



Monthly Reporting

Reporting Period: September 2022

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GOVERNMENT OF THE
VIRGIN ISLANDS
Premier's Office



VIRGIN ISLANDS
RECOVERY AND
DEVELOPMENT AGENCY

Email: **feedback@bvirecovery.com**
Website: **www.bvirecovery.vg**
Cyril B. Romney Tortola Pier Park, 1-2/F, 52 Pier Park Drive – Unit 8
Tortola VG1110, Virgin Islands

Table of Acronyms

BOQ	Bill of Quantities
BVI EC	British Virgin Islands Electricity Corporation
BVIPA	British Virgin Islands Ports Authority
CDB	Caribbean Development Bank
DWM	Department of Waste Management
Eoi	Expression of Interest
FCDO	Foreign, Commonwealth and Development Office
GoVI	Government of Virgin Islands
ITT	Invitation to Tender
JVD	Jost Van Dyke
MEC	Ministry of Education, Culture, Youth Affairs and Sports
MCW	Ministry of Communication and Works
MHSD	Ministry of Health and Social Development
MNRL	Ministry of Natural Resources and Labour
NGO	Non-governmental Organisation
NPO	Non-profit Organisation
RDA	Recovery and Development Agency
RDP	Recovery to Development Plan
RRL	Rehabilitation and Reconstruction Loan
SoR	Statement of Requirement
SoW	Scope of Works
TCP	Town and Country Planning Department
ToR	Terms of Reference
UKG	United Kingdom Government
VfM	Value for Money
VG	Virgin Gorda
VISR	Virgin Islands Shipping Registry
WSD	Water and Sewerage Department

Table of Contents

Table of Acronyms	3
1. Project Highlights for September 2022.....	5
2. RDA by the Numbers.....	9
3. Communications	10
4. Community Engagement	12
5. Funding	17
6. Ongoing Project Details.....	19
7. Completed Projects.....	30

Table of Figures

Table 1: Projects in Planning and Procurement Phases.....	5
Table 2: Projects in Delivery Phase	6
Table 3: Recently Completed Projects	8
Table 4: Events and Communications in September	10
Table 5: Contracted Financial Contributions by Project and Amount Contracted	17
Table 6: Completed Projects.....	31

Date	Description
3 October 2022	First draft report completed
13 October 2022	First draft approved by RDA Board
18 October 2022	First draft sent to Office of Premier for review
31 October 2022	RDA receives feedback from Office of Premier/Ten (10) days elapse
1 November 2022	RDA finalises and publishes the report

1. Project Highlights for September 2022

Table 1: Projects in Planning and Procurement Phases

060	083	091
MAGISTRATE'S COURT	ESLYN HENLEY RICHEZ LEARNING CENTRE	WEST END FERRY TERMINAL
CDB RRL	CDB RRL	CDB RRL
DGO	MEC	MCW
<p>Following the final, official decision to proceed with the comprehensive Halls of Justice design in August 2022, in September, the design consultant revised the implementation schedule for this project based on the comprehensive design. The revised implementation schedule is now being reviewed. This project will proceed to procurement once the final, detailed design is completed.</p>	<p>In September 2022, the BQs for this project were revised, based on clarifications sought during the tender process. The submission deadline for tenders has been extended to mid-October. Following tender submissions, evaluation and contract award will take place. Construction on this project is now expected to begin in the first quarter of 2023.</p>	<p>In September 2022, the Geotechnical design for the West End Ferry Terminal was completed and submitted for review. This joins the revised Environmental and Social Impact Assessment (ESIA) which was finalised in September. A final decision has now been made on the external façade and confirmation of the budget, enabling this project to proceed to the final detailed design phase. Procurement for this project is now expected to commence before the end of 2022.</p>

Table 2: Projects in Delivery Phase

122	143	152	192
ELMORE STOUTT HIGH SCHOOL	ANEGADA RECREATION FACILITIES	AO SHIRLEY RECREATION GROUNDS	RENEWABLE ENERGY INSTALLATIONS
RDP – Schools	RDP – Recreation	Phase One	RDP – Renewable Energy
MEC	MEC	MEC	MEC, MHSD
In September 2022, subsequent shipments of windows and doors were received, and the shipment received in August was installed on the buildings. Internal works on the buildings continue, including mechanical, electrical and plumbing (MEP) works, installation of fixtures and fittings, and painting. Following contract signature for external works in August, these works began in earnest in September. The school is now scheduled to be completed and handed over in October 2022.	Work continued on installation of playground equipment at the Anegada Recreation Ground in September, following contract signature in August. Completed works will be reviewed for any snags or defects. This final activity for the Anegada Recreation Facilities project is also envisioned to involve installation of bleacher seating.	Following submission of the geotechnical final report and revision of costs, review of the contract for installation of lighting was completed in July 2022. A recommendation to resolve the contractual issues will be approved and implemented. There have been significant delays in completion of this activity due to ongoing soil concerns which have required redesigned light stanchion foundations aimed at preventing upliftment due to the high underground water table.	The solar systems on the two additional Primary Schools, namely Enis Adams and Francis Lettsome, have been fully commissioned following successful final inspection. The two mobile power boxes, one at the Pier Park and the other at H Lavity Stoutt Community College, will be installed, inspected and fully commissioned in the coming weeks.

