

Monthly Reporting

Reporting Period: October 2022

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Table of Acronyms

BOQ Bill of Quantities

BVI EC British Virgin Islands Electricity Corporation

BVIPA British Virgin Islands Ports Authority

CDB Caribbean Development Bank

DWM Department of Waste Management

Eol Expression of Interest

FCDO Foreign, Commonwealth and Development Office

GoVI Government of Virgin Islands

ITT Invitation to Tender

JVD Jost Van Dyke

MEC Ministry of Education, Culture, Youth Affairs and Sports

MCW Ministry of Communication and Works

MHSD Ministry of Health and Social Development

MNRL Ministry of Natural Resources and Labour

NGO Non-governmental Organisation

NPO Non-profit Organisation

RDA Recovery and Development Agency

RDP Recovery to Development Plan

RRL Rehabilitation and Reconstruction Loan

SoR Statement of Requirement

SoW Scope of Works

TCP Town and Country Planning Department

ToR Terms of Reference

UKG United Kingdom Government

VfM Value for Money

VG Virgin Gorda

VISR Virgin Islands Shipping Registry

WSD Water and Sewerage Department

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| Date | Description |
|------------------|---|
| 3 November 2022 | First draft report completed |
| 24 November 2022 | First draft approved by RDA Board |
| 28 November 2022 | First draft sent to Office of Premier for review |
| 12 December 2022 | RDA receives feedback from Office of Premier/Ten (10) days elapse |
| 13 December 2022 | RDA finalises and publishes the report |

1. Project Highlights for October 2022

Table 1: Projects in Planning and Procurement Phases

| 060 | 083 | 091 |
|--|---|---|
| MAGISTRATE'S COURT (HALLS OF JUSTICE) | ESLYN HENLEY RICHEZ LEARNING CENTRE | WEST END FERRY TERMINAL |
| CDB RRL | CDB RRL | CDB RRL |
| DGO | MEC | MCW |
| A final, official decision has been made to proceed with the comprehensive Halls of Justice design. In October 2022, the revised implementation schedule submitted by the design consultant based on the comprehensive design was reviewed. The final detailed design is scheduled to be completed in early 2023. Once the design and other required documentation is completed, the project is expected to proceed to procurement in Q1 2023. | The extended deadline for submission of tenders for construction of the school was scheduled to end in October 2022. The BQs were revised to assist bidders in completing their tender submissions. Following tender submissions, tender evaluations will commence, and the contract will subsequently be awarded in the coming weeks. Construction on this project is scheduled to begin in the first quarter of 2023. | In October 2022, the Geotechnical design for the West End Ferry Terminal was reviewed, joining the revised Environmental and Social Impact Assessment (ESIA) finalised in September. This project has proceeded to the final detailed design phase following a final decision on the external façade and confirmation of the budget. Procurement for this project is now expected to commence before the end of 2022. |

Table 2: Projects in Delivery Phase

| 122 | 143 | 152 | 192 |
|--|--|---|--|
| ELMORE STOUTT HIGH SCHOOL | ANEGADA RECREATION FACILITIES | AO SHIRLEY RECREATION GROUNDS | RENEWABLE ENERGY INSTALLATIONS |
| RDP – Schools | RDP – Recreation | Phase One | RDP – Renewable Energy |
| MEC | MEC | MEC | MEC, MHSD |
| In October 2022, the final shipments of windows, doors and paints were received for completion of the ESHS project. Most of the windows and doors have now been installed, and external painting and works have largely been completed. Finishing touches on mechanical, electrical and plumbing (MEP), installation of fixtures and fittings, as well as external works took place in October and are expected to be completed in early November. The school is now scheduled to be completed and handed over in November 2022. | In October 2022, fencing of the playground area on the Anegada Recreation Grounds was completed. Work continued on installation of playground equipment. This final activity for the Anegada Recreation Facilities project is also envisioned to involve installation of bleacher seating. | Following submission of the geotechnical final report and revision of costs, review of the contract for installation of lighting was completed in July 2022. A recommendation to resolve the contractual issues will be approved and implemented. There have been significant delays in completion of this activity due to ongoing soil concerns which have required redesigned light stanchion foundations aimed at preventing upliftment due to the high underground water table. | The solar systems on the two additional Primary Schools, namely Enis Adams and Francis Lettsome, have been fully commissioned following successful final inspection. The concrete pads for the two mobile power boxes, one at the Pier Park and the other at H Lavity Stoutt Community College, have been constructed. Following construction and installation of the deconstructed power boxes, these will be inspected and fully commissioned in the coming weeks. |

| 184 | 180 | 177 | 541 |
|---|--|--|---|
| WASTE MANAGEMENT SOLUTIONS | ROADS, SLOPES AND COASTAL DEFENCES | JOINT MARINE BASE | JOST VAN DYKE SCHOOL |
| RDP – Waste & Debris Management | CDB RRL | Phase One | RDP – Schools |
| MHSD | MCW | DGO | MEC |
| A decision on the way forward is awaited following completion and presentation of the desktop environmental study for selected landfill site options. Community views on the various options for immediate response, including mobile incinerators, the landfill sites, and the broader 7Rs programme will be incorporated into continued planning for this long-term programme. | In October 2022, asphalting works on the Fish Bay road were completed, following approval of the mix design and some delays due to inadequate weather conditions. The final road surface has now been laid, and new speed bumps have been installed to assist traffic management. With completion of the Fish Bay road, all road activities funded by the CDB RRL have now been completed, bringing this significant project to a close. | In October 2022, tender submissions were received from three of the prequalified candidates, and the tender evaluation process began. Following tender evaluation, the contract will be awarded to the winning bid. Relocation arrangements for staff and equipment from the existing site to a temporary site have been executed by RVIPF, and construction on the main building is expected to begin by late November. | In October 2022, construction works on the Jost van Dyke School continued, including excavation, form work and concrete pouring for the building foundations. Feedback from stakeholder meetings has been incorporated into the construction and community engagement approach for this project. This project is scheduled to be completed by September 2023, in time for the new school year. Continued appeals for donor funding are expected to assist in supplementing the required contribution from GoVI. |

Table 3: Recently Completed Projects

151

VIRGIN GORDA SPORTS COMPLEX

Phase One

MEC

Having reached substantial completion, scoreboards and water tanks have been installed at the Virgin Gorda (Jeffery Caines) Sports Complex. Final inspection of the facilities has brought this project to a close. A handover ceremony took place on 20 August 2022.

2. RDA by the Numbers

The following Dashboard presents a snapshot of the RDA's achievements across the three (3) aspects of our mandate, namely: Project implementation, Funding, and Capacity Building.

