



Monthly Reporting

Reporting Period: December 2022

Reference: MR/12/2022

Date: 6 January 2023



**GOVERNMENT OF THE
VIRGIN ISLANDS**
Premier's Office



**VIRGIN ISLANDS
RECOVERY AND
DEVELOPMENT AGENCY**

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Table of Acronyms

BOQ	Bill of Quantities
BVI EC	British Virgin Islands Electricity Corporation
BVIPA	British Virgin Islands Ports Authority
CDB	Caribbean Development Bank
DWM	Department of Waste Management
Eoi	Expression of Interest
FCDO	Foreign, Commonwealth and Development Office
GoVI	Government of Virgin Islands
ITT	Invitation to Tender
JVD	Jost Van Dyke
MEYS	Ministry of Education, Youth Affairs and Sports
MCW	Ministry of Communication and Works
MHSD	Ministry of Health and Social Development
MNRL	Ministry of Natural Resources and Labour
NGO	Non-governmental Organisation
NPO	Non-profit Organisation
RDA	Recovery and Development Agency
RDP	Recovery to Development Plan
RRL	Rehabilitation and Reconstruction Loan
SoR	Statement of Requirement
SoW	Scope of Works
TCP	Town and Country Planning Department
ToR	Terms of Reference
UKG	United Kingdom Government
VfM	Value for Money
VG	Virgin Gorda
VISR	Virgin Islands Shipping Registry
WSD	Water and Sewerage Department

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Date	Description
6 January 2023	First draft report completed
19 January 2023	First draft approved by RDA Board
23 January 2023	First draft sent to Office of Premier for review
3 February 2023	RDA receives feedback from Office of Premier/Ten (10) days elapse
7 February 2023	RDA finalises and publishes the report

1. Project Highlights for December 2022

Table 1: Projects in Planning and Procurement Phases

083	091
ESLYN HENLEY RICHEZ LEARNING CENTRE	WEST END FERRY TERMINAL
CDB RRL	CDB RRL
MEC	MCW
<p>The deadline for submission of tenders for construction of the school has been further extended to January 2023 to allow for consideration of specifically required specialty items. The revised BQs has assisted bidders in completing their tender submissions. Following evaluation of tender submissions, award of contract is expected to take place in the coming weeks. Construction on this project is now scheduled to begin in the first quarter of 2023.</p>	<p>In December 2022, the final chosen design for the West End Ferry Terminal project – the Classic Modern façade – was announced publicly. A revised project implementation schedule and optimisation report have been submitted based on this design option. Funding under the CDB RRL for the Magistrate’s Court project has now been reallocated to this project, which will facilitate its progression to the procurement stage, expected by mid-2023.</p>

Table 2: Projects in Delivery Phase

143	152	192
ANEGADA RECREATION FACILITIES	AO SHIRLEY RECREATION GROUNDS	RENEWABLE ENERGY INSTALLATIONS
RDP – Recreation	Phase One	RDP – Renewable Energy
MEC	MEC	MEC, MHSD
<p>Approval has been granted for an extension request for installation of the artificial turf and playground equipment at the Anegada Recreation Grounds. Fencing of the playground area has been completed. This final activity for the Anegada Recreation Facilities project is also envisioned to involve installation of bleacher seating.</p>	<p>Following submission of the geotechnical final report and revision of costs, review of the contract for installation of lighting was completed in July 2022. A recommendation to resolve the contractual issues will be approved and implemented. There have been significant delays in completion of this activity due to ongoing soil concerns which have required redesigned light stanchion foundations aimed at preventing upliftment due to the high underground water table.</p>	<p>The solar systems on the two additional Primary Schools, namely Enis Adams and Francis Lettsome, have been fully commissioned following successful final inspection. The concrete pads for the two mobile power boxes, one at the Pier Park and the other at H. Lavity Stoutt Community College, have been constructed. Following construction and installation of the deconstructed power boxes, these will be inspected and fully commissioned in the coming weeks.</p>