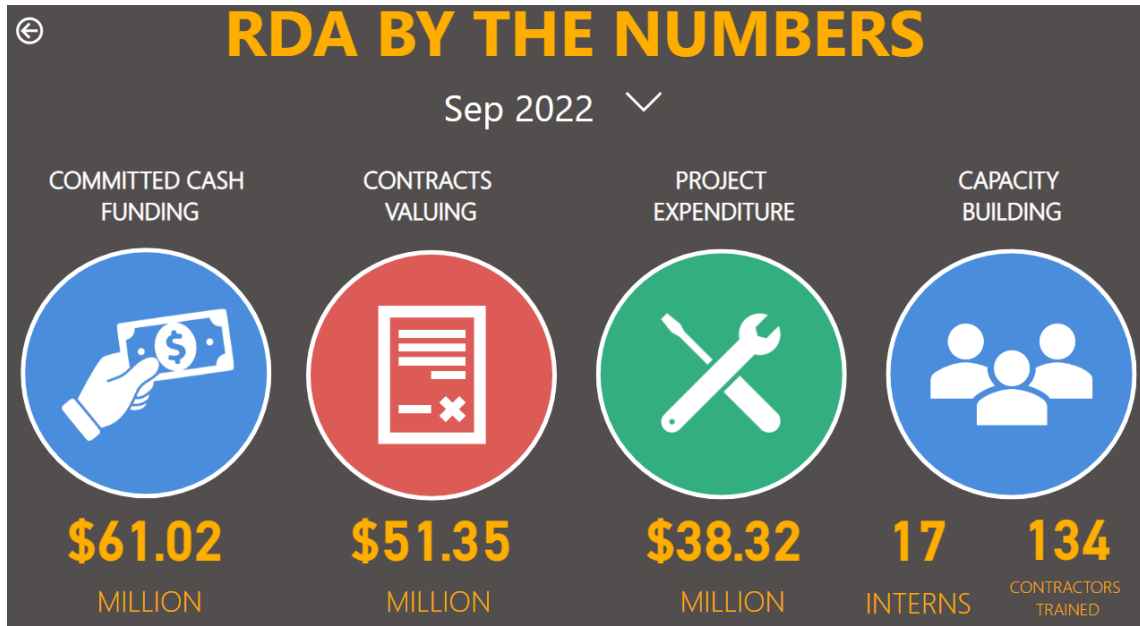
184	180	177	541
WASTE MANAGEMENT SOLUTIONS	ROADS, SLOPES AND COASTAL DEFENCES	MARINE BASE	JOST VAN DYKE SCHOOL
RDP – Waste & Debris Management	CDB RRL	Phase One	RDP – Schools
MHSD	MCW	DGO	MEC
In September 2022, the review of the desktop environmental study for selected landfill site options was completed and presented for decision making. Community views on the various options for immediate response, including mobile incinerators, the landfill sites, and the broader 7Rs programme will be incorporated into continued planning for this long-term programme.	Following contract signature for asphaltting works on the Fish Bay Project on 26 August 2022, the mix design has been submitted and approved. In September 2022, asphaltting works on the road were scheduled to commence, having been delayed due to inadequate weather conditions. The Fish Bay activity is the eighth and last within the Roads, Slopes and Coastal Defences project.	Following invitations to tender being issued to prequalified candidates in August, September 2022 involved providing requested clarifications within the tender period ahead of the submission deadline. A Stakeholder meeting was held on 29 th September to discuss the scope of works and timeline for the project with community members. Following tender submission and evaluation, the contract will be awarded to the winning bid. Relocation arrangements for staff and equipment from the existing site to a temporary site have been executed by RVIPF.	In September 2022, following the contract signing and ground-breaking ceremony, a community meeting was held to discuss school construction with the JVD community. Construction works have now begun on this project, with required excavations. This project is scheduled to be completed by September 2023. Continued appeals for donor funding are expected to assist in supplementing the required contribution from GoVI.

Table 3: Recently Completed Projects

151
VIRGIN GORDA SPORTS COMPLEX
Phase One
MEC
Having reached substantial completion, scoreboards and water tanks have been installed at the Virgin Gorda (Jeffery Caines) Sports Complex. Final inspection of the facilities has brought this project to a close. A handover ceremony took place on 20 August 2022.

2. RDA by the Numbers

The following Dashboard presents a snapshot of the RDA’s achievements across the three (3) aspects of our mandate, namely: Project implementation, Funding, and Capacity Building.



As demonstrated above, since its inception in 2018, the RDA has implemented over \$38 million worth of project activities across sectors in the Virgin Islands. These activities have resulted in improvements for the people of our Territory. The Dashboard below presents highlights of accomplishments of the RDA thus far in its journey, including both Output- (results immediately produced) as well as Outcome- (results achieved secondarily) level achievements of the Agency.



3. Communications

This section reviews key events and communications releases.

Table 4: Events and Communications in September

Events	Date	Description
Pre-Construction Community Meeting New JVD Primary School	15 Sept.	Residents of JVD came out to the here the details and give their concerns about the Construction of the New JVD School.
2022 Procurement Workshop	20 Sept.	RDA had a full house at the 2022 Procurement Workshop.
Stakeholder Meeting Joint Marine Shore Base	29 Sept.	RDA held stakeholder meeting with neighbouring business to discuss upcoming construction of Joint Marine Shore Base.

Videos	Date	Description
Community Feedback on the Completion of the Anthonie Jeffery Caines Sports Arena	1 Sept.	Mark Noel, a member of the Summer Jam and Recreation Trust provided feedback on the reconstruction of the Anthonie Jeffery Caines Sports Area
Community Feedback on the Completion of the Anthonie Jeffery Caines Sports Arena	4 Sept.	President of VG Basketball Club, Norval Young provided feedback on the reconstruction of the Anthonie Jeffery Caines Sports Area
5 Years Later the Impact of RDA on the Recovery	6 Sept.	It's been five years since Hurricane Irma impacted the Virgin Islands and now, we look back on the recovery efforts to date and the impact of the RDA on the recovery.
Community Meeting on LIVE on JVD New JVD Primary School	15 Sept.	Happening Now! Pre-construction Meeting for the new JVD Primary School
Our Procurement Workshop is well on its way.	20 Sept.	Mr Meade Malone is the moderator of the first panel titled, 'Project Development at the RDA'.
2022 Procurement Workshop	21 Sept.	Workshop Testimonial – Cindy Rosan
2022 Procurement Workshop	23 Sept.	Workshop Testimonial – Amorell Newton, James Todman, Calvert Andrew and Christopher Steele
2022 Procurement Workshop	23 Sept.	Workshop Testimonial – Deseree Potter
2022 Procurement Workshop	26 Sept.	Workshop Testimonial – Alvin Ramnarain
Construction of JVD Primary School	30 Sept.	Construction has commenced on JVD