The Cash Funding figure considers project funding across all sources including the Government of the Virgin Islands, the Caribbean Development Bank Rehabilitation and Reconstruction Loan, the UK Government, and private donors. From October 2022, the CDB RRL portion of the Cash Funding figure only includes actual funding received for implementation of projects under that loan.



As demonstrated above, since its inception in 2018, the RDA has implemented approximately \$40 million worth of project activities across sectors in the Virgin Islands. These activities have resulted in improvements for the people of our Territory. The Dashboard below presents highlights of accomplishments of the RDA thus far in its journey, including both Output- (results immediately produced) as well as Outcome- (results achieved secondarily) level achievements of the Agency.



3. Communications

This section reviews key events and communications releases.

Table 4: Events and Communications in October

| Events | Date | Description |
|---|---------|---|
| Contract Signing – CTL Demolition Works | 4 Oct. | The RDA in conjunction with the Government of the Virgin Islands has signed the contract for demolition works of the temporary Elmore Stoutt High School project, located in the old CTL Building. |
| | | The contract was awarded to Construction and Engineering Systems (BVI) Limited on 3rd October, 2022 in the amount of US\$97,359.00. |
| Site Visit with Senior Government Officials at ESHS | 7 Oct. | RDA held site visit led by Project Manager Floyd Stoutt where he provided an update on the status of the construction at the ESHS Redevelopment Project to the PS in the Ministry of Education Dr Marcia Potter and other senior Government Officials including representatives from the Ministry of Finance. |
| 2022 Procurement Workshop | 29 Oct. | RDA held a site visit with The Trustees of the Virgin Islands Recovery Trust, ATU General Trust (BVI) Limited. This visit was led by Project Managers Sergio Dantas and Albert Gillings on various RDA Project sites across Tortola. |

| Videos | Date | Description |
|--|---------|---|
| ESHS Redevelopment Project – First Coat of Finish Paint | 7 Oct. | The first coat of the finished paint is being applied at the Elmore Stoutt High School |
| Coat of Fillish Pallit | | Redevelopment Project. |
| ESHS Redevelopment Project – Friday Night Concrete Pour | 7 Oct. | Rising to the occasion. The task at hand may look like an insurmountable feat, but that's what makes our project management team and contractors even more determined to succeed. |
| Fish Bay Asphaltic Works – Finished Surface | 16 Oct. | Fish Bay Asphaltic Works 90% Completed. Speed Bumps to be Installed. |
| Construction Works for the JVD Primary School | 25 Oct. | The Construction of the New Jost Van Dyke School is well on its way. Take a look at the first concrete pour! |

| First Rain - Fish Bay Road Rehabilitation | 26 Oct. | Fish Bay Road Rehabilitation Project - First |
|---|---------|--|
| Project | | Rain |

| Social Media Posts | Date | Description |
|---|---------|--|
| Contract Signing Demolition Works at the old CTL Building. | 4 Oct. | The RDA in conjunction with the Government of the Virgin Islands has signed the contract for demolition works of the temporary Elmore Stoutt High School project, located in the old CTL Building. The contract was awarded to Construction and Engineering Systems (BVI) Limited on 3rd October, 2022 in the amount of |
| Fish Bay Road Rehabilitation | 5 Oct. | US\$97,359.00. FLYER: The Fish Bay Road Rehabilitation Project, our largest road project is on the heels of completion. Here are the steps that were undertaken to bring this project to its present reality. |
| ESHS Redevelopment Project | 5 Oct. | See RDA Senior Project Manager Albert Gillings in action as he provides oversight on the External Works contract being executed by Virgin Islands based contractor Rajah Smith of No Limit Construction. |
| 'Thank You' e-flyer: Construction Works of the JVD Primary School | 7 Oct. | From all of us at the RDA to our community minded stakeholders in both the public and private sector, Thank you! We anticipate and can't wait to have more productive conversations as this project progresses. |
| ESHS Redevelopment Project – Site Tour | 7 Oct. | RDA Project Manager Floyd Stoutt provides an update on the status of the construction at the ESHS Redevelopment Project to the PS in the Ministry of Education Dr Marcia Potter and other senior Government Officials including representatives from the Ministry of Finance. |
| Flyer: Request for Expressions of Interest Provision of Internal Audit Services | 11 Oct. | Flyer: Request for Expressions of Interest Provision of Internal Audit Services. |
| August 2022 Monthly Report | 11 Oct. | Our latest monthly report is now available! What's the latest on the Halls of Justice Project, West End Ferry Terminal, the |

| | 1 | |
|-------------------------------------|----------|--|
| | | Asphaltic Works contract and the Marine |
| | | Shore Base Building? |
| | | Read here to learn more! |
| | | https://bit.ly/3Vi12Z9 |
| RDA Bulletin | 11 Oct. | Fish Bay Asphaltic Works are scheduled to |
| | | commence this weekend, weather permitting. |
| | | Very important notice as we implement a |
| | | final step in this rehabilitation process. |
| RDA Bulletin | 12 Oct. | Hi all! See updated bulletin ahead of Fish Bay |
| | | Asphaltic Works which are scheduled to |
| | | commence this weekend, October 15, |
| | | weather permitting. |
| Fish Bay Road Rehabilitation | 14 Oct. | The Fish Bay Road Rehabilitation was |
| 1 1311 Bay Road Reflabilitation | 14 000. | facilitated through several steps. |
| | | We are now at Step #6 - Asphaltic Works. |
| | | · · · |
| DDA Bullatin | 140-1 | Here is how we arrived at this milestone! |
| RDA Bulletin | 14 Oct. | Fish Bay Road Closed to Facilitate Asphaltic |
| | | Works. |
| Expression of Interest Social and | 14 Oct. | The deadline has been extended until Friday, |
| Gender Safeguards Specialist | | 28 October, 2022. |
| Fish Bay Asphaltic Works | 16 Oct. | Fish Bay Asphaltic Works 90% Completed. |
| | | Speedbumps to be Installed. |
| Fish Bay Asphaltic Works | 17 Oct. | Fish Bay Asphaltic Works Photo Gallery |
| ESHS Redevelopment Project | 17 Oct. | Happy Days! The long, long, long awaited for |
| | | windows for the Elmore Stoutt High School |
| | | Redevelopment Project have arrived!!! |
| | | Time to install and bring this project to a |
| | | happy completion. All hands on deck!! |
| Supporting the Causes | 21 Oct. | Spina Bifida Awareness |
| Supporting the eduses | 21 000. | Domestic Violence Awareness. |
| | | Team RDA supports the causes. |
| RDA Bulletin | 21 Oct. | As an update to an earlier notice, please be |
| NDA DUIIEUII | 21 000. | · |
| | | advised that works on the Fish Bay Road will |
| | | continue this weekend with the installation of |
| | | three speed bumps. Road markings are |
| | | scheduled for next weekend. |
| | | We apologize for the inconvenience as traffic |
| | | delays are expected during this time and we |
| | | thank the public for their cooperation. |
| The Elmore Stoutt High School | 21 Oct. | The Elmore Stoutt High School |
| Redevelopment Project | | Redevelopment Project |
| ESHS Redevelopment Project | 21 Oct. | We are always happy to partner with our |
| · , | | stakeholders to give them an up, close and |
| | | personal view of the progress on the Elmore |
| | | Stoutt High School Redevelopment Project. |
| | <u>I</u> | Stoatt men sensor reacyclopinent ribject. |