184	177	541
WASTE MANAGEMENT SOLUTIONS	JOINT MARINE BASE	JOST VAN DYKE SCHOOL
RDP – Waste & Debris Management	Phase One	RDP – Schools
MHSD	DGO	MEC
A decision on the way forward is awaited following completion and presentation of the desktop environmental study for selected landfill site options. Community views on the various options for immediate response, including mobile incinerators, the landfill sites, and the broader 7Rs programme will be incorporated into continued planning for this long-term programme.	In December 2022, the vessels at the Marine Base project site were relocated, facilitating commencement of works on construction of the main building. Submitted tenders from three of the prequalified construction tenders were evaluated, and a recommendation has been made for contract award. Construction on the main building is now scheduled to begin in early 2023 following contract signature.	In December 2022, construction works on the Jost van Dyke School continued, involving continuation of required formwork, concrete pouring and block work for the ground floor, with foundations completed. Feedback from stakeholder meetings has been incorporated into the construction and community engagement approach for this project. This project is scheduled to be completed by September 2023, in time for the new school year. Continued appeals for donor funding are expected to assist in supplementing the required contribution from GoVI.

Table 3: Recently Completed Projects

180	122
ROADS, SLOPES AND COASTAL DEFENCES	ELMORE STOUTT HIGH SCHOOL
CDB RRL	RDP – Schools
MCW	MEC
In November 2022, following completion of asphaltting works on the Fish Bay road, speed bumps and final road markings have been installed. With completion of the Fish Bay road, all road activities funded by the CDB RRL have now been completed, bringing this significant project to a close.	Having reached substantial completion in November 2022, in December, final touches on internal and external works at the school were completed. Furnishings have been moved into the completed buildings, and the school is being readied for the commencement of classes in January 2023. A formal opening ceremony is planned to be held on 3 January 2023, marking the official opening of the facility.

2. RDA by the Numbers

The following Dashboard presents a snapshot of the RDA’s achievements across the three (3) aspects of our mandate, namely: Project implementation, Funding, and Capacity Building.

The Cash Funding figure considers project funding across all sources including the Government of the Virgin Islands, the Caribbean Development Bank Rehabilitation and Reconstruction Loan, the UK Government, and private donors. From October 2022, the CDB RRL portion of the Cash Funding figure only includes actual funding received for implementation of projects under that loan.



As demonstrated above, since its inception in 2018, the RDA has implemented over \$40 million worth of project activities across sectors in the Virgin Islands. These activities have resulted in improvements for the people of our Territory. The Dashboard below presents highlights of accomplishments of the RDA thus far in its journey, including both Output- (results immediately produced) as well as Outcome- (results achieved secondarily) level achievements of the Agency.



3. Communications

This section reviews key events and communications releases.

Table 4: RDA Events and Communications in December

Events	Date	Description
Handover of the Keys with Education Minister for ESHS Redevelopment Project	7 Dec.	Video Production to document RDA CEO as he presents the keys to the newly completed ESHS Redevelopment Project to the Education Minister who then presented it to the ESHS Principal.

Videos	Date	Description
ESHS Redevelopment - Construction Worker Feedback	1 Dec.	McArthur "Stainless" Byfield of Sunleaf/Northam Construction on his experience working on the Elmore Stoutt High School Redevelopment Project.
ESHS Redevelopment – Community Feedback	2 Dec.	Christopher Campbell and Eva William share their feedback on this major accomplishment.
ESHS Redevelopment - Construction Worker Feedback	5 Dec.	Shonovia Thomas of No Limit Construction on her experience working on the Elmore Stoutt High School Project. contractors even more determined to succeed.
ESHS Redevelopment – Community Feedback	6 Dec.	Community Feedback – Yvette Mercer.
ESHS Redevelopment - Construction Worker Feedback	9 Dec.	Workers of Quality Construction share their experience working on this project.
ESHS Redevelopment – Contractor Feedback	15 Dec.	Rajah Smith of No Limit Construction was awarded the contract for External Works for this project. Let's hear as he speaks on behalf of his company and their contribution to its completion.
ESHS Redevelopment – Construction Worker Feedback	20 Dec	"It was a great pleasure working here because we know how important it was in a short time to get the project finished. We really put our best foot forward" - Autland Heavy Equipment
Handover of the Keys for ESHS Redevelopment - RDA to Ministry of Education	20 Dec	The Elmore Stoutt High School Redevelopment Project achieved substantial completion as of Wednesday, November 30, 2022. The project handover was executed by the Recovery and

		Development Agency to the Ministry of Education, Youth Affairs and Sports, who then handed over the keys to the Principal of the Elmore Stoutt High School.
ESHS Redevelopment Construction Worker Feedback	– 21 Dec	"Metro is always up for the challenge. I hope this project helps the people of the BVI, especially the students, not only for now but the future. Metro Construction is happy and proud to be a part of the ESHS Redevelopment Project" - Metro Construction
Contractor Feedback Administration Block: Redevelopment Project	– ESHS 23 Dec	Today we feature the Administration Building – Block C of the ESHS Redevelopment Project which was constructed through a joint venture between Northam Construction and Sunleaf Construction.