Social Media Posts	Date	Description
RDA Project Manager gives a presentation at the 2022 Summer Institute Session	1 Sept.	RDA Project Manager Solange Cooper was happy to present on challenges and needs facing Technical and Vocational Education in the 21 st Century.
Site Visit Marine Shore Base	1 Sept.	Works are advancing to ensure the safety of the Territory's borders remains paramount. A Bidder's Conference was held with the companies that were successful at the pre-qualification level.
Flyer: Community Meeting on JVD JVD Primary School	9 Sept.	Flyer: Invitation to all JVD Residents to come on out to Community Meeting for the new JVD Primary School.
Flyer: Fish Bay Asphaltic Works to Commence	13 Sept.	Weather permitting the asphaltic works on Fish Bay Road is schedule to commence this upcoming weekend.
April Glasgow Appointed Community Liaison Officer at the RDA	14 Sept.	The RDA is pleased to announce the appointment of April Glasgow as the Community Liaison Officer for a period of one-year.
Flyer: 2022 Procurement Workshop	15 Sept.	We are excited and pleased to present another RDA Procurement Workshop.
JVD Community Meeting New JVD Primary School	15 Sept.	RDA in Partnership with Ministry of Education held a public meeting on JVD to discuss the construction of the New JVD Primary School
Flyer: Pricing for Projects – RDA Procurement Workshop	16 Sept.	2022 Procurement Workshop to Highlight Pricing for Projects in the BVI.
Flyer: Thank You JVD Community	18 Sept.	A heartfelt 'Thank You' to JVD Community for attending the Pre-Construction meeting for the JVD School.
JVD Community Meeting New JVD Primary School	19 Sept.	Highlights from the JVD Primary School Community Meeting, a multi-purpose educational facility.
Full Suite of Flyers: 2022 Procurement Workshop	19 Sept.	We are completely booked out for the 2022 Procurement Workshop.
2022 Procurement Workshop	20 Sept.	2022 Procurement Workshop is well on its way
2022 Procurement Workshop	21 Sept.	Some of the faces from our 2022 Procurement Workshop. We were thrilled to have you.
Flyer: Stakeholder Meeting Marine Base Shore	23 Sept.	The RDA will be hosting a Stakeholder's Meeting to discuss upcoming construction of the New Joint Marine Shore Base.

4. Community Engagement

Projects being implemented by the RDA impact a multitude of communities and other stakeholders throughout the BVI. Stakeholder engagement is therefore an integral part of the project cycle at every stage. The RDA has dedicated resources to facilitate the participation of communities, Government, the private sector and other stakeholders in the planning, design, implementation, and monitoring phases of infrastructure projects it manages.

Stakeholder Meetings

Two public meetings were held in the month of September.

JOST VAN DYKE SCHOOL

On **September 15**, a Pre-Construction Community Meeting to discuss the Jost Van Dyke School was held at Foxy's Tamarind Bar, Jost Van Dyke.

Planning began in late August for the Pre-Construction Meeting with a view to go over the scope of works, project timeline, any immediate considerations and plans to mitigate. There, the community received a formal introduction to RDA project manager, Solange Cooper. Unfortunately, Roy Garraway of Quality Construction was unable to attend.

The CLO began planning for the meeting on September 2 with a site visit, accompanied by Solange Cooper and Retal Young. From there, the CLO engaged the Sister Islands Coordinator Sasha Flax and the District Officer Carmen Blyden who helped with information dissemination and event coordination.

Programme Speakers:

Dr. Neil Smith, RDA Director of Strategy

Honourable Melvin Turnbull, District Two Representative and Minister for Natural Resources and Labour

Honourable Sharie de Castro, Minister for Education and Culture

Solange Cooper, Project Manager

Note: Honourable Shereen Flax-Charles, At Large Representative Junior Minister for Trade and Economic Development, also delivered brief remarks, although she was not a part of the initial programme.

Community Participation:

A total of 42 persons attended the meeting, with 30 persons representing the Jost Van Dyke community.

The following agencies/ groups were represented:

- VI Recovery & Development Agency
- Ministry of Education and Culture
- Deputy Governor's Office
- Jost Van Dyke School
- Government Information Service

In attendance from the JVD community:

Men - 14

Women – 11

Children – 5

From the Jost Van Dyke School:

The school's principal, Lavern Blyden, was in attendance, along with four (4) Grade Six students who were accompanied by their teacher.

Feedback

A cross section of the community, including businesspersons and students, was engaged during the questions and answer portion of the meeting. The presentations lasted approximately 25 minutes while the question and period lasted approximately 40 minutes. The following questions and concerns (regarding the facility) were noted:

- **Will locals (JVD residents) be employed for the construction?**
 - It will be in the best interest of the contractor to hire as many people as possible from JVD; RDA cannot explicitly direct/ instruct the contractor to hire locals, but it can be encouraged (N. Smith)
 - **Special note:** Since the meeting on September 15, Honourable Turnbull joined with the Contractor Mr. Roy Garraway and the community to create an "employment register" where workers registered to

- **When will the new school finish?**
 - The project timeframe will September 1, 2022 to August 30, 2023 (S. Cooper)