| Fish Bay Rehabilitation Project | 24 Oct. | 1, 2, 3 speed bumps have been installed and are greatly assisting the traffic flow and speed along the Fish Bay Road. Next weekend, road markings! |
|--|---------|--|
| Now Hiring – Director of Programme Delivery Social and Gender Safeguards Specialist | 25 Oct. | The Virgin Islands Recovery and Development Agency now invites interested and eligible persons to apply for the following positions. |
| Internal Audit Services | | |
| 8-week workshop Public Speaking & Presentation Skills | 25 Oct | Our capacity building is not only focused on external stakeholders. Internal stakeholders also benefit from the collective expertise. Today, seven team members received their |
| | | certificates in Public Speaking and Presentation Skills having successfully completed an 8-week training workshop geared towards building and enhancing their skills as a public speaker and presentation master. |
| Repost: from The REAL BVI Community Board | 26 Oct. | 'Drove through Fish Bay during the worst of the rain and the drainage seems EXCELLENT!' – Mo Tarabay |
| RDA Bulletin | 28 Oct. | Road Marking to be Installed this Weekend on Fish Bay Road |
| Now Hiring | 28 Oct. | Director of Programme Delivery Social and Gender Safeguards Specialist Internal Audit Services |
| Construction of a new Joint Marine Shore Base Building. | 28 Oct. | Three tenders were received from prequalified Virgin Islands based construction companies for the construction of a new Joint Marine Shore Base Building. |
| Breast Cancer Awareness | 28 Oct. | Team RDA supports Breast Cancer Awareness and encourages women to have mammograms as early detection save lives |
| Site Visit ATU General Trust (BVI) Limited | 29 Oct. | The Trustees of the Virgin Islands Recovery Trust, ATU General Trust (BVI) Limited, conducted a due diligence exercise with the RDA team today that involved visits to the sites of the various projects implemented by the RDA. |
| RDA Bulletin | 29 Oct. | Updated – Road Markings Rescheduled to Next Weekend for Fish Bay Road. |
| September 2022 Monthly Report | 31 Oct. | Our monthly report for September is now available! |

4. Community Engagement

Projects being implemented by the RDA impact a multitude of communities and other stakeholders throughout the BVI. Stakeholder engagement is therefore an integral part of the project cycle at every stage. The RDA has dedicated resources to facilitate the participation of communities, Government, the private sector and other stakeholders in the planning, design, implementation, and monitoring phases of infrastructure projects it manages.

October 2022 Activities

October's activities included meetings as part of the CDB mission, site visits, stakeholder engagement, providing feedback to the community, in addition to advising on the WEFT ESIA, and addressing complainants within the Grievance Redress System.

4.1. Site Visits

Site visits were conducted in the month of October. These included: West End Ferry Terminal, Fish Bay Road, Elmore Stoutt High School, Eslyn Henley Richez Learning Centre, Halls of Justice and the National Emergency Operations Centre (DDM building).

During the site visits to the projects still in the planning and procurement phases (Eslyn Henley, West End, Halls of Justice), the surrounding neighbours (businesses, government agencies and residents) were noted as Projects Affected Persons (PAPs) who would need to be engaged once the stakeholder and community engagement begins.

ESHS Site visit/walk-through shared the landscaping plans for the facility, and discussions were had involving the creation of a school garden and engaging the assistance of non-profits and other community service groups. Along the tour, the demolition of the Smedvig Technical Block was discussed, and the opportunity to save the plaque affixed to the entrance for historical/cultural purposes.

4.2. Stakeholder Engagement

West End Ferry Terminal

As part of the CDB Mission, a few of the WEFT stakeholders were engaged to inquire if they were satisfied with how they were engaged during the design and planning stage. Overall, they were satisfied with the approach and only inquired of the final design choice and its impact on the marine traffic/turning of vessels in the area.

On October 28, a Stakeholder Meeting took place to discuss the removal of the renewable energy facility at the Ivan Dawson Primary School to ascertain the cause of the leaky roof.

Meeting Attendees:

Neil Smith – Director of Programme Strategy, RDA Lashauna Marshall – Project Manager, RDA Floyd Stoutt – Project Manager, RDA Tammy Henry – Principal, Ivan Dawson Primary School Shaniqua Vanterpool – Grade 4 Teacher, IVPS Heida Selwood – Education Officer, IVPS Desk Officer Tuluchi Farrington – Maintenance Officer, IVPS April Glasgow – CLO, RDA

Issue/ Solution:

Since September 2021, the Grade 4 class has been interrupted every time it rains due to the leaky roof. During the meeting, it was revealed that the roof was supposed to be sealed prior to the installation of the solar panel. This particular aspect was supposed to be handled/ managed by a previous contractor (Jerome Lettsome) but it was never done. The renewable energy facility project is under the remit of the RDA, who facilitated its installation. So, while the roof is not a direct responsibility of the RDA, the team decided to properly address and remedy the problem. The team procured the services of Christopher Fletcher who is scheduled to begin works (removal of the panel, sealing of the roof, reinstallation of the panel) this Saturday, November 5. Works are expected to last seven (7) days.