Social Media Posts	Date	Description
LINKING WITH OUR STAKEHOLDERS	1 Dec.	Both pressure and pride are felt during inspection tours for the ESHS Redevelopment Project but while pressure challenges, it also presents the opportunity to rise.
The Provision of Transportation Services to relocate several vessels stored at the Royal Virgin Islands Police Base	2 Dec.	Today, the RDA received eight submissions for the provision of transportation services to relocate several vessels stored at the Royal Virgin Islands Police Base to an area identified at the Nanny Cay Marina. These submissions will now go through the evaluation process and a contract will be awarded to the winning submission.
Project Complete - Elmore Stoutt High School Redevelopment	2 Dec.	The Elmore Stoutt High School Redevelopment Project achieved substantial completion as of Wednesday, November 30, 2022. Substantial completion means that all major components of the works have been successfully completed and the building is deemed fully functional.
ESHS REDEVELOPMENT PROJECT - FACT SHEET #1 – Project Overview	5 Dec.	As we celebrate the completion of the ESHS Redevelopment Project, we take a moment to highlight some project facts as we keep you informed.
Flyer: Monthly Progression of ESHS Redevelopment: April – November	5 Dec.	Monthly Progression from start to finish of ESHS Redevelopment. The Government of the Virgin Islands through the Virgin Islands Recovery and Development Agency was able to complete this project within a year.

Social Media Posts	Date	Description
ESHS REDEVELOPMENT PROJECT – FACT SHEET #2	6 Dec.	The Fabolous Five! Our contractors made this project possible. We owe it all to them!
ESHS REDEVELOPMENT PROJECT – FACT SHEET #3	9 Dec.	The first building of this project that we will highlight is Block A: The Technical Block which was constructed by Quality Construction.
ESHS REDEVELOPMENT PROJECT- FACT SHEET #4	12 Dec.	The Classroom Block - Block B, which is comprised of two separate buildings, Block B1 and B2, was constructed by Metro Construction and contains 30 classrooms.
ESHS REDEVELOPMENT PROJECT- FACT SHEET #5	13 Dec.	The Administrative Block, a joint venture between Northam and SunLeaf Construction, is the main entrance to the entire facility.
October Monthly Report	13 Dec.	<p>Our reporting structure supports the publishing of monthly, quarterly and annual reports to key stakeholders in the Territory on the delivery of the agency’s programme.</p> <p>Today, we release our latest monthly report - October 2022, which captures project progress in an open and transparent process.</p>
Concrete Pour on Jost Van Dyke School Project	13 Dec.	Great progress is being made on the Jost Van Dyke Primary School to date. Quality Construction has been putting in the work to keep this project on schedule.
ESHS REDEVELOPMENT PROJECT - FACT SHEET #6	14 Dec.	No Limit Construction was awarded the contract to complete the external works for the ESHS Redevelopment Project.
FLYER: HOLIDAY CLOSURE NOTICE	22 Dec.	FLYER: HOLIDAY CLOSURE NOTICE
FLYER: HOLIDAY GREETING	23 Dec.	FLYER: HOLIDAY GREETING
Announcement: The West End Ferry Terminal Winning Design	28 Dec.	In keeping with our principles and values of ‘Open Communication’ the Virgin Islands community was engaged in a poll on the design for the new West End Ferry Terminal which focused on the aesthetics of the building.
e-Vite: ESHS Redevelopment Project Open Ceremony	30 Dec.	Flyer: ESHS Redevelopment Project Open Ceremony
RDA 2022 – Year in Review	31 Dec.	From handover ceremonies to ground-breaking events, renewable energy projects and partnerships, 2022 is one for the history books. RDA 2022 Year in Review

4. Community Engagement

Projects being implemented by the RDA impact a multitude of communities and other stakeholders throughout the BVI. Stakeholder engagement is therefore an integral part of the project cycle at every stage. The RDA has dedicated resources to facilitate the participation of communities, Government, the private sector and other stakeholders in the planning, design, implementation, and monitoring phases of infrastructure projects it manages.

