

Monthly Reporting

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Table of Acronyms

BOQ Bill of Quantities

BVI EC British Virgin Islands Electricity Corporation

BVIPA British Virgin Islands Ports Authority

CDB Caribbean Development Bank

DWM Department of Waste Management

Eol Expression of Interest

FCDO Foreign, Commonwealth and Development Office

GoVI Government of Virgin Islands

ITT Invitation to Tender

JVD Jost Van Dyke

MEC Ministry of Education, Culture, Youth Affairs and Sports

MCW Ministry of Communication and Works

MHSD Ministry of Health and Social Development

MNRLI Ministry of Natural Resources, Labour and Immigration

NGO Non-governmental Organisation

NPO Non-profit Organisation

RDA Recovery and Development Agency

RDP Recovery to Development Plan

RRL Rehabilitation and Reconstruction Loan

SoR Statement of Requirement

SoW Scope of Works

TCP Town and Country Planning Department

ToR Terms of Reference

UKG United Kingdom Government

VfM Value for Money

VG Virgin Gorda

VISR Virgin Islands Shipping Registry

WSD Water and Sewerage Department

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Date	Description
5 August 2022	First draft report completed
18 August 2022	First draft approved by RDA Board
22 August 2022	First draft sent to Office of Premier for review
2 September 2022	RDA receives feedback from Office of Premier/Ten (10) days elapse
6 September 2022	RDA finalises and publishes the report

1. Project Highlights for July 2022

Table 1: Projects in Planning and Procurement Phases

541	060	083	091
JOST VAN DYKE PRIMARY SCHOOL	MAGISTRATE'S COURT	ESLYN HENLEY RICHEZ LEARNING CENTRE	WEST END FERRY TERMINAL
RDP – Schools	CDB RRL	CDB RRL	CDB RRL
MEC	DGO	MEC	MCW
Following receipt and evaluation of tender submissions, in July 2022, a contractor was chosen for construction of the JVD Primary School. The contract will be awarded and signed in August facilitating commencement of construction works. Continued appeals for donor funding are expected to assist in supplementing the required contribution from GoVI.	Following a presentation on options in June 2022, a final decision has been taken to move forward with the comprehensive Halls of Justice design. This design requires confirmation of additional funding. Following confirmation of funding, this project can proceed to final design and then to procurement.	In July 2022, following receipt of 'No Objection' from the CDB and issuance of an invitation to tender, a bidder's conference for the Eslyn Henley Richez Learning Centre was held. Tender submissions for construction of the school are due in September, following which tender evaluation and contract award will take place. Construction on this project is now scheduled to begin in the fourth quarter of this year.	In July 2022, a poll on options for the external façade design of the Terminal was launched for community feedback and public consultation. Following analysis of the results, a final decision will be made on the façade which will be incorporated in the detailed design advancing to procurement.

Table 2: Projects in Delivery Phase

122	143	152	192
ELMORE STOUTT HIGH SCHOOL	ANEGADA RECREATION FACILITIES	AO SHIRLEY RECREATION GROUNDS	RENEWABLE ENERGY INSTALLATIONS
RDP - Schools	RDP – Recreation	Phase One	RDP – Renewable Energy
MEC	MEC	MEC	MEC, MHSD
In July 2022, blockwork was completed for all four buildings, and work continued on internal and external plastering, readying for installation of windows and doors, and painting. Windows and doors are now scheduled to arrive in August, following which these will be installed, internal works will be completed, and fixtures and fittings will be installed.	In July 2022, the contract for supply and installation of playground equipment was signed, and works began on the facility. Works are scheduled to be completed by the end of August 2022. This final activity for the Anegada Recreation Facilities project is also envisioned to involve installation of bleacher seating.	Following submission of the geotechnical final report and revision of costs, review of the contract for installation of lighting was completed in July 2022. A recommendation to resolve the contractual issues will be approved and implemented. There have been significant delays in completion of this activity due to ongoing soil concerns which have required redesigned light stanchion foundations aimed at preventing upliftment due to the high underground water table.	With all three of the initial solar projects completed, three additional project activities are awaiting full commissioning, namely Enis Adams and Francis Lettsome Primary Schools and the mobile power boxes. The first inspections from BVIEC and TCP on the installed systems at the two Primary Schools were completed. Following final inspections, expected in August, the systems will be commissioned, inclusive of installed net meter systems. The missing component for the mobile power boxes was received, and in July, the two sites for installation of the power boxes were confirmed. Completion of installation at these sites is expected in the coming weeks, following which these will be commissioned.

