status: Planning

Start Date: March 2020

End Date: TBD

Program: CDB RRL

Spend to Date: \$57,800

Outcome: *“Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands.”*

Overview

This project is focused on the first phase of redevelopment of the territories' legal infrastructure, by constructing a Magistrate's Court on the old Eslyn Henley site in Tortola. It aims to complete the process of ensuring continuity of the judicial process, by relocating the Magistrate's Court occupants from their temporary facility.

Status: Planning

In August 2022, official correspondence was received confirming the final decision taken to move forward with the comprehensive Halls of Justice design. Thus, this project has now moved into the final, detailed design phase, following which it will proceed to procurement.

Eslyn Henley Richez Learning Centre

Ministry of Education, Culture, Youth Affairs and Sports

Project: 083

Status: Planning

Start Date: September 2019

End Date: TBD

Program: CDB RRL

Spend to Date: \$107,807

Outcome: *“Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands.”*

Overview

This project aims to construct a new facility for the Eslyn Henley Richez Learning Centre, which is a Special Educational Needs facility, taking a holistic approach to the reconstruction. The envisioned facility will serve up to thirty students, and will be fully accessible, accommodating the needs of students who are severely autistic, mentally as well as physically challenged, and have a variety of learning disabilities.

Status: Procurement

In August 2022, the tender submission deadline was extended to mid-October, allowing for a revision of the BQs for construction of this project. Following tender submissions, evaluation and contract award will take place. Construction on this project is now expected to begin in the first quarter of 2023.



West End Ferry Terminal

Ministry of Communication and Works

Project: 091

Status: Procurement

Start Date: April 2019

End Date: TBD

Program: CDB RRL

Spend to Date: \$54,912

Outcome: *“Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands.”*

Overview

The West End Ferry Terminal has been an important mode for travellers moving between the British Virgin Islands and the US Virgin Islands, as well as the sole hub for domestic travel between Jost Van Dyke and Tortola. This is a major access hub to the Virgin Islands with 170,000 passengers routing through this terminal in 2016. The destruction of the facility during hurricanes Irma and Maria has presented challenges to travellers wishing to travel to the BVI.

The West End Ferry Terminal project aims to revitalise the terminal and enhance it to be a major port hub within the Virgin Islands.

Status: Planning

In August 2022, a revised Environmental and Social Impact Assessment (ESIA) was submitted for the ferry terminal which has been reviewed. Further revisions which will finalise the ESIA are expected in September. The final decision on the external façade, for which public consultations were held in July, will be incorporated into the detailed design which will then advance to procurement. As well as official communication on the selected design, confirmation of funding will be required for this project to progress.



Roads, Slopes, and Coastal Defences

Ministry of Communication and Works

Project: 180

Status: Delivery

Start Date: January 2020

End Date: September 2022

Program: CDB RRL

Spend to Date: \$5,846,300

Outcome: *“Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands.”*

Overview

The intended goal of this project is to repair, rehabilitate and reconstruct the priority roads in the Territory. There was severe damage to the road network on the western and north-western portion of Tortola. Sea defences in different areas were destroyed and will require replacement and upgrading. Other roads suffered significant damage down to the sub-grade beneath the concrete layer, while in other areas rehabilitation works include road/slope/embankment stabilisation.

Status: Delivery

Work has been completed on all seven of the first sites, namely the Great Mountain 1, Great Mountain 2, Hope to Sabbath Hill, Little Dix Hill, Long Trench, Ballast Bay and Bob’s Gas Station sites. Asphalt paving has also been completed on six sites, with the Long Trench site to remain in concrete.

On 26 August 2022, a contract for asphaltting works was signed with Tortola Paving. Following this, a site inspection was held on 30 August. Once the mix-design for the asphalt is submitted and approved, the road is scheduled to be paved starting from 9 September. This activity is the eighth and last within the Roads, Slopes and Coastal Defences project.

The designed sequencing of road works has facilitated maintenance of traffic flow into and out of Road Town, in compliance with Traffic Management Plans designed for this project.



7. Completed Projects

Virgin Gorda Sports Complex (Jeffery Caines Sports Arena)

Ministry of Education, Culture, Youth Affairs and Sports

Project: 151

Status: Completed

Start Date: January 2019

End Date: March 2022

Original Budget: \$700,000

Spend to Date: \$1,280,087

Cost Estimate: \$1,324,203

Outcome: *“Restored educational and recreational facilities that provide a safe and secure environment for learning and recreational activities”*

Summary Report

The Virgin Gorda basketball sports complex was damaged by the 2017 hurricanes and had been unusable and in a state of disrepair due to this damage. The facility is used by the residents of Virgin Gorda for sporting events and recreation. While unusable, the state of the facility had been denying residents opportunity for use. The scope of this project was expanded to include a car park, outdoor court, bathrooms, and drainage improvements.

Activities completed within this project include rehabilitation of the main court, establishment of the outdoor court, rehabilitation of the bathroom facilities, and construction of the car park.

This project reached practical completion in March 2022. Scoreboards and water tanks have been installed at the Virgin Gorda (Jeffrey Caines) Sports Complex, and final inspection of the facilities has brought this project to a close. A handover ceremony initially scheduled for June 2022, is now expected to take place in August.



Virgin Gorda Police Station Repairs

Deputy Governor's Office

Project: 185

Status: Completed

Start Date: February 2022

End Date: May 2022

Original Budget: \$27,000

Spend to Date: \$27,998

Outcome: *“Functioning law enforcement institutions and communication networks to restore a sense of safety and security and improved communications between agencies”*

Summary Report

Following repairs to several police facilities in the Territory, including the Virgin Gorda Police Barracks, the Road Town Police Station, and the Jost van Dyke Police Station, additional repairs to the Virgin Gorda Police Station were necessary to continue the process of rehabilitating and improving law enforcement institutions in the Territory. This project was funded by the UK Government and included rehabilitation of the cells and other facilities at the Station.