Stakeholder Engagement Matrix - Ivan Dawson Primary School Renewable Energy Facility Removal/ Replacement and Roof Repair

| Name of Project: Ivan Dawson Primary School Renewable Energy Facility Removal/ | | | | | | | | |
|---|---|--|---|---|--|--|--|--|
| ivallie of Froject. | Replacement and Roof Repair (Reseal) | | | | | | | |
| Date prepared: | October 28, 2022 | | | | | | | |
| Stakeholder list | Stake in project/ Engagement Desired Timing of | | | | | | | |
| (communities, | potential role | strategy | outcome | Engagement | | | | |
| organizations, | | | | | | | | |
| livelihood groups or | | | | | | | | |
| individuals) | | | | | | | | |
| Ivan Dawson Primary School Principal, Grade 4 Teacher and Students, and Faculty | Directly affected by project/ can possibly become project ambassadors | individual meetings with all affected persons; baseline and follow up meetings | Present Timely and accurate information to project affected persons (PAPS); PAPs become project ambassadors | Periodic engagement — from procurement, through implementation and until after project delivery | | | | |
| RDA Projects & Communications teams | Responsible for implementation of project (procurement of services to remove solar panel) and packaged information dissemination to the stakeholders and wider public | Team meetings/ emails/ in- person follow ups | Forthcoming information to be shared with PAPs on a consistent and timely basis | Periodic/ weekly updates | | | | |

| Ministry of | Lead Ministry | Individual | Confirmation of | Periodic/ bi- |
|-------------|-----------------|-----------------|-----------------|-----------------|
| Education | responsible for | meeting/ email/ | instructions to | weekly updates |
| (CEO, PS) | the management | follow ups | proceed with | already sent to |
| | and maintenance | | procurement of | ministry |
| | of schools | | solar panel | |
| | | | removal | |

Grievance Redress System

About the GRS:

The RDA's Grievance Redress System (GRS) was officially launched on 31st March 2021, via a press release on the RDA's website with the article also being circulated on the Government of the Virgin Islands website² and picked up by the local media via their online publications³. As part of the public sensitisation material a video was developed and released on the RDA's social media site explaining the GRS process including how to lodge a complaint and an appeal, the purpose and importance of the GRS, what information is required and how the internal decision-making process works. The GRS Handbook has also been developed as a tool to sensitize the public about the system. It summarises important information about the GRS and is available on the RDA's website.

Grievances - October 2022

Three (3) new grievances were logged during the month of October 2022 and one matter (RE: Fish Bay sidewalk and installation of grills) was completed.

As for the new grievances, they involve Fish Bay business owners whose properties were damaged due to the road rehabilitation project. Damages involve scuffed walls, cement splatter and scraped iron works. The project manager has engaged both the consultant and the contractor to see if a date or timeline for repair works can be furnished urgently.

The other matter (RE: malodorous drain near International Motors) has not been resolved yet as it requires the collaboration with the Environmental Health Division (EHD). At first, it was inclement weather that delayed the inspections, but the EHD have not been able to confirm a date and time of the required official inspection. The CLO will continue to follow up on this matter so that it can be rectified.

5. Funding

The overall recovery and development programme of the RDA is funded by a combination of grants from the Government of the Virgin Islands (GoVI), the UK Government's (UKG) Foreign, Commonwealth and Development Office (FCDO), and private donors.

The following Table details project funding and expenditure for RDA-implemented projects to date.

Table 5: Cash Funding and Expenditure by Project

| Project | | | Funding by | Project | | Contracted | |
|---------|---|------------|-------------------|-------------|-------------------|------------|-------------|
| # | Details | GoVI | GoVI – CDB RRL | UKG FCDO | Private Donors | Costs | Expenditure |
| 032 | Priority Government Building Assessment | 10,000 | - | - | - | - | 10,000 |
| 086 | CDB Project - BFEC | 7,783 | - | - | - | 14,500 | 7,783 |
| 091.00 | West End Ferry Terminal | 316,800 | - | - | - | 120,606 | 74,863 |
| 103.02 | Total VG Baths | 214,340 | - | - | - | 177,272 | 214,341 |
| 108.01 | Special Debris Clearance | 650,234 | - | 562,949 | 84,000 | 736,289 | 650,234 |
| 120 | External Clearance/Temporary office space | 2,458 | - | - | - | - | 2,458 |
| 122 | Redevelopment of ESHS | 15,041,000 | - | - | 15,000 | 14,765,325 | 11,076,889 |
| 124 | CGB Dinghy Dock Repair | 767 | - | - | - | - | 767 |
| 133 | Removal of all derelict boats | 108,285 | - | 1 | - | 59,216 | 52,458 |
| 135.01 | Debris site fence repairs and signage | 221 | - | 1 | - | - | 221 |
| 136 | Sea markers, rock removal, cargo wall | 419,895 | - | - | - | 404,275 | 419,895 |
| 143 | Anegada Recreational Grounds | 296,011 | - | 1 | 140,000 | 246,179 | 216,565 |
| 145.00 | BFJS Internal Walls | 178,089 | - | | 1,500 | 150,666 | 178,049 |
| 146.00 | ESHS Contracted Demolition | 100,000 | - | - | - | 34,098 | 38,569 |
| 147.00 | Temporary school units, Musical Instruments | 667,669 | - | - | 565,964 | 783,092 | 671,986 |
| 151 | VG Sports Complex Repairs | 1,324,203 | - | - | 50,000 | 1,104,040 | 1,282,683 |
| 152 | AO Shirley Grounds Repairs | 2,498,753 | - | 1 | 180,000 | 1,418,182 | 1,545,173 |
| 154 | Temporary Housing (M&E for 15 Houses) | 402,101 | - | - | 24,000 | 390,797 | 402,101 |
| 157 | Repair of Homes | 200,881 | | | | 149,915 | 200,881 |
| 160.00 | VG Admin Building | 24,414 | - | - | _ | 17,062 | 24,414 |
| 163 | Anegada Police Station | 272,550 | - | - | - | 209,654 | 247,550 |
| 177 | Marine Base | 1,620,998 | - | 420,998 | - | 551,260 | 425,781 |