184	180	177
WASTE MANAGEMENT SOLUTIONS	ROADS, SLOPES AND COASTAL DEFENCES	MARINE BASE
RDP – Waste & Debris Management	CDB RRL	Phase One
MHSD	MCW	DGO
In July 2022, the desktop environmental study for selected landfill site options based on review of the waste flow model was completed. Community views on the various options for immediate response, including mobile incinerators, the landfill sites, and the broader 7Rs programme will be incorporated into continued planning for this long-term programme.	In July 2022, works on the drainage, pipe installation and road resurfacing were completed on the Fish Bay road, bringing the main contract to practical completion. The road now awaits asphalting, including installation of permanent speed bumps to manage traffic. This activity is the eighth and last within the Roads, Slopes and Coastal Defences project. Full road resurfacing is expected to be completed in the coming weeks, following contract award.	In July 2022, submissions for prequalification for construction of the Marine Base main building were due. Following shortlisting, full tenders will be due from shortlisted contractors. Relocation arrangements for staff and equipment from the existing site to a temporary site have been developed and are being executed by RVIPF. Construction of the main building is scheduled to commence in the third quarter of 2022, following completion of the procurement process.

Table 3: Recently Completed Projects

193	151	181	185
ESTATE HOUSE #1 (AG'S RESIDENCE)	VIRGIN GORDA SPORTS COMPLEX	ROAD TOWN POLICE STATION – PHASE 2	VIRGIN GORDA POLICE STATION REPAIRS
RDP – Security & Law Enforcement	Phase One	RDP – Security & Law Enforcement	RDP – Security and Safety for All
DGO	MEC	DGO	DGO
Having reached substantial completion, the outstanding issues on the snag list were rectified in June 2022. This project has now been handed over to Central Government, following issuance of the final completion certificate.	Having reached substantial completion, scoreboards and water tanks have been installed at the Virgin Gorda (Jeffrey Caines) Sports Complex. Final inspection of the facilities has brought this project to a close. A handover ceremony initially scheduled for June 2022, is now expected to take place in August.	Following issue of the final certificate for the RTPS Phase 2, in May 2022, this project was handed over and is officially within the designated defects and liabilities period.	Reaching practical completion in May 2022, repairs to the VG Police Station included internal painting, installation of bathroom facilities, and installation of upgraded lighting and flooring as well as surveillance equipment.

2. RDA by the Numbers

The following Dashboard presents a snapshot of the RDA's achievements across the three (3) aspects of our mandate, namely: Project implementation, Funding, and Capacity Building.



As demonstrated above, since its inception in 2018, the RDA has implemented approximately \$35 million worth of project activities across sectors in the Virgin Islands. These activities have resulted in improvements for the people of our Territory. The Dashboard below presents highlights of accomplishments of the RDA thus far in its journey, including both Output- (results immediately produced) as well as Outcome- (results achieved secondarily) level achievements of the Agency.



3. Communications

This section reviews key events and communications releases.

Table 4: Events and Communications in July

Events	Date	Description
Site Visit: External Works for ESHS	11 July	14 construction firms attended the Site Visit and Bidder's Conference for ESHS External Works
Contract Signing: Supply & Installation of the Playground and Flooring Equipment for the Anegada Recreational Ground	18 July	Lawrence Wheatley Construction signed a contract valued at \$65,763.98 with the RDA to supply and install playground equipment and flooring for the Anegada Recreational Facility
Tender Opening : Supply of Finishes, Paint, Primer for ESHS	22 July	Two firms submit tenders to supply primer, paint, finishes this project for the ESHS

Videos	Date	Description
Green Recovery: RDA Interns visit WE		As part of the RDA's ongoing Waste Management
Recycle Centre	13 July	Project, RDA interns Alexia and Leah had the
		opportunity to visit Green VI to gain an understanding
#WasteManagement		of the day to day operation of the We Recycle
		Programme.
Live Coverage: Contract Signing Ceremony	18 July	Lawrence Wheatley Construction signed a contract
for Anegada Playground		with the RDA valued at \$65,763.98 for the supply and
		installation of a playground and flooring equipment

Social Media Posts	Date	Description
Project Update: Elmore Stoutt High School	1 July	Works continue on the Elmore Stoutt High School
		Campus and to date, all contractors are on schedule
		with their section of this massive redevelopment
		project.
Clickable Flyer: ESHS External Works	1 July	The RDA now invites sealed bids from eligible and
		qualified Bidders for the Construction of the Elmore
		Stoutt High School- External works (Package E).
Flyer: Forge BVI Builder's Expo	8 July	The @RDA will be among the featured guests at
		tomorrow's Builder's Expo. If you are a contractor or
		work in the construction industry some valuable
		insight awaits you at this event.
Clickable Flyer: Eslyn Henly Richiez Learning	9 July	The RDA now invites sealed bids from eligible bidders
Centre		for the construction of the new Eslyn Henley Richiez