- **What is the size/ capacity of the...**
 - Assembly Hall/ Courtyard – 1,000 sq. ft. (100 people)
 - Large meeting room on the first floor – 384 sq. ft. (50 people)
 - Classrooms – 256 sq. ft. (30 students)

- **Will there be a playground and basketball court?**
 - Honourable Turnbull said he agrees that it needs a full playground and basketball court
 - The scope of works includes a playground

- **Can the school accommodate secondary?**
 - Yes, it's supposed to accommodate both primary and secondary students – but that is more so for the future usage (N. Smith)
 - You build considering growth and what JVD wants for the community (S. de Castro)

- **Is there a maintenance budget?**
 - When the handover to central government is given (from RDA to MEC), suggestions for a maintenance programme is given/ generally costs are attached to that (N. Smith)

- **What will happen to the old/ present school?**
 - “Take off the old clothes and wea them no more, Christ
 - has a garment somewhere in store”/ recommendation to demolish (Hon. Turnbull)

- **The need for a daycare or pre-school was raised by a few residents**
 - It’s a conversation that needs to be had to consider the logistics/ continue to dialogue/ currently MEC does not facilitate daycare services (Honourable de Castro)
 - The history of an on-island pre-school and daycare was shared, where the Methodist Church ran the facility at one point, and the ministry paid the salaries. It was also explained that at one point Principal Blyden was managing the pre-school. The community was asked follow-up with the Methodist Church to ask what is being done. (L. Blyden)

- Does the \$4.3M budget include structure and furnishing? **(Facebook comment)**
 - No, only the structure

Invitations

Invitations were extended to all known key stakeholders.

An invitation was also sent to both the school’s sponsors – Carey Olsen and New Horizon Ferry Service. New Horizon Ferry Service’s Captain was in attendance. Mr. Clinton Hempel of Carey Olsen sent his apologies in advance, as he was unable to attend.

Monitoring/ Feedback

To receive feedback about the meeting and the project, a ‘thank you’ flier was created with the CLO’s email address. The flier was shared via WhatsApp and emails to the invitees, and on the RDA’s social media channels beginning September 16, 2022.

JOINT MARINE SHORE BASE

On September 29, a Stakeholder Meeting (nearby Business Community) to discuss the Joint Marine Shore Base was held at Tola Brewery, Burt Point.

Planning began on September 9 in collaboration with Project Manager Alicia Joseph and CO Colene Penn

Physical copies of invite were distributed by hand to the following businesses on Thursday, September 22:

1. TMM
2. Doyle Sailmakers
3. Royal BVI Yacht Club
4. VISAR
5. Craighurst
6. Carey Olsen
7. Dr. Penn Medical
8. Aaron Boatyard

9. Quality Air
10. Crandall's
11. Honda Marine
12. Grape Expectations
13. Nautool

The following businesses were sent the invite via WhatsApp (through employees or directly to owners):

1. BrivaDerm
2. Gene Hodge Trucking
3. Riteway Road Reef

The following officials were notified and invited:

1. Honourable Mark Vanterpool (District Rep)
2. St. Clair Amory (Ag. Assistant Commissioner of Police)
3. Ian Penn (Chief Immigration Officer)
4. Nadia Demming-Hodge (Deputy Chief Immigration Officer)
5. Dylan Penn (DGO)
6. Leslie Lettsome (Ag. Commissioner of Customs)

Programme/Speakers:

April Glasgow – Opening Remarks

Alicia Joseph – Project Overview & Possible Impacts

Q & A

Closing

Participation:

A total of fifteen (15) persons attended the meeting, with the following questions, concerns and responses noted:

- **Will there be access to the facility during construction?**
 - Yes, no plans to block the road.
- **Is there a parking plan/ where will workers park?**
 - This will be a part of the traffic management plan that the contractor will have to submit.
- **Where is the staging area?**
 - On the project site/ Inside the facility
- **Will there be any dredging/ driving piles?**
 - No
- **Will there be access to the marina at all times?**
 - Yes, in and out. None of the works should affect marine traffic.

- **There was a concern about the size of the detainee facility/ capacity from Immigration reps***
 - Project Manager to further consult with Immigration on this

- **What are the working hours on site?**
 - Typical work days
 - If there is any night time work, contractor will be advised to keep the noise level low

- **Is it a fully concrete structure? (this question was raised because of the concern for mould)**
 - **Yes, it's a fully concrete structure, but the internal structure/ outfitting would be decided by the tenants.**

Monitoring/ Feedback

To receive feedback about the meeting and the project, CLO shared her contact number and will follow up with a 'Thank you' WhatsApp message and email to participants who filled out the ATTENDEE FORM.

Grievance Redress System

About the GRS:

The RDA's Grievance Redress System (GRS) was officially launched on 31st March 2021, via a press release on the RDA's website with the article also being circulated on the Government of the Virgin Islands website² and picked up by the local media via their online publications³. As part of the public sensitisation material a video was developed and released on the RDA's social media site explaining the GRS process including how to lodge a complaint and an appeal, the purpose and importance of the GRS, what information is required and how the internal decision-making process works. The GRS Handbook has also been developed as a tool to sensitize the public about the system. It summarises important information about the GRS and is available on the RDA's website.

Grievances – September 2022

During the month of September 2022, no new grievances were recorded in the Grievance Redress System (GRS). However, follow-ups were done with the relevant parties on the two grievances logged in September 2022, RE: Fish Bay Road projects. One matter was finalised and a decision letter was sent to the complainant on September 30, 2022.

5. Funding

The overall recovery and development programme of the RDA is funded by a combination of grants from the Government of the Virgin Islands (GoVI), the UK Government (UKG), and private funders.

The following section details contracted public funding and private grants to RDA projects to date, funding the specific initiatives listed.