| Project | | | Funding by | Project | | Cambusatad | |
|--------------|--|-----------|-------------------|-------------|-------------------|---------------------|-------------|
| Project # | Details | GoVI | GoVI – CDB RRL | UKG FCDO | Private Donors | Contracted Costs | Expenditure |
| 179 | VHF Trucking network | 100,000 | - | 79,966 | - | 73,460 | 39,180 |
| 181 | Repair of RT Police Station | 1,665,060 | - | 657,339 | - | 759,007 | 827,114 |
| 182.00 | Virgin Gorda Police Barracks | 887,045 | - | 339,799 | - | 863,025 | 887,045 |
| 183 | Jost Van Dyke Station | 733,726 | - | 291,987 | - | 706,904 | 733,726 |
| 185 | Repairs to Virgin Gorda Police Station | 27,998 | - | - | - | 21,540 | 27,998 |
| 186.00 | Installation of Incinerator Scrubber | 7,486 | - | - | - | - | 7,486 |
| 187.00 | Dismantling of Old Incinerator | 218,588 | - | - | - | 187,047 | 218,588 |
| 188.00 | MEP Designs for New Incinerator | 983 | - | - | - | - | 983 |
| 189.00 | Marine Survey | 280,311 | - | 146,678 | - | 234,268 | 145,740 |
| 551.00 | Central Admin Complex | 18,023 | - | - | - | - | 18,023 |
| | Concept Note 1 - Long Bush Recreational Facility | 936 | - | - | - | - | 936 |
| 192 | Renewable Energy Installation | 473,600 | - | 506,955 | - | 402,550 | 442,156 |
| 193 | Estate House #1 | 714,897 | - | - | - | 338,363 | 654,704 |
| 370 | Solid Waste Management Programme | 404,000 | - | 1 | - | 404,000 | 47,558 |
| 321 | TBL Airport Expansion | 50,000 | - | - | - | - | 2,028 |
| 541 | JVD Primary School | 3,501,000 | - | - | - | 4,342,029 | 446,638 |
| 542 | Isabella Morris Primary School | - | - | - | - | - | 882 |
| | Halls of Justice/Magistrates Court | - | - | 187,550 | - | - | - |
| 660 | National Sewage Programme | 80,000 | | - | - | - | 11,123 |
| | CDB Project Staff | - | 521,500 | - | - | 1,032,900 | 760,608 |
| 060.01 | Halls of Justice - Construction | - | 400,000 | - | - | - | - |
| 060.02 | Halls of Justice - Consultancy Contract | - | 482,366 | - | - | 324,840 | 57,800 |
| 083.01 | Eslyn Henley - Construction | - | - | - | - | 192,200 | |
| 083.02 | Eslyn Henley - Consultancy Contract | - | 103,088 | - | - | - | 107,807 |
| 086.01 | BFEC - Construction | - | 2,457,500 | - | - | 2,039,577 | 1,876,330 |
| 086.02 | BFEC - Consultancy Contract | - | 68,360 | - | - | - | 107,568 |

| Droject | | Funding by Project | | | | Cambusatad | |
|--------------|--|--------------------|------------|-----------|-------------|------------------|-------------|
| Project # | Details | GoVI | GoVI – | UKG | Private | Contracted Costs | Expenditure |
| 091.01 | West End Ferry - Main | | CDB RRL | FCDO - | Donors - | - | 2,789 |
| 091.02 | Building West End Ferry - Consultancy Contract | - | 547,500 | - | - | 1,048,909 | 52,124 |
| 140.01 | Reservoirs - Carrot Bay | - | 2,099,603 | - | - | 1,899,338 | 1,837,686 |
| 140.02 | Reservoirs - Long Bush | _ | 2,428,859 | - | - | 2,208,098 | 2,147,428 |
| 140.03 | Reservoirs - Zion Hill | - | 645,180 | - | - | 615,299 | 582,440 |
| 140.04 | Reservoirs - Consultancy Contract | - | 452,504 | - | - | 452,504 | 271,264 |
| 180.01 | Roads - Ridge Road - Hope Hill to Sabbath Hill | - | 744,495 | - | - | 744,496 | 695,937 |
| 180.02 | Roads - Carrot Bay Road and Coastal Defences | - | - | - | - | - | - |
| 180.03 | Roads - Retaining Wall - Ballast Bay/Windy Hill | - | 788,903 | - | - | 1,054,126 | 993,151 |
| 180.04 | Roads - Retaining Wall - Great Mountain 1 | - | 311,036 | - | - | 1,070,315 | 165,877 |
| 180.05 | Roads - Retaining Wall - Great Mountain 2 | - | 780,682 | - | - | 447,461 | 447,405 |
| 180.06 | Roads - Retaining Wall - Little Dix Hill | - | 407,106 | - | - | 407,106 | 321,276 |
| 180.07 | Roads - Retaining Wall - Long Trench | - | 115,104 | 1 | 1 | 1,122,799 | 702,179 |
| 180.08 | Roads - Retaining Wall - Bob's Gas Station | - | 300,616 | 1 | ı | 494,308 | 345,069 |
| 180.09 | Roads - Fish Bay Road | - | 297,089 | - | - | 1,799,500 | 1,509,795 |
| 180.10 | Roads - Asphaltic Concrete Works (6 sites) | - | - | - | - | 390,858 | 371,818 |
| 180.11 | Roads - Consultancy Contract | - | 268,500 | - | - | 84,000 | 496,805 |
| 180.12 | Roads - Asphaltic Concrete Works (Fish Bay) | - | 643,555 | - | - | 643,555 | 160 |
| 200.01 | Other Govt Bldgs - Vanterpool | - | 1,410,671 | - | - | 1,661,962 | 1,662,142 |
| 200.02 | Other Govt Bldgs - Flax | - | 1,432,551 | - | - | 1,220,918 | 1,266,144 |
| 200.03 | Other Govt Bldgs - North Sound | - | 1,001,081 | - | - | 625,701 | 617,996 |
| 200.04 | Other Govt Bldgs - Consultancy Contract | - | 411,927 | - | - | 411,927 | 185,233 |
| | TOTAL | 33,521,105 | 19,119,775 | 3,194,220 | 1,060,464 | 51,657,317 | 39,840,404 |

Alongside financial cash contributions, the RDA receives in-kind contributions. In-kind refers to goods and services contributed that do not involve money, such as items or services donated. To date, the RDA has contracted a total of \$1,149,350 in in-kind contributions.

| Project/Initiative | Type of Funder | Value |
|--|-----------------|-------------|
| | GoVI | \$10,000 |
| Elmore Stoutt High School | NGO/NPO | \$380,000 |
| West End Ferry Terminal (CDB RRL) | NGO/NPO | \$225,000 |
| Remove and dispose of derelict marine vessels | Private Company | \$175,000 |
| Renewable Energy | Private Company | \$40,000 |
| Renewable Energy | Private Company | \$20,000 |
| Renewable Energy | Private Company | \$15,000 |
| Strengthening Government Asset Management Capability | UKG | \$138,750 |
| Special Debris Clearance | UKG | \$78,000 |
| Special Debris Clearance | UKG | \$67,600 |
| TOTAL | | \$1,149,350 |

Participation by private sector and non-governmental organisations is critical to a shared, sustainable recovery and development process.

6. Ongoing Project Details

Redevelopment of Elmore Stoutt High School

Project: 122

Start Date: October 2020

Cost Estimate: \$15,041,000

Ministry of Education, Culture, Youth Affairs and Sports

Status: Delivery

End Date: TBD

Spend to Date: \$11,076,889

Outcome: "Restored infrastructure for primary and secondary schools of the Virgin Islands to support full functionality and development of schools to meet education needs of children."