Bidder's Conference for ESHS External	11 July	Learning Centre. The works include, but are not limited to the demolition of the existing structure, site clearance and construction of a school. Today, the RDA held a site visit at the Elmore Stoutt
Works		High School Project Site for the upcoming external works that will be taking place on the school grounds. These
May 2022 Monthly Report	13 July	The RDA's latest monthly report is now available and can be accessed for your use.
Happening Now!	18 July	Contract Signing Ceremony for the Supply and Installation of the Anegada Playground Flooring and Equipment.
Poll: West End Ferry Terminal	21 July	You spoke. We listened, and we are ready to hear from you again. Select your choice from the three façade options.
Eslyn Henley Richiez Learning Centre Bidder's Conference	21 July	Nine firms attended the Bidder's Conference for the Eslyn Henley Richiez Learning Centre
RDA Bulletin: Deadline for West End Ferry Terminal	25 July	The public is invited to select one of three designs for the West End Ferry Terminal by Friday, 29 July
Re-post: 284 Media	26 July	Residents to choose from 3 designs for the West End Ferry Terminal
Join the Team: Job Vacancy	28 July	The RDA is now seeking qualified persons to apply for the posts of Economist Internal Auditor Fundraising Manager

4. Community Engagement

Projects being implemented by the RDA impact a multitude of communities and other stakeholders throughout the BVI. Stakeholder engagement is therefore an integral part of the project cycle at every stage. The RDA has dedicated resources to facilitate the participation of communities, Government, the private sector and other stakeholders in the planning, design, implementation, and monitoring phases of infrastructure projects it manages.

Grievance Redress System

The RDA's Grievance Redress System (GRS) was officially launched on 31st March 2021 via a press release on the RDA's website¹ with the article also being circulated on the Government of the Virgin Islands website² and picked up by the local media via their online publications³. As part of the public sensitisation material a video was developed and released on the RDA's social media site explaining the GRS process including how to lodge a complaint and an appeal, the purpose and importance of the GRS, what information is required and how the internal decision-making process works. The GRS Handbook has also been developed as a tool to sensitize the public about the system. It summarises important information about the GRS and is available on the RDA's website.

During the month of July 2022, no new grievances were recorded in the Grievance Redress System (GRS). A total of twenty (20) grievances have been lodged, with all being resolved/completed.

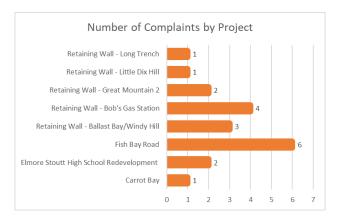


Figure 1: Complaints by Projects (Overall)

5. Funding

The overall recovery and development programme of the RDA is funded by a combination of grants from the Government of the Virgin Islands (GoVI), the UK Government (UKG), and private funders.

The following section details contracted public funding and private grants to RDA projects to date, funding the specific initiatives listed.

Table 5: Contracted Financial Contributions by Project and Amount Contracted

	Project	Type of Funder	Value
1	Caribbean Development Bank via GoVI (RRL Projects)	GoVI	\$45,219,777.74
2	Multiple Phase One Projects	GoVI	\$10,009,200.00
3	ESHS Redevelopment	GoVI	\$573,090.00
4	ESHS Redevelopment	GoVI	\$353,045.00
5	AG's Residence	GoVI	\$218,726.24
6	Jost Van Dyke School	GoVI	\$150,000.00
7	Isabella Morris School	GoVI	\$100,000.00
8	Road Town Police Station	GoVI	\$70,000.00
9	Justice (AG) Residences/Estate House #1	GoVI	\$60,000.00
10	Airport Expansion	GoVI	\$50,000.00
11	Construct Temporary classrooms for ESHS	NGO/NPO	\$250,000.00
12	Temporary Housing (M&E for 15 Houses)	NGO/NPO	\$150,000.00
13	Recreation Facility on Anegada (CN1)	NGO/NPO	\$140,000.00
14	AO Shirley Grounds Repairs	NGO/NPO	\$75,000.00
15	AO Shirley Grounds Repairs	NGO/NPO	\$75,000.00
16	Recreation Facility on Virgin Gorda (expanded scope CN3)	NGO/NPO	\$50,000.00
17	Special Debris Clearance	NGO/NPO	\$42,000.00
18	Special Debris Clearance	NGO/NPO	\$42,000.00
19	AO Shirley Grounds Repairs	NGO/NPO	\$30,000.00
20	Elmore Stoutt High School (Music Instruments)	NGO/NPO	\$4,260.00
21	Elmore Stoutt High School (Music Classroom)	Private Company	\$100,000.00
22	Elmore Stoutt High School (Music Instruments)	Private Company	\$28,000.00
23	Construct Temporary classrooms for ESHS	Private Company	\$21,204.07
24	ESHS Redevelopment	Private Company	\$15,000.00
25	Elmore Stoutt High School (Music Instruments)	Private Company	\$12,500.00
26	Bregado Flax Temporary Classroom Refurbishment	Private Company	\$500.00
27	Bregado Flax Temporary Classroom Refurbishment	Private Company	\$500.00
28	Bregado Flax Temporary Classroom Refurbishment	Private Company	\$500.00
29	Temporary Housing (M&E for 15 Houses)	Private Individual	\$24,000.00
30	Special Debris Clearance	UKG	\$562,949.00
31	Marine Base	UKG	\$420,997.82
32	Repair Police Stations at Virgin Gorda	UKG	\$339,799.00