Table 5: Contracted Financial Contributions by Project and Amount Contracted

	Project	Type of Funder	Value
1	Caribbean Development Bank via GoVI (RRL Projects)	GoVI	\$45,219,777.74
2	Multiple Phase One Projects	GoVI	\$10,009,200.00
3	ESHS Redevelopment	GoVI	\$573,090.00
4	ESHS Redevelopment	GoVI	\$353,045.00
5	AG's Residence	GoVI	\$218,726.24
6	Jost Van Dyke School	GoVI	\$150,000.00
7	Isabella Morris School	GoVI	\$100,000.00
8	Road Town Police Station	GoVI	\$70,000.00
9	Justice (AG) Residences/Estate House #1	GoVI	\$60,000.00
10	Airport Expansion	GoVI	\$50,000.00
11	Construct Temporary classrooms for ESHS	NGO/NPO	\$250,000.00
12	Temporary Housing (M&E for 15 Houses)	NGO/NPO	\$150,000.00
13	Recreation Facility on Anegada (CN1)	NGO/NPO	\$140,000.00
14	AO Shirley Grounds Repairs	NGO/NPO	\$75,000.00
15	AO Shirley Grounds Repairs	NGO/NPO	\$75,000.00
16	Recreation Facility on Virgin Gorda (expanded scope CN3)	NGO/NPO	\$50,000.00
17	Special Debris Clearance	NGO/NPO	\$42,000.00
18	Special Debris Clearance	NGO/NPO	\$42,000.00
19	AO Shirley Grounds Repairs	NGO/NPO	\$30,000.00
20	Elmore Stoutt High School (Music Instruments)	NGO/NPO	\$4,260.00
21	Elmore Stoutt High School (Music Classroom)	Private Company	\$100,000.00
22	Elmore Stoutt High School (Music Instruments)	Private Company	\$28,000.00
23	Construct Temporary classrooms for ESHS	Private Company	\$21,204.07
24	ESHS Redevelopment	Private Company	\$15,000.00
25	Elmore Stoutt High School (Music Instruments)	Private Company	\$12,500.00
26	Bregado Flax Temporary Classroom Refurbishment	Private Company	\$500.00
27	Bregado Flax Temporary Classroom Refurbishment	Private Company	\$500.00
28	Bregado Flax Temporary Classroom Refurbishment	Private Company	\$500.00
29	Temporary Housing (M&E for 15 Houses)	Private Individual	\$24,000.00
30	Special Debris Clearance	UKG	\$562,949.00
31	Marine Base	UKG	\$420,997.82
32	Repair Police Stations at Virgin Gorda	UKG	\$339,799.00

	Project	Type of Funder	Value
33	Repair Public Administration Building (inc. Police Station) at JVD	UKG	\$291,987.00
34	Halls of Justice - Phase 1 Magistrates Court (Planning)	UKG	\$187,550.00
35	Renewable Energy - First Instalment	UKG	\$161,591.25
36	Marine Survey	UKG	\$146,678.00
37	VHF trunking network Design and Build	UKG	\$79,966.00
38	Resilient Energy for Public Buildings - CGBS & JVDC Phase 2	UKG	\$74,000.00
39	Road Town Police Station	UKG	\$70,000.00
40	Resilient Energy for Public Buildings - CGBS & JVDC Phase 1	UKG	\$70,000.00
41	Resilient Energy for Public Buildings - LDPS	UKG	\$68,000.00
42	Road Town Police Station	UKG	\$43,595.41
43	Road Town Police Station	UKG	\$535,377.78
44	Renewable Energy – Final Instalment	UKG	\$100,008.75
	TOTAL		\$61,016,803.06

Alongside financial contributions, the RDA receives in-kind contributions. In-kind refers to goods and services contributed that do not involve money, such as items or services donated. To date, the RDA has contracted a total of **\$1,149,350** in in-kind contributions.

	Project/Initiative	Type of Funder	Value
44		GoVI	\$10,000
45	Elmore Stoutt High School	NGO/NPO	\$380,000
46	West End Ferry Terminal (CDB RRL)	NGO/NPO	\$225,000
47	Remove and dispose of derelict marine vessels	Private Company	\$175,000
48	Renewable Energy	Private Company	\$40,000
49	Renewable Energy	Private Company	\$20,000
50	Renewable Energy	Private Company	\$15,000
51	Strengthening Government Asset Management Capability	UKG	\$138,750
52	Special Debris Clearance	UKG	\$78,000
53	Special Debris Clearance	UKG	\$67,600
	TOTAL		\$1,149,350

Participation by private sector and non-governmental organisations is critical to a shared, sustainable recovery and development process.

6. Ongoing Project Details

Redevelopment of Elmore Stoutt High School

Ministry of Education, Culture, Youth Affairs and Sports

Project: 122

Status: Delivery

Start Date: October 2020

End Date: TBD

Cost Estimate:

Spend to Date: \$10,205,328

Outcome: *“Restored infrastructure for primary and secondary schools of the Virgin Islands to support full functionality and development of schools to meet education needs of children.”*

Overview

The Redevelopment of the Elmore Stoutt High School (ESHS) project is a major project with several phases aimed at rehabilitating the entire ESHS campus, which is by far the largest public secondary school in the Territory. Following passage of 2017’s storms, High School staff, teachers and students were displaced to the Clarence Thomas Building, where the Senior High School remains.

The first phase of this project has involved demolition of slabs on the main campus, and design and construction of additional buildings required to restore the campus. These buildings will facilitate relocation of the Senior High School to the main campus, comprising ten (10) large classrooms, 25 small classrooms, eight (8) bathrooms, a principal’s office, an administrative office, and a staff lounge. These buildings are scheduled to be completed in time for the commencement of the 2022/23 academic year.

This project also involves design and construction of another large building at the rear of the main campus, and installation of required school facilities, including green spaces, an auditorium and cafeteria.