Overview

The Redevelopment of the Elmore Stoutt High School (ESHS) project is a major project with several phases aimed at rehabilitating the entire ESHS campus, which is by far the largest public secondary school in the Territory. Following passage of 2017's storms, High School staff, teachers and students were displaced to the Clarence Thomas Building, where the Senior High School remains.

The first phase of this project has involved demolition of slabs on the main campus, and design and construction of additional buildings required to restore the campus. These buildings will facilitate relocation of the Senior High School to the main campus, comprising ten (10) large classrooms, 25 small classrooms, eight (8) bathrooms, a principal's office, an administrative office, and a staff lounge. These buildings are scheduled to be completed in time for the commencement of the 2022/23 academic year.

This project also involves design and construction of another large building at the rear of the main campus, and installation of required school facilities, including green spaces, an auditorium and cafeteria.

Status: Delivery

In October 2022, the final shipments of windows, doors and paints were received for completion of the ESHS project. Most of the windows and doors have now been installed, and external painting and works have largely been completed. Finishing touches on mechanical, electrical and plumbing (MEP), installation of fixtures and fittings, as well as external works took place in October and are expected to be completed in early November. The school is now scheduled to be completed and handed over in November 2022.





Anegada Recreation Facilities

Ministry of Education, Culture, Youth Affairs and Sports

Project: 143.01 Status: Delivery

Start Date: July 2020 End Date: TBD

Outcome: "Redeveloped community recreational facilities supporting community and school

recreation and national pride in sports."

Overview

The Anegada Recreation Facilities project has aimed to rehabilitate the Anegada Recreation Grounds. The first activity under this project involved rubberised resurfacing of the basketball court in the facility; the second activity has involved reconstruction of the facility's perimeter fencing; and the third activity procurement and installation of playground equipment and bleacher seating.

This project also envisions overall facility rehabilitation including construction of a club house, lighting, and bathroom facilities. Additional funding has been sought for implementation of the remaining activities within this project.

Activity 1: Rubberised Resurfacing of the Basketball Court

Status: Completed

The basketball court surfacing activity has been completed, with the court demarcating and backboards and hoops installed.

Activity 2: Fencing

Status: Completed

Work on the perimeter fencing has been completed, including installation of required concrete beams, a new picket fence, metal chain link fencing, and double metal vehicular and pedestrian gates.

Activity 3: Playground

Status: Delivery

In October 2022, fencing of the playground area on the Anegada Recreation Grounds was completed. Work continued on installation of playground equipment. This final activity for the Anegada Recreation Facilities project is also envisioned to involve installation of bleacher seating.







AO Shirley Recreation Grounds Project: 152 Status: Delivery Start Date: October 2018 Original Budget: \$675,000 Cost Estimate: \$2,498,753 Ministry of Education, Culture, Youth Affairs and Sports Status: Delivery End Date: TBD Spend to Date: \$1,545,173

Outcome: "Restored educational and recreational facilities that provide a safe and secure environment for learning and recreational activities"

Overview

The AO Shirley athletics and sports grounds project has been a priority project aimed at renovating the grounds to meet international accreditation standards as an IAAF Class 2 facility, so that the Territory can host national and international events. Required rehabilitation of the grounds has included installation of the new track, repairs to make the perimeter secure, installation of bathroom facilities, installation of lights to allow events after dark, repair to the spectator stands, and renovation of the clubhouse pavilion to provide meetings, events and changing facilities.

Several activities for this project have been completed, including the track, bathroom, wall and gates, trackside fence, and grandstand activities. Remaining are the lighting and pavilion activities to bring this overall project to completion.

Activity 5: Lighting Status: Delivery

Following submission of the geotechnical final report and revision of costs, review of the contract for installation of lighting was completed in July 2022. A recommendation to resolve the contractual issues will be approved and implemented. There have been significant delays in completion of this activity due to ongoing soil concerns which have required redesigned light stanchion foundations aimed at preventing upliftment due to the high underground water table.





Activity 7: Pavilion Status: Planning

The scope of works for the pavilion is currently being revised to include additional requirements specified by the Ministry.

| Joint Marine Base | Deputy Governor's Office |
|--|---------------------------------|
| Project: 177 | Status: Delivery |
| Start Date: May 2019 | End Date: June 2023 |
| Original Budget: \$500,000 Cost Estimate: \$2,600,000 | Spend to Date: \$425,781 |

Outcome: "Functioning law enforcement institutions and communication networks to restore a sense of safety and security and improved communications between agencies"

Overview

The Repair of the Marine Base aims at returning the facilities to functional condition following significant damage from 2017's storms. This project involves several activities including installation of fencing and gates, boat rack, and repairs to the main building and dock facilities. These repairs will support a joint Customs and Marine Police security capability.

Status: Delivery

In October 2022, tender submissions were received from three of the prequalified candidates, and the tender evaluation process began. Following tender evaluation, the contract will be awarded to the winning bid. Relocation arrangements for staff and equipment from the existing site to a temporary site have been executed by RVIPF, and construction on the main building is expected to begin by late November.





Waste Management Solutions

Ministry of Health and Social Development

Project: 184 Status: Delivery
Start Date: January 2020 End Date: TBD

Spend to Date: \$47,558

Outcome: "Improved facilities for processing waste on Tortola and Virgin Gorda to enable the environmentally sound processing of waste that protects the health of people and protects the environment."

Overview

The Government of the Virgin Islands has identified solid waste disposal as a priority issue and requires assistance to create a sanitary landfill and waste site rehabilitation, and to establish auxiliary services and a feasibility study, and make recommendations to ensure an evidence-based decision is made prior to the detailed design phase.

The objectives of this project are designed to shape a programme that will allow for the development of a sustainable and modern sanitary landfill that contributes to responsible, circular management of waste within the BVI. This will be done through the following:

- Investigation of available options for the BVI to manage its waste responsibly;
- Development of options into detailed designs;
- Procurement of construction services that will deliver the desired outcome within budget; and
- The management of delivery of the plan to ensure that the project is delivered on time, within cost, and to the specified quality.

The outputs from this technical assistance will provide the recommendations needed to develop the most responsible and cost-effective means to dispose of landfilled waste in the Territory for the next twenty (20) years. This work will allow for the design and ultimate contracting of a modern means for managing waste that will form part of a cohesive Waste Management Strategy.

Status: Delivery

A decision on the way forward is awaited following completion and presentation of the desktop environmental study for selected landfill site options. Community views on the various options for immediate response, including mobile incinerators, the landfill sites, and the broader 7Rs programme will be incorporated into continued planning for this long-term programme.