	Project	Type of Funder	Value
33	Repair Public Administration Building (inc. Police Station) at JVD	UKG	\$291,987.00
34	Halls of Justice - Phase 1 Magistrates Court (Planning)	UKG	\$187,550.00
35	Renewable Energy - First Instalment	UKG	\$161,591.25
36	Marine Survey	UKG	\$146,678.00
37	VHF trunking network Design and Build	UKG	\$79,966.00
38	Resilient Energy for Public Buildings - CGBS & JVDC Phase 2	UKG	\$74,000.00
39	Road Town Police Station	UKG	\$70,000.00
40	Resilient Energy for Public Buildings - CGBS & JVDC Phase 1	UKG	\$70,000.00
41	Resilient Energy for Public Buildings - LDPS	UKG	\$68,000.00
42	Road Town Police Station	UKG	\$43,595.41
43	Road Town Police Station	UKG	\$535,377.78
44	Renewable Energy – Final Instalment	UKG	\$100,008.75
	TOTAL		\$61,016,803.06

Alongside financial contributions, the RDA receives in-kind contributions. In-kind refers to goods and services contributed that do not involve money, such as items or services donated. To date, the RDA has contracted a total of \$1,149,350 in in-kind contributions.

	Project/Initiative	Type of Funder	Value		
44		GoVI	\$10,000		
45	Elmore Stoutt High School	NGO/NPO	\$380,000		
46	West End Ferry Terminal (CDB RRL)	NGO/NPO	\$225,000		
47	Remove and dispose of derelict marine vessels	Private Company	\$175,000		
48	Renewable Energy	Private Company	\$40,000		
49	Renewable Energy	Private Company	\$20,000		
50	Renewable Energy	Private Company	\$15,000		
51	Strengthening Government Asset Management Capability	UKG	\$138,750		
52	Special Debris Clearance	UKG	\$78,000		
53	Special Debris Clearance	UKG	\$67,600		
	TOTAL				

Participation by private sector and non-governmental organisations is critical to a shared, sustainable recovery and development process.

6. Ongoing Project Details

Redevelopment of Elmore Stoutt High School

Project: 122

Start Date: October 2020

Cost Estimate:

Ministry of Education, Culture, Youth Affairs and Sports

Status: Delivery

End Date: TBD

Spend to Date: \$7,291,639

Outcome: "Restored infrastructure for primary and secondary schools of the Virgin Islands to support full functionality and development of schools to meet education needs of children."

Overview

The Redevelopment of the Elmore Stoutt High School (ESHS) project is a major project with several phases aimed at rehabilitating the entire ESHS campus, which is by far the largest public secondary school in the Territory. Following passage of 2017's storms, High School staff, teachers and students were displaced to the Clarence Thomas Building, where the Senior High School remains.

The first phase of this project has involved demolition of slabs on the main campus, and design and construction of additional buildings required to restore the campus. These buildings will facilitate relocation of the Senior High School to the main campus, comprising ten (10) large classrooms, 25 small classrooms, eight (8) bathrooms, a principal's office, an administrative office, and a staff lounge. These buildings are scheduled to be completed in time for the commencement of the 2022/23 academic year.

This project also involves design and construction of another large building at the rear of the main campus, and installation of required school facilities, including green spaces, an auditorium and cafeteria.

Status: Delivery

In July 2022, blockwork was completed for all four buildings, and work continued on internal and external plastering, readying for installation of windows and doors, and painting. Windows and doors are now scheduled to arrive in August, following which these will be installed, internal works will be completed, and fixtures and fittings will be installed.