Status: Delivery

In September 2022, subsequent shipments of windows and doors were received, and the shipment received in August was installed on the buildings. Internal works on the buildings continue, including mechanical, electrical and plumbing (MEP) works, installation of fixtures and fittings, and painting. Following contract signature for external works in August, these works began in earnest in September. The school is now scheduled to be completed and handed over in October 2022.



Anegada Recreation Facilities

Ministry of Education, Culture,
Youth Affairs and Sports

Project: 143.01

Status: Delivery

Start Date: July 2020

End Date: TBD

Cost Estimate: \$296,011

Spend to Date: \$215,349

Outcome: *“Redeveloped community recreational facilities supporting community and school recreation and national pride in sports.”*

Overview

The Anegada Recreation Facilities project has aimed to rehabilitate the Anegada Recreation Grounds. The first activity under this project involved rubberised resurfacing of the basketball court in the facility; the second activity has involved reconstruction of the facility’s perimeter fencing; and the third activity procurement and installation of playground equipment and bleacher seating.

This project also envisions overall facility rehabilitation including construction of a club house, lighting, and bathroom facilities. Additional funding has been sought for implementation of the remaining activities within this project.

Activity 1: Rubberised Resurfacing of the Basketball Court

Status: Completed

The basketball court surfacing activity has been completed, with the court demarcating and backboards and hoops installed.

Activity 2: Fencing

Status: Completed

Work on the perimeter fencing has been completed, including installation of required concrete beams, a new picket fence, metal chain link fencing, and double metal vehicular and pedestrian gates.

Activity 3: Playground

Status: Delivery

Work continued on installation of playground equipment at the Anegada Recreation Ground in September, following contract signature in August. Completed works will be reviewed for any snags or defects. This final activity for the Anegada Recreation Facilities project is also envisioned to involve installation of bleacher seating.



AO Shirley Recreation Grounds

Ministry of Education, Culture, Youth Affairs and Sports

Project: 152

Status: Delivery

Start Date: October 2018

End Date: TBD

Original Budget: \$675,000

Spend to Date: \$1,545,083

Outcome: *“Restored educational and recreational facilities that provide a safe and secure environment for learning and recreational activities”*

Overview

The AO Shirley athletics and sports grounds project has been a priority project aimed at renovating the grounds to meet international accreditation standards as an IAAF Class 2 facility, so that the Territory can host national and international events. Required rehabilitation of the grounds has included installation of the new track, repairs to make the perimeter secure, installation of bathroom facilities, installation of lights to allow events after dark, repair to the spectator stands, and renovation of the clubhouse pavilion to provide meetings, events and changing facilities.

Several activities for this project have been completed, including the track, bathroom, wall and gates, trackside fence, and grandstand activities. Remaining are the lighting and pavilion activities to bring this overall project to completion.

Activity 5: Lighting

Status: Delivery

Following submission of the geotechnical final report and revision of costs, review of the contract for installation of lighting was completed in July 2022. A recommendation to resolve the contractual issues will be approved and implemented. There have been significant delays in completion of this activity due to ongoing soil concerns which have required redesigned light stanchion foundations aimed at preventing upliftment due to the high underground water table.



Activity 7: Pavilion

Status: Planning

The scope of works for the pavilion is currently being revised to include additional requirements specified by the Ministry.

Marine Base

Deputy Governor's Office

Project: 177

Status: Delivery

Start Date: May 2019

End Date: June 2023

Original Budget: 500,000

Spend to Date: \$422,299

Outcome: *“Functioning law enforcement institutions and communication networks to restore a sense of safety and security and improved communications between agencies”*

Overview

The Repair of the Marine Base aims at returning the facilities to functional condition following significant damage from 2017's storms. This project involves several activities including installation of fencing and gates, boat rack, and repairs to the main building and dock facilities. These repairs will support a joint Customs and Marine Police security capability.

Status: Delivery

Following invitations to tender being issued to prequalified candidates in August, September 2022 involved providing requested clarifications within the tender period ahead of the submission deadline. A Stakeholder meeting was held on 29th September to discuss the scope of works and timeline for the project with community members. Following tender submission and evaluation, the contract will be awarded to the winning bid. Relocation arrangements for staff and equipment from the existing site to a temporary site have been executed by RVIPF.



Waste Management Solutions

Ministry of Health and Social Development

Project: 184

Status: Delivery

Start Date: January 2020

End Date: TBD

Spend to Date: \$47,558

Outcome: *“Improved facilities for processing waste on Tortola and Virgin Gorda to enable the environmentally sound processing of waste that protects the health of people and protects the environment.”*

Overview

The Government of the Virgin Islands has identified solid waste disposal as a priority issue and requires assistance to create a sanitary landfill and waste site rehabilitation, and to establish auxiliary services and a feasibility study, and make recommendations to ensure an evidence-based decision is made prior to the detailed design phase.

The objectives of this project are designed to shape a programme that will allow for the development of a sustainable and modern sanitary landfill that contributes to responsible, circular management of waste within the BVI. This will be done through the following:

- Investigation of available options for the BVI to manage its waste responsibly;
- Development of options into detailed designs;
- Procurement of construction services that will deliver the desired outcome within budget; and
- The management of delivery of the plan to ensure that the project is delivered on time, within cost, and to the specified quality.

The outputs from this technical assistance will provide the recommendations needed to develop the most responsible and cost-effective means to dispose of landfilled waste in the Territory for the next twenty (20) years. This work will allow for the design and ultimate contracting of a modern means for managing waste that will form part of a cohesive Waste Management Strategy.

Status: Delivery

In September 2022, the review of the desktop environmental study for selected landfill site options was completed and presented for decision making. Community views on the various options for immediate response, including mobile incinerators, the landfill sites, and the broader 7Rs programme will be incorporated into continued planning for this long-term programme.