Renewable Energy Installations

MEC/MHSD

Project: 192 Status: Delivery

Start Date: December 2020 End Date: December 2022

Outcome: "A more resilient energy system with lower electricity costs from the deployment of modern renewable energy technology, which combined with best-practice resource management, can deliver a stronger, smarter, greener, better Virgin Islands."

Overview

The Territory's electricity transmission and distribution network was severely damaged by passage of the 2017 storms. The time it took to restore power to key communities around the Territory highlighted the vulnerability of the electrical network. The RDA has secured funding from the FCDO through the Governor's Office to support the creation of community solar hubs. These will provide community access to electricity during periods of extended outage. The systems will provide solar energy to public buildings, including primary schools and clinics. These systems will offset components of these buildings' energy consumption bill and provide an opportunity for the benefits of renewable energy to be displayed to future generations and the larger community.

Status: Delivery

The solar systems on the two additional Primary Schools, namely Enis Adams and Francis Lettsome, have been fully commissioned following successful final inspection. The concrete pads for the two mobile power boxes, one at the Pier Park and the other at H Lavity Stoutt Community College, have been constructed. Following construction and installation of the deconstructed power boxes, these will be inspected and fully commissioned in the coming weeks.



Redevelopment of Jost Van Dyke School

Project: 541 Status: Delivery

Start Date: January 2021 End Date: September 2023

Outcome: "Restored infrastructure for primary and secondary schools of the Virgin Islands to support full functionality and development of schools to meet education needs of children."

Ministry of Education, Culture,

Youth Affairs and Sports

Overview

The Jost Van Dyke School was significantly damaged following passage of the hurricanes in 2017. Since then, challenges with the school have meant temporary relocation of staff and students to other properties on the island, as well as requiring classes to be held in temporary facilities. Following community consultation, a decision was made to relocate the school in order to make the building more resilient, given that the school was previously located in a flood-prone area, near the sea.

The Jost Van Dyke School is the only public school on Jost Van Dyke, and it provides early childhood education (below Primary level) as well as other wider community services for this sister-island community. As such this redevelopment of this school is a priority for the Government, since it will address the needs of an underserved community in the Territory.

Status: Delivery

In October 2022, construction works on the Jost van Dyke School continued, including excavation, form work and concrete pouring for the building foundations. Feedback from stakeholder meetings has been incorporated into the construction and community engagement approach for this project. This project is scheduled to be completed by September 2023, in time for the new school year. Continued appeals for donor funding are expected to assist in supplementing the required contribution from GoVI.



| Magistrate's Court (Halls of Justice) | Deputy Governor's Office |
|---------------------------------------|--------------------------|
| Project: 060 | Status: Planning |
| Start Date: March 2020 | End Date: TBD |
| Program: CDB RRL | Spend to Date: \$57,800 |

Outcome: "Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands."

Overview

This project is focused on the first phase of redevelopment of the territories' legal infrastructure, by constructing a Magistrate's Court on the old Eslyn Henley site in Tortola. It aims to complete the process of ensuring continuity of the judicial process, by relocating the Magistrate's Court occupants from their temporary facility.

Status: Planning

A final, official decision has been made to proceed with the comprehensive Halls of Justice design. In October 2022, the revised implementation schedule submitted by the design consultant based on the comprehensive design was reviewed. The final detailed design is scheduled to be completed in early 2023. Once the design and other required documentation is completed, the project is expected to proceed to procurement in Q1 2023.

Eslyn Henley Richez Learning Centre

Ministry of Education, Culture, Youth Affairs and Sports

Project: 083 **Status**: Planning

Start Date: September 2019 End Date: TBD

Program: CDB RRL Spend to Date: \$107,807

Outcome: "Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the

Virgin Islands."

Overview

This project aims to construct a new facility for the Eslyn Henley Richez Learning Centre, which is a Special Educational Needs facility, taking a holistic approach to the reconstruction. The envisioned facility will serve up to thirty students, and will be fully accessible, accommodating the needs of students who are severely autistic, mentally as well as physically challenged, and have a variety of learning disabilities.

Status: Procurement

The extended deadline for submission of tenders for construction of the school was scheduled to end in October 2022. The BQs were revised to assist bidders in completing their tender submissions. Following tender submissions, tender evaluations will commence, and the contract will subsequently be awarded in the coming weeks. Construction on this project is scheduled to begin in the first quarter of 2023.



West End Ferry Terminal

Ministry of Communication and Works

Project: 091 Status: Procurement

Start Date: April 2019 End Date: TBD

Program: CDB RRL Spend to Date: \$54,912

Outcome: "Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands."

Overview

The West End Ferry Terminal has been an important mode for travellers moving between the British Virgin Islands and the US Virgin Islands, as well as the sole hub for domestic travel between Jost Van Dyke and Tortola. This is a major access hub to the Virgin Islands with 170,000 passengers routing through this terminal in 2016. The destruction of the facility during hurricanes Irma and Maria has presented challenges to travellers wishing to travel to the BVI.

The West End Ferry Terminal project aims to revitalise the terminal and enhance it to be a major port hub within the Virgin Islands.

Status: Planning

In October 2022, the Geotechnical design for the West End Ferry Terminal was reviewed, joining the revised Environmental and Social Impact Assessment (ESIA) finalised in September. This project has proceeded to the final detailed design phase following a final decision on the external façade and confirmation of the budget. Procurement for this project is now expected to commence before the end of 2022.







Roads, Slopes, and Coastal Defences

Project: 180

Start Date: January 2020 End [

Program: CDB RRL

Cost Estimate: 7,300,212

Ministry of Communication and Works

Status: Delivery

End Date: November 2022

Spend to Date: \$6,049,474

Outcome: "Improved climate resilient and socially-inclusive infrastructure and institutions in the transport,

water and sewerage, governance, education and national security sectors in the Virgin Islands."

Overview

The intended goal of this project is to repair, rehabilitate and reconstruct the priority roads in the Territory. There was severe damage to the road network on the western and north-western portion of Tortola. Sea defences in different areas were destroyed and will require replacement and upgrading. Other roads suffered significant damage down to the sub-grade beneath the concrete layer, while in other areas rehabilitation works include road/slope/embankment stabilisation.

Status: Delivery

Work has been completed on all seven of the first sites, namely the Great Mountain 1, Great Mountain 2, Hope to Sabbath Hill, Little Dix Hill, Long Trench, Ballast Bay and Bob's Gas Station sites. Asphalt paving has also been completed on six sites, with the Long Trench site to remain in concrete.