Anegada Recreation Facilities

Ministry of Education, Culture, Youth Affairs and Sports

Status: Delivery

End Date: September 2022

Cost Estimate: \$296,011 **Spend to Date**: \$185,486

Outcome: "Redeveloped community recreational facilities supporting community and school

recreation and national pride in sports."

Overview

Project: 143.01

Start Date: July 2020

The Anegada Recreation Facilities project has aimed to rehabilitate the Anegada Recreation Grounds. The first activity under this project involved rubberised resurfacing of the basketball court in the facility; the second activity has involved reconstruction of the facility's perimeter fencing; and the third activity procurement and installation of playground equipment and bleacher seating.

This project also envisions overall facility rehabilitation including construction of a club house, lighting, and bathroom facilities. Additional funding has been sought for implementation of the remaining activities within this project.

Activity 1: Rubberised Resurfacing of the Basketball Court

Status: Completed

The basketball court surfacing activity has been completed, with the court demarcating and backboards and hoops installed.

Activity 2: Fencing

Status: Completed

Work on the perimeter fencing has been completed, including installation of required concrete beams, a new picket fence, metal chain link fencing, and double metal vehicular and pedestrian gates.

Activity 3: Playground

Status: Delivery

In July 2022, the contract for supply and installation of playground equipment was signed, and works began on the facility. Works are scheduled to be completed by the end of August 2022. This final activity for the Anegada Recreation Facilities project is also envisioned to involve installation of bleacher seating.







AO Shirley Recreation Grounds Project: 152 Status: Delivery Start Date: October 2018 End Date: September 2022 Original Budget: \$675,000 Ministry of Education, Culture, Youth Affairs and Sports Status: Delivery End Date: September 2022 Spend to Date: \$1,545,040

Outcome: "Restored educational and recreational facilities that provide a safe and secure environment for learning and recreational activities"

Overview

The AO Shirley athletics and sports grounds project has been a priority project aimed at renovating the grounds to meet international accreditation standards as an IAAF Class 2 facility, so that the Territory can host national and international events. Required rehabilitation of the grounds has included installation of the new track, repairs to make the perimeter secure, installation of bathroom facilities, installation of lights to allow events after dark, repair to the spectator stands, and renovation of the clubhouse pavilion to provide meetings, events and changing facilities.

Several activities for this project have been completed, including the track, bathroom, wall and gates, trackside fence, and grandstand activities. Remaining are the lighting and pavilion activities to bring this overall project to completion.

Activity 5: Lighting

Status: Delivery

Following submission of the geotechnical final report and revision of costs, review of the contract for installation of lighting was completed in July 2022. A recommendation to resolve the contractual issues will be approved and implemented. There have been significant delays in completion of this activity due to ongoing soil concerns which have required redesigned light stanchion foundations aimed at preventing upliftment due to the high underground water table.





Activity 7: Pavilion

Status: Planning

The scope of works for the pavilion is currently being revised to include additional requirements specified by the Ministry.

Marine Base Project: 177 Status: Delivery Start Date: May 2019 End Date: June 2023 Original Budget: 500,000 Spend to Date: \$416,608

Outcome: "Functioning law enforcement institutions and communication networks to restore a sense of safety and security and improved communications between agencies"

Overview

The Repair of the Marine Base aims at returning the facilities to functional condition following significant damage from 2017's storms. This project involves several activities including installation of fencing and gates, boat rack, and repairs to the main building and dock facilities. These repairs will support a joint Customs and Marine Police security capability.

Status: Delivery

In July 2022, submissions for prequalification for construction of the Marine Base main building were due. Following shortlisting, full tenders will be due from shortlisted contractors. Relocation arrangements for staff and equipment from the existing site to a temporary site have been developed and are being executed by RVIPF. Construction of the main building is scheduled to commence in the third quarter of 2022, following completion of the procurement process.





Waste Management Solutions

Ministry of Health and Social Development

Project: 184 Status: Delivery
Start Date: January 2020 End Date: TBD

Spend to Date: \$45,230

Outcome: "Improved facilities for processing waste on Tortola and Virgin Gorda to enable the environmentally sound processing of waste that protects the health of people and protects the environment."

Overview

The Government of the Virgin Islands has identified solid waste disposal as a priority issue and requires assistance to create a sanitary landfill and waste site rehabilitation, and to establish auxiliary services and a feasibility study, and make recommendations to ensure an evidence-based decision is made prior to the detailed design phase.