Reaching practical completion in May 2022, repairs to the VG Police Station included internal painting, installation of bathroom facilities, and installation of upgraded lighting and flooring as well as surveillance equipment.



7.1 Past Completed Projects

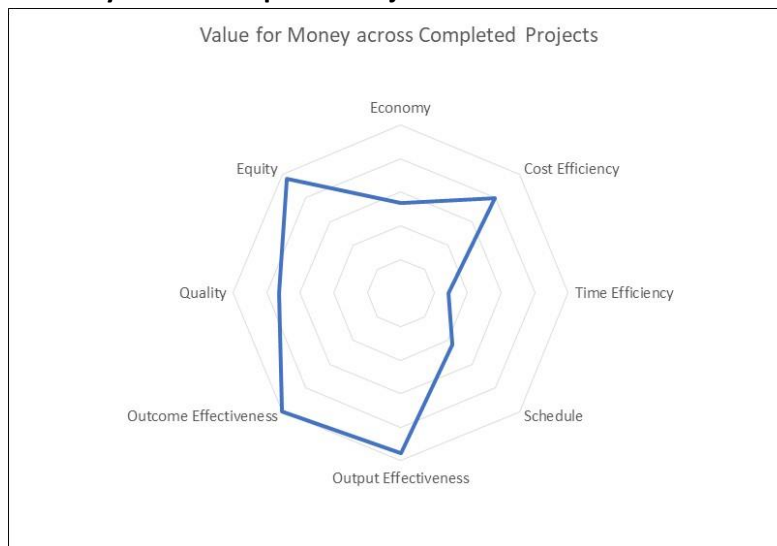
Completed projects are included below with their Value for Money assessment scores and detailed reports on performance. Using the RDA's VfM Framework, each completed project's Economy, Efficiency, Effectiveness and Equity are assessed and assigned an overall score out of 100.

Table 6: Completed Projects

Project Code	Project	Programme	Month of Completion	Overall VfM Score	VfM Report
185	VG Police Station Repairs	Security & Law Enforcement	May 2022	TBD	
193	Estate House #1	Security & Law Enforcement	March 2022	TBD	
151	VG Sports Complex (Jeffery Caines Arena)	Phase One	March 2022	TBD	
140	Water Network – Reservoirs & Meters	CDB RRL	December 2021	TBD	
200	Vanterpool Admin Flax Admin Building North Sound Admin	CDB RRL	December 2021 March 2021 December 2020	92.5/100 75/100 67.5/100	Flax Admin VfM Report North Sound Admin VfM Report
163	Anegada Admin Building	Security & Law Enforcement	July 2021	84.2/100	Anegada Admin VfM Report
180	Great Mountain Ridge Road Ballast Bay Bob's Gas Station Long Trench	CDB RRL	January 2021 May 2021 June 2021 May 2021 December 2021	79/100 73.7/100 100/100 TBD TBD	Great Mountain VfM Ridge Road VfM
086	Bregado Flax Educational Centre	CDB RRL	May 2021	72.5/100	Bregado Flax VfM Report
181	Road Town Police Station	Phase One	April 2021	73.7/100	Road Town Police Station VfM Report
187	Incinerator Dismantling	Phase One	June 2020	73.7/100	Incinerator Dismantling VfM Report
136	Sea Markers	Phase One	June 2020	80/100	Sea Markers VfM Report
154	Temporary Homes	Phase One	March 2020	50/100	Temporary Homes VfM Report
189	Marine Survey	Phase One	February 2020	72.5/100	Marine Survey VfM Report
145	BFJS Internal Walls	Phase One	January 2020	50/100	BFJS VfM Report
103	Virgin Gorda Baths	Phase One	January 2020	60.5/100	VG Baths VfM Report
157	Repair to Damaged Homes	Phase One	January 2020	70/100	Repair to Damaged Homes VfM Report
147	ESHS - Temporary Classrooms	Phase One	September 2019	80/100	ESHS Temporary Classrooms VfM Report

Project Code	Project	Programme	Month of Completion	Overall VfM Score	VfM Report
	ESHS CTL - Improvements		August 2019	70/100	ESHS CTL Improvements VfM Report
182	Virgin Gorda Police Barracks Repair	Phase One	July 2019	78.9/100	VG Police Barracks VfM Report
183	Jost Van Dyke Admin Building Repair	Phase One	August 2019	65.0/100	JVD Admin Building VfM Report
146	ESHS Demolition	Phase One	June 2019	100/100	ESHS Demolition VfM Report
160	VG Admin Building – Cleaning & WaltSCO	Phase One	April 2019	N/A	N/A
108	Special Debris Clearance	Phase One	April 2019	64.7/100	Special Debris Clearance VfM Report

Analysis of Value for Money across Completed Projects



Based on a compendium of the Value for Money (VfM) Assessments conducted thus far on completed projects, an overall narrative has become clear.

The RDA has generally been good at producing the outputs set out for it, and these outputs have generally led to expected broader outcomes. There is room for improvement in completing these projects within both the expected timeframe (Schedule), and within established time benchmarks (Time Efficiency). Additionally, it is clear that there is scope for improvement on project costing estimations, and on ensuring that end-products adequately meet user expectations (Quality).

Based on these general findings and other specific lessons identified in individual VfM assessments, the RDA is employing time saving techniques and has aimed to better capture user requirements through more extensive planning efforts in early stages of project implementation.