Renewable Energy Installations

MEC/MHSD

Project: 192

Status: Delivery

Start Date: December 2020

End Date: September 2022

Cost Estimate: \$473,600

Spend to Date: \$439,428

Outcome: *“A more resilient energy system with lower electricity costs from the deployment of modern renewable energy technology, which combined with best-practice resource management, can deliver a stronger, smarter, greener, better Virgin Islands.”*

Overview

The Territory’s electricity transmission and distribution network was severely damaged by passage of the 2017 storms. The time it took to restore power to key communities around the Territory highlighted the vulnerability of the electrical network. The RDA has secured funding from the FCDO through the Governor’s Office to support the creation of community solar hubs. These will provide community access to electricity during periods of extended outage. The systems will provide solar energy to public buildings, including primary schools and clinics. These systems will offset components of these buildings’ energy consumption bill and provide an opportunity for the benefits of renewable energy to be displayed to future generations and the larger community.

Status: Delivery

In August 2022, the solar systems on the two additional Primary Schools, namely Enis Adams and Francis Lettsome, were fully commissioned following successful final inspection. After completion of installation and inspection, the two mobile power boxes will also be fully commissioned.



Redevelopment of Jost Van Dyke School

Ministry of Education, Culture, Youth Affairs and Sports

Project: 541

Status: Delivery

Start Date: January 2021

End Date: September 2023

Cost Estimate:

Spend to Date: \$13,264

Outcome: *“Restored infrastructure for primary and secondary schools of the Virgin Islands to support full functionality and development of schools to meet education needs of children.”*

Overview

The Jost Van Dyke School was significantly damaged following passage of the hurricanes in 2017. Since then, challenges with the school have meant temporary relocation of staff and students to other properties on the island, as well as requiring classes to be held in temporary facilities. Following community consultation, a decision was made to relocate the school in order to make the building more resilient, given that the school was previously located in a flood-prone area, near the sea.

The Jost Van Dyke School is the only public school on Jost Van Dyke, and it provides early childhood education (below Primary level) as well as other wider community services for this sister-island community. As such this redevelopment of this school is a priority for the Government, since it will address the needs of an underserved community in the Territory.

Status: Delivery

In September 2022, following the contract signing and ground-breaking ceremony, a community meeting was held to discuss school construction with the JVD community. Construction works have now begun on this project, with required excavations. This project is scheduled to be completed by September 2023. Continued appeals for donor funding are expected to assist in supplementing the required contribution from GoVI.



Magistrate's Court

Deputy Governor's Office

Project: 060

Status: Planning

Start Date: March 2020

End Date: TBD

Program: CDB RRL

Spend to Date: \$57,800

Outcome: *"Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands."*

Overview

This project is focused on the first phase of redevelopment of the territories' legal infrastructure, by constructing a Magistrate's Court on the old Eslyn Henley site in Tortola. It aims to complete the process of ensuring continuity of the judicial process, by relocating the Magistrate's Court occupants from their temporary facility.

Status: Planning

Following the final, official decision to proceed with the comprehensive Halls of Justice design in August 2022, in September, the design consultant revised the implementation schedule for this project based on the comprehensive design. The revised implementation schedule is now being reviewed. This project will proceed to procurement once the final, detailed design is completed.

Eslyn Henley Richez Learning Centre

Ministry of Education, Culture, Youth Affairs and Sports

Project: 083

Status: Planning

Start Date: September 2019

End Date: TBD

Program: CDB RRL

Spend to Date: \$107,807

Outcome: *“Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands.”*

Overview

This project aims to construct a new facility for the Eslyn Henley Richez Learning Centre, which is a Special Educational Needs facility, taking a holistic approach to the reconstruction. The envisioned facility will serve up to thirty students, and will be fully accessible, accommodating the needs of students who are severely autistic, mentally as well as physically challenged, and have a variety of learning disabilities.

Status: Procurement

In September 2022, the BQs for this project were revised, based on clarifications sought during the tender process. The submission deadline for tenders has been extended to mid-October. Following tender submissions, evaluation and contract award will take place. Construction on this project is now expected to begin in the first quarter of 2023.



West End Ferry Terminal

Ministry of Communication and Works

Project: 091

Status: Procurement

Start Date: April 2019

End Date: TBD

Program: CDB RRL

Spend to Date: \$54,912

Outcome: *“Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands.”*

Overview

The West End Ferry Terminal has been an important mode for travellers moving between the British Virgin Islands and the US Virgin Islands, as well as the sole hub for domestic travel between Jost Van Dyke and Tortola. This is a major access hub to the Virgin Islands with 170,000 passengers routing through this terminal in 2016. The destruction of the facility during hurricanes Irma and Maria has presented challenges to travellers wishing to travel to the BVI.

The West End Ferry Terminal project aims to revitalise the terminal and enhance it to be a major port hub within the Virgin Islands.

Status: Planning

In September 2022, the Geotechnical design for the West End Ferry Terminal was completed and submitted for review. This joins the revised Environmental and Social Impact Assessment (ESIA) which was finalised in September. A final decision has now been made on the external façade and confirmation of the budget, enabling this project to proceed to the final detailed design phase. Procurement for this project is now expected to commence before the end of 2022.



Roads, Slopes, and Coastal Defences

Ministry of Communication and Works

Project: 180

Status: Delivery

Start Date: January 2020

End Date: September 2022

Program: CDB RRL

Spend to Date: \$5,874,300

Outcome: *“Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands.”*

Overview

The intended goal of this project is to repair, rehabilitate and reconstruct the priority roads in the Territory. There was severe damage to the road network on the western and north-western portion of Tortola. Sea defences in different areas were destroyed and will require replacement and upgrading. Other roads suffered significant damage down to the sub-grade beneath the concrete layer, while in other areas rehabilitation works include road/slope/embankment stabilisation.