The objectives of this project are designed to shape a programme that will allow for the development of a sustainable and modern sanitary landfill that contributes to responsible, circular management of waste within the BVI. This will be done through the following:

- Investigation of available options for the BVI to manage its waste responsibly;
- Development of options into detailed designs;
- Procurement of construction services that will deliver the desired outcome within budget; and
- The management of delivery of the plan to ensure that the project is delivered on time, within cost, and to the specified quality.

The outputs from this technical assistance will provide the recommendations needed to develop the most responsible and cost-effective means to dispose of landfilled waste in the Territory for the next twenty (20) years. This work will allow for the design and ultimate contracting of a modern means for managing waste that will form part of a cohesive Waste Management Strategy.

Status: Delivery

In July 2022, the desktop environmental study for selected landfill site options based on review of the waste flow model was completed. Community views on the various options for immediate response, including mobile incinerators, the landfill sites, and the broader 7Rs programme will be incorporated into continued planning for this long-term programme.



Renewable Energy Installations

MEC/MHSD

Project: 192 Status: Delivery

Start Date: December 2020 End Date: September 2022

Outcome: "A more resilient energy system with lower electricity costs from the deployment of modern renewable energy technology, which combined with best-practice resource management, can deliver a stronger, smarter, greener, better Virgin Islands."

Overview

The Territory's electricity transmission and distribution network was severely damaged by passage of the 2017 storms. The time it took to restore power to key communities around the Territory highlighted the vulnerability of the electrical network. The RDA has secured funding from the FCDO through the Governor's Office to support the creation of community solar hubs. These will provide community access to electricity during periods of extended outage. The systems will provide solar energy to public buildings, including primary schools and clinics. These systems will offset components of these buildings' energy consumption bill and provide an opportunity for the benefits of renewable energy to be displayed to future generations and the larger community.

Status: Delivery

With all three of the initial solar projects completed, three additional project activities are awaiting full commissioning, namely Enis Adams and Francis Lettsome Primary Schools and the mobile power boxes. The first inspections from BVIEC and TCP on the installed systems at the two Primary Schools were completed. Following final inspections, expected in August, the systems will be commissioned, inclusive of installed net meter systems. The missing component for the mobile power boxes was received, and in July, the two sites for installation of the power boxes were confirmed. Completion of installation at these sites is expected in the coming weeks, following which these will be commissioned.



Magistrate's Court	Deputy Governor's Office
Project: 060	Status: Planning
Start Date: March 2020	End Date: TBD
Program: CDB RRL	Spend to Date: \$57,800

Outcome: "Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands."

Overview

This project is focused on the first phase of redevelopment of the territories' legal infrastructure, by constructing a Magistrate's Court on the old Eslyn Henley site in Tortola. It aims to complete the process of ensuring continuity of the judicial process, by relocating the Magistrate's Court occupants from their temporary facility.

Status: Planning

Following a presentation on options in June 2022, a final decision has been taken to move forward with the comprehensive Halls of Justice design. This design requires confirmation of additional funding. Following confirmation of funding, this project can proceed to final design and then to procurement.

Eslyn Henley Richez Learning Centre

Project: 083

Start Date: September 2019

Program: CDB RRL

Ministry of Education, Culture, Youth Affairs and Sports

Status: Planning

End Date: TBD

Spend to Date: \$107,807

Outcome: "Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands."

Overview

This project aims to construct a new facility for the Eslyn Henley Richez Learning Centre, which is a Special Educational Needs facility, taking a holistic approach to the reconstruction. The envisioned facility will serve up to thirty students, and will be fully accessible, accommodating the needs of students who are severely autistic, mentally as well as physically challenged, and have a variety of learning disabilities.

Status: Procurement

In July 2022, following receipt of 'No Objection' from the CDB and issuance of an invitation to tender, a bidder's conference for the Eslyn Henley Richez Learning Centre was held. Tender submissions for construction of the school are due in September, following which tender evaluation and contract award will take place. Construction on this project is now scheduled to begin in the fourth quarter of this year.



West End Ferry Terminal

Ministry of Communication and Works

Project: 091 Status: Procurement

Start Date: April 2019 End Date: TBD

Program: CDB RRL Spend to Date: \$54,912

Outcome: "Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands."

Overview

The West End Ferry Terminal has been an important mode for travellers moving between the British Virgin Islands and the US Virgin Islands, as well as the sole hub for domestic travel between Jost Van Dyke and Tortola. This is a major access hub to the Virgin Islands with 170,000 passengers routing through this terminal in 2016. The destruction of the facility during hurricanes Irma and Maria has presented challenges to travellers wishing to travel to the BVI.

The West End Ferry Terminal project aims to revitalise the terminal and enhance it to be a major port hub within the Virgin Islands.