In October 2022, asphalting works on the Fish Bay road were completed, following approval of the mix design and some delays due to inadequate weather conditions. The final road surface has now been laid, and new speed bumps have been installed to assist traffic management. With completion of the Fish Bay road, all road activities funded by the CDB RRL have now been completed, bringing this significant project to a close.

The designed sequencing of road works has facilitated maintenance of traffic flow into and out of Road Town, in compliance with Traffic Management Plans designed for this project.







7. Completed Projects

Virgin Gorda Sports Complex (Jeffery Caines Sports Arena)

Status: Completed

Start Date: January 2019 End Date: March 2022

Outcome: "Restored educational and recreational facilities that provide a safe and secure

environment for learning and recreational activities"

Summary Report

Project: 151

The Virgin Gorda basketball sports complex was damaged by the 2017 hurricanes and had been unusable and in a state of disrepair due to this damage. The facility is used by the residents of Virgin Gorda for sporting events and recreation. While unusable, the state of the facility had been denying residents opportunity for use. The scope of this project was expanded to include a car park, outdoor court, bathrooms, and drainage improvements.

Activities completed within this project include rehabilitation of the main court, establishment of the outdoor court, rehabilitation of the bathroom facilities, and construction of the car park.

This project reached practical completion in March 2022. Scoreboards and water tanks have been installed at the Virgin Gorda (Jeffrey Caines) Sports Complex, and final inspection of the facilities has brought this project to a close. A handover ceremony initially scheduled for June 2022, is now expected to take place in August.







Ministry of Education, Culture,

Youth Affairs and Sports







7.1 Past Completed Projects

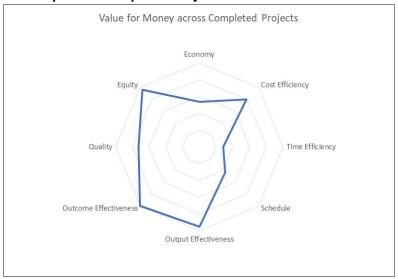
Completed projects are included below with their Value for Money assessment scores and detailed reports on performance. Using the RDA's VfM Framework, each completed project's Economy, Efficiency, Effectiveness and Equity are assessed and assigned an overall score out of 100.

Table 6: Completed Projects

| Project Code | Project | Programme | Month of Completion | Overall VfM Score | VfM Report |
|-----------------|---|-------------------------------|--|---|--|
| 185 | VG Police Station Repairs | Security & Law Enforcement | May 2022 | TBD | |
| 193 | Estate House #1 | Security & Law Enforcement | March 2022 | TBD | |
| 151 | VG Sports Complex (Jeffery Caines Arena) | Phase One | March 2022 | TBD | |
| 140 | Water Network – Reservoirs & Meters | CDB RRL | December 2021 | TBD | |
| 200 | Vanterpool Admin Flax Admin Building North Sound Admin | CDB RRL | December 2021 March 2021 December 2020 | 92.5/100 75/100 67.5/100 | Vanterpool Admin VfM Flax Admin VfM Report North Sound Admin VfM |
| 163 | Anegada Admin Building | Security & Law Enforcement | July 2021 | 84.2/100 | Anegada Admin VfM Report |
| 180 | Great Mountain Ridge Road Ballast Bay Bob's Gas Station Long Trench | CDB RRL | January 2021 May 2021 June 2021 May 2021 December 2021 | 79/100 73.7/100 100/100 TBD TBD | Great Mountain VfM Ridge Road VfM Ballast Bay VfM |
| 086 | Bregado Flax Educational Centre | CDB RRL | May 2021 | 72.5/100 | Bregado Flax VfM Report |
| 181 | Road Town Police Station | Phase One | April 2021 | 73.7/100 | Road Town Police Station VfM Report |
| 187 | Incinerator Dismantling | Phase One | June 2020 | 73.7/100 | Incinerator Dismantling VfM Report |
| 136 | Sea Markers | Phase One | June 2020 | 80/100 | Sea Markers VfM Report |
| 154 | Temporary Homes | Phase One | March 2020 | 50/100 | Temporary Homes VfM Report |
| 189 | Marine Survey | Phase One | February 2020 | 72.5/100 | Marine Survey VfM Report |
| 145 | BFJS Internal Walls | Phase One | January 2020 | 50/100 | BFJS VfM Report |
| 103 | Virgin Gorda Baths | Phase One | January 2020 | 60.5/100 | VG Baths VfM Report |
| 157 | Repair to Damaged Homes | Phase One | January 2020 | 70/100 | Repair to Damaged Homes VfM Report |
| 147 | ESHS - Temporary Classrooms | Phase One | September 2019 | 80/100 | ESHS Temporary Classrooms VfM Report |

| Project Code | Project | Programme | Month of Completion | Overall VfM Score | VfM Report |
|-----------------|---------------------|-----------------------------|------------------------|-------------------------|--------------------------|
| | ESHS CTL - | | August 2019 | 70/100 | ESHS CTL Improvements |
| | Improvements | | | | VfM Report |
| 182 | Virgin Gorda Police | Phase One | July 2019 | 78.9/100 | VG Police Barracks VfM |
| 102 | Barracks Repair | Filase Offe | July 2019 | 78.9/100 | Report |
| 183 | Jost Van Dyke Admin | Phase One | August 2019 | 65.0/100 | JVD Admin Building VfM |
| 103 | Building Repair | Filase Offe | August 2019 | 05.0/100 | Report |
| 146 | ESHS Demolition | Phase One | June 2019 | 100/100 | ESHS Demolition VfM |
| 140 | ESHS Defindition | Pilase Offe | Julie 2019 | 100/100 | <u>Report</u> |
| 160 | VG Admin Building – | Phase One | April 2019 | N/A | N/A |
| 100 | Cleaning & Waltsco | Fliase Offe | Whill 5013 | IN/A | IN/A |
| 108 | Special Debris | Phase One | April 2010 | 64.7/100 | Special Debris Clearance |
| 108 | Clearance | Phase One April 2019 64.7/1 | 04.7/100 | VfM Report | |

Analysis of Value for Money across Completed Projects



Based on a compendium of the Value for Money (VfM) Assessments conducted thus far on completed projects, an overall narrative has become clear.

The RDA has generally been good at producing the outputs set out for it, and these outputs have generally led to expected broader outcomes. There is room for improvement in completing these projects within both the expected timeframe (Schedule), and within established time benchmarks (Time Efficiency). Additionally, it is clear that there is scope for improvement on project costing estimations, and on ensuring that end-products adequately meet user expectations (Quality).

Based on these general findings and other specific lessons identified in individual VfM assessments, the RDA is employing time saving techniques and has aimed to better capture user requirements through more extensive planning efforts in early stages of project implementation.