Status: Delivery

Work has been completed on all seven of the first sites, namely the Great Mountain 1, Great Mountain 2, Hope to Sabbath Hill, Little Dix Hill, Long Trench, Ballast Bay and Bob’s Gas Station sites. Asphalt paving has also been completed on six sites, with the Long Trench site to remain in concrete.

Following contract signature for asphaltting works on the Fish Bay Project on 26 August 2022, the mix design has been submitted and approved. In September 2022, asphaltting works on the road were scheduled to commence, having been delayed due to inadequate weather conditions. The Fish Bay activity is the eighth and last within the Roads, Slopes and Coastal Defences project.

The designed sequencing of road works has facilitated maintenance of traffic flow into and out of Road Town, in compliance with Traffic Management Plans designed for this project.



7. Completed Projects

Virgin Gorda Sports Complex (Jeffery Caines Sports Arena)

Ministry of Education, Culture, Youth Affairs and Sports

Project: 151

Status: Completed

Start Date: January 2019

End Date: March 2022

Original Budget: \$700,000

Cost Estimate: \$1,324,203

Spend to Date: \$1,282,304

Outcome: *“Restored educational and recreational facilities that provide a safe and secure environment for learning and recreational activities”*

Summary Report

The Virgin Gorda basketball sports complex was damaged by the 2017 hurricanes and had been unusable and in a state of disrepair due to this damage. The facility is used by the residents of Virgin Gorda for sporting events and recreation. While unusable, the state of the facility had been denying residents opportunity for use. The scope of this project was expanded to include a car park, outdoor court, bathrooms, and drainage improvements.

Activities completed within this project include rehabilitation of the main court, establishment of the outdoor court, rehabilitation of the bathroom facilities, and construction of the car park.

This project reached practical completion in March 2022. Scoreboards and water tanks have been installed at the Virgin Gorda (Jeffrey Caines) Sports Complex, and final inspection of the facilities has brought this project to a close. A handover ceremony initially scheduled for June 2022, is now expected to take place in August.



7.1 Past Completed Projects

Completed projects are included below with their Value for Money assessment scores and detailed reports on performance. Using the RDA's VfM Framework, each completed project's Economy, Efficiency, Effectiveness and Equity are assessed and assigned an overall score out of 100.

Table 6: Completed Projects

Project Code	Project	Programme	Month of Completion	Overall VfM Score	VfM Report
185	VG Police Station Repairs	Security & Law Enforcement	May 2022	TBD	
193	Estate House #1	Security & Law Enforcement	March 2022	TBD	
151	VG Sports Complex (Jeffery Caines Arena)	Phase One	March 2022	TBD	
140	Water Network – Reservoirs & Meters	CDB RRL	December 2021	TBD	
200	Vanterpool Admin Flax Admin Building North Sound Admin	CDB RRL	December 2021 March 2021 December 2020	92.5/100 75/100 67.5/100	Vanterpool Admin VfM Report Flax Admin VfM Report North Sound Admin VfM Report
163	Anegada Admin Building	Security & Law Enforcement	July 2021	84.2/100	Anegada Admin VfM Report
180	Great Mountain Ridge Road Ballast Bay Bob's Gas Station Long Trench	CDB RRL	January 2021 May 2021 June 2021 May 2021 December 2021	79/100 73.7/100 100/100 TBD TBD	Great Mountain VfM Report Ridge Road VfM Report Ballast Bay VfM Report
086	Bregado Flax Educational Centre	CDB RRL	May 2021	72.5/100	Bregado Flax VfM Report
181	Road Town Police Station	Phase One	April 2021	73.7/100	Road Town Police Station VfM Report
187	Incinerator Dismantling	Phase One	June 2020	73.7/100	Incinerator Dismantling VfM Report
136	Sea Markers	Phase One	June 2020	80/100	Sea Markers VfM Report
154	Temporary Homes	Phase One	March 2020	50/100	Temporary Homes VfM Report
189	Marine Survey	Phase One	February 2020	72.5/100	Marine Survey VfM Report
145	BFJS Internal Walls	Phase One	January 2020	50/100	BFJS VfM Report
103	Virgin Gorda Baths	Phase One	January 2020	60.5/100	VG Baths VfM Report
157	Repair to Damaged Homes	Phase One	January 2020	70/100	Repair to Damaged Homes VfM Report
147	ESHS - Temporary Classrooms	Phase One	September 2019	80/100	ESHS Temporary Classrooms VfM Report

Project Code	Project	Programme	Month of Completion	Overall VfM Score	VfM Report
	ESHS CTL - Improvements		August 2019	70/100	ESHS CTL Improvements VfM Report
182	Virgin Gorda Police Barracks Repair	Phase One	July 2019	78.9/100	VG Police Barracks VfM Report
183	Jost Van Dyke Admin Building Repair	Phase One	August 2019	65.0/100	JVD Admin Building VfM Report
146	ESHS Demolition	Phase One	June 2019	100/100	ESHS Demolition VfM Report
160	VG Admin Building – Cleaning & WaltSCO	Phase One	April 2019	N/A	N/A
108	Special Debris Clearance	Phase One	April 2019	64.7/100	Special Debris Clearance VfM Report

Analysis of Value for Money across Completed Projects



Based on a compendium of the Value for Money (VfM) Assessments conducted thus far on completed projects, an overall narrative has become clear.

The RDA has generally been good at producing the outputs set out for it, and these outputs have generally led to expected broader outcomes. There is room for improvement in completing these projects within both the expected timeframe (Schedule), and within established time benchmarks (Time Efficiency). Additionally, it is clear that there is scope for improvement on project costing estimations, and on ensuring that end-products adequately meet user expectations (Quality).

Based on these general findings and other specific lessons identified in individual VfM assessments, the RDA is employing time saving techniques and has aimed to better capture user requirements through more extensive planning efforts in early stages of project implementation.