Status: Planning

In July 2022, a poll on options for the external façade design of the Terminal was launched for community feedback and public consultation. Following analysis of the results, a final decision will be made on the façade which will be incorporated in the detailed design advancing to procurement.







Roads, Slopes, and Coastal Defences

Project: 180

Start Date: January 2020 End Date: July 2022

Program: CDB RRL Spend to Date: \$5,845,715

Outcome: "Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands."

Ministry of Communication

and Works

Status: Delivery

Overview

The intended goal of this project is to repair, rehabilitate and reconstruct the priority roads in the Territory. There was severe damage to the road network on the western and north-western portion of Tortola. Sea defences in different areas were destroyed and will require replacement and upgrading. Other roads suffered significant damage down to the sub-grade beneath the concrete layer, while in other areas rehabilitation works include road/slope/embankment stabilisation.

Status: Delivery

Work has been completed on all seven of the first sites, namely the Great Mountain 1, Great Mountain 2, Hope to Sabbath Hill, Little Dix Hill, Long Trench, Ballast Bay and Bob's Gas Station sites. Asphalt paving has also been completed on six sites, with the Long Trench site to remain in concrete.

In July 2022, works on the drainage, pipe installation and road resurfacing were completed on the Fish Bay road, bringing the main contract to practical completion. The road now awaits asphalting, including installation of permanent speed bumps to manage traffic. This activity is the eighth and last within the Roads, Slopes and Coastal Defences project. Full road resurfacing is expected to be completed in the coming weeks, following contract award.

The designed sequencing of road works has facilitated maintenance of traffic flow into and out of Road Town, in compliance with Traffic Management Plans designed for this project.







7. Completed Projects

AG's Residence/ Estate House #1

Deputy Governor's Office

Project: 193 Status: Delivery

Start Date: April 2020 End Date: March 2022

Outcome: "Provision of safety, security and rights of our people and strengthened borders

through law enforcement capability, resources and engagement."

Summary Report

The Government-owned residences of the Attorney General (AG) and the Judges in McNamara (Estate Houses) have been identified as priorities for repair in part because of the high cost of alternate accommodations as well as the opportunity costs of not having the buildings utilised. The Estate Houses were all rendered uninhabitable by passage of the 2017 hurricanes. The level of repair needed ranged from interior renovation and remodelling to repair and replacement of both structural as well as non-structural elements.

Repair to the Estate House #1 will allow for judicial personnel to be accommodated in safe, secure facilities within the Road Town area. Repairs to the residences are expected to yield significant savings in rent. The improvements are also expected to reduce operating costs of the homes.

Reaching practical completion in March 2022, the finished project has included internal and external roof works, electrical and plumbing works, external and internal painting, installation of windows and doors, interior tiling and bathroom works, and installation of cabinetry and internal fixtures.





Virgin Gorda Sports Complex (Jeffery Caines Sports Arena)

Ministry of Education, Culture, Youth Affairs and Sports

Status: Completed

Start Date: January 2019 End Date: March 2022

Original Budget: \$700,000
Cost Estimate: \$1,324,203
Spend to Date: \$1,263,207

Outcome: "Restored educational and recreational facilities that provide a safe and secure

environment for learning and recreational activities"

Summary Report

Project: 151

The Virgin Gorda basketball sports complex was damaged by the 2017 hurricanes and had been unusable and in a state of disrepair due to this damage. The facility is used by the residents of Virgin Gorda for sporting events and recreation. While unusable, the state of the facility had been denying residents opportunity for use. The scope of this project was expanded to include a car park, outdoor court, bathrooms, and drainage improvements.

Activities completed within this project include rehabilitation of the main court, establishment of the outdoor court, rehabilitation of the bathroom facilities, and construction of the car park.

This project reached practical completion in March 2022. Scoreboards and water tanks have been installed at the Virgin Gorda (Jeffrey Caines) Sports Complex, and final inspection of the facilities has brought this project to a close. A handover ceremony initially scheduled for June 2022, is now expected to take place in August.













Virgin Gorda Police Station Repairs Project: 185 Status: Completed Start Date: February 2022 Original Budget: \$27,000 Spend to Date: \$27,998

Outcome: "Functioning law enforcement institutions and communication networks to restore a sense of safety and security and improved communications between agencies"

Summary Report

Following repairs to several police facilities in the Territory, including the Virgin Gorda Police Barracks, the Road Town Police Station, and the Jost van Dyke Police Station, additional repairs to the Virgin Gorda Police Station were necessary to continue the process of rehabilitating and improving law enforcement institutions in the Territory. This project was funded by the UK Government and included rehabilitation of the cells and other facilities at the Station.

Reaching practical completion in May 2022, repairs to the VG Police Station included internal painting, installation of bathroom facilities, and installation of upgraded lighting and flooring as well as surveillance equipment.







7.1 Past Completed Projects

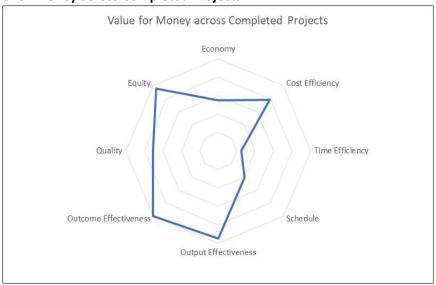
Completed projects are included below with their Value for Money assessment scores and detailed reports on performance. Using the RDA's VfM Framework, each completed project's Economy, Efficiency, Effectiveness and Equity are assessed and assigned an overall score out of 100.

Table 6: Completed Projects

Project Code	Project	Programme	Month of Completion	Overall VfM Score	VfM Report
185	VG Police Station Repairs	Security & Law Enforcement	May 2022	TBD	
193	Estate House #1	Security & Law Enforcement	March 2022	TBD	
151	VG Sports Complex (Jeffery Caines Arena)	Phase One	March 2022	TBD	
140	Water Network – Reservoirs & Meters	CDB RRL	December 2021	TBD	
200	Vanterpool Admin Flax Admin Building North Sound Admin	CDB RRL	December 2021 March 2021 December 2020	TBD 75/100 67.5/100	Flax Admin VfM Report North Sound Admin VfM
163	Anegada Admin Building	Security & Law Enforcement	July 2021	84.2/100	Anegada Admin VfM Report
180	Great Mountain Ridge Road Ballast Bay Bob's Gas Station Long Trench	CDB RRL	January 2021 May 2021 June 2021 May 2021 December 2021	79/100 73.7/100 100/100 TBD TBD	Great Mountain VfM Ridge Road VfM
086	Bregado Flax Educational Centre	CDB RRL	May 2021	72.5/100	Bregado Flax VfM Report
181	Road Town Police Station	Phase One	April 2021	73.7/100	Road Town Police Station VfM Report
187	Incinerator Dismantling	Phase One	June 2020	73.7/100	Incinerator Dismantling VfM Report
136	Sea Markers	Phase One	June 2020	80/100	Sea Markers VfM Report
154	Temporary Homes	Phase One	March 2020	50/100	Temporary Homes VfM Report
189	Marine Survey	Phase One	February 2020	72.5/100	Marine Survey VfM Report
145	BFJS Internal Walls	Phase One	January 2020	50/100	BFJS VfM Report
103	Virgin Gorda Baths	Phase One	January 2020	60.5/100	VG Baths VfM Report
157	Repair to Damaged Homes	Phase One	January 2020	70/100	Repair to Damaged Homes VfM Report
147	ESHS - Temporary Classrooms	Phase One	September 2019	80/100	ESHS Temporary Classrooms VfM Report

Project Code	Project	Programme	Month of Completion	Overall VfM Score	VfM Report
	ESHS CTL -		August 2019	70/100	ESHS CTL Improvements
	Improvements				VfM Report
182	Virgin Gorda Police Phase One July 2019	78.9/100	VG Police Barracks VfM		
102	Barracks Repair	riiase Offe	July 2019	78.9/100	Report
183	Jost Van Dyke Admin Phase One	August 2019	65.0/100	JVD Admin Building VfM	
103	Building Repair	Filase Offe	August 2019	03.0/100	Report
146	ESHS Demolition Phase	Phase One	ase One June 2019	100/100	ESHS Demolition VfM
140		Phase One			<u>Report</u>
160	VG Admin Building – Cleaning & Waltsco Phase One	Dhace One	April 2019 N/A	N/A	
100		Filase Offe		IN/A	
108	Special Debris	pecial Debris	April 2010	64.7/100	Special Debris Clearance
108	Clearance Phase One	April 2019	04.7/100	VfM Report	

Analysis of Value for Money across Completed Projects



Based on a compendium of the Value for Money (VfM) Assessments conducted thus far on completed projects, an overall narrative has become clear.

The RDA has generally been good at producing the outputs set out for it, and these outputs have generally led to expected broader outcomes. There is room for improvement in completing these projects within both the expected timeframe (Schedule), and within established time benchmarks (Time Efficiency). Additionally, it is clear that there is scope for improvement on project costing estimations, and on ensuring that end-products adequately meet user expectations (Quality).

Based on these general findings and other specific lessons identified in individual VfM assessments, the RDA is employing time saving techniques and has aimed to better capture user requirements through more extensive planning efforts in early stages of project implementation.