December 2022 Activities

December's activities included site visits, stakeholder meetings, addressing complainants as per protocols under the Grievance Redress System.

4.1. Site Visits

The grievances logged regarding repair works in Fish Bay required for a site visit and project team joint meeting with complainant.

4.2. Stakeholder Engagement – Awareness & Meetings

Awareness

A communications plan was drafted and shared with the Head of Communications with the purpose to 'Sensitise the public so that they can not only know that CE is the remit of the RDA', and to 'Give the RDA team another tier of accountability to ensure we actualize this remit.' See CLO Report for draft.

Additionally, in better engaging stakeholders regarding the ongoing projects in a consistent and standard basis, a 'newsletter' will be created and disseminated every two weeks, beginning January 13. See CLO Report for draft template.

Meetings – Waste Management Proposal

The CLO attended two separate meetings on December 16 with two key Pockwood Pond stakeholders. Stakeholder feedback was documented and a follow-up meeting with the Client (the Ministry of MHSD) is scheduled in January.

Grievance Redress System

About the GRS:

The RDA's Grievance Redress System (GRS) was officially launched on 31st March 2021, via a press release on the RDA's website with the article also being circulated on the Government of the Virgin Islands website² and picked up by the local media via their online publications³. As part of the public sensitisation material a video was developed and released on the RDA's social media site explaining the GRS process including how to lodge a complaint and an appeal, the purpose and importance of the GRS, what information is required and how the internal decision-making process works. The GRS Handbook has also been developed as a tool to sensitize the public about the system. It summarises important information about the GRS and is available on the RDA's website.

Grievances – December 2022

No new grievances were logged in December 2022.

Other

Project Flow Process

In an effort to create synergy between strategy, communications and community engagement, a 'Project Flow Process' template was created with expectations to be utilized for all RDA programmes. See CLO Report for further detail.

5. Funding

The overall recovery and development programme of the RDA is funded by a combination of grants from the Government of the Virgin Islands (GoVI), the UK Government's (UKG) Foreign, Commonwealth and Development Office (FCDO), and private donors.

The following Table details project funding and expenditure for RDA-implemented projects to date.

Table 5: Cash Funding and Expenditure by Project

Project #	Details	Funding by Project and Source				Contracted Costs	Expenditure
		GoVI	GoVI – CDB RRL	UKG FCDO	Private Donors		
060	Halls of Justice/Magistrates Court	-	-	187,550	-	-	-
122	Redevelopment of ESHS	15,041,000	-	-	15,000	14,776,815	12,882,739
143	Anegada Recreational Grounds	296,011	-	-	140,000	247,765	216,565
145	BFJS Internal Walls	178,089	-	-	1,500	150,666	178,049
147	Temporary school units, Musical Instruments	667,669	-	-	585,964	783,092	672,102
151	VG Sports Complex Repairs	1,324,203	-	-	50,000	1,104,040	1,288,983
152	AO Shirley Grounds Repairs	2,498,753	-	-	180,000	1,418,182	1,545,173
163	Anegada Police Station	272,550	-	-	-	209,654	247,550
177	Marine Base	1,620,998	-	420,998	-	565,860	440,629
181	Repair of RT Police Station	1,665,060	-	657,339	-	759,007	827,114
185	Repairs to Virgin Gorda Police Station	27,998	-	-	-	21,540	27,998
192	Renewable Energy Installation	473,600	-	506,955	-	405,887	443,038
321	TBL Airport Expansion	50,000	-	-	-	-	2,028
370	Solid Waste Management Programme	404,000	-	-	-	460,110	47,558
541	JVD Primary School	3,501,000	-	-	-	4,360,029	910,320
660	National Sewage Programme	80,000	-	-	-	-	11,123
	Concept Note 1 - Long Bush Recreational Facility	-	-	-	-	-	936
032	Priority Government Building Assessment	10,000	-	-	-	-	10,000
086	CDB Project - BFEC	7,783	-	-	-	14,500	7,783
120	External Clearance/ Temporary office space	2,458	-	-	-	-	2,458
124	CGB Dinhgy Dock Repair	767	-	-	-	-	767
135	Debris site fence repairs and signage	221	-	-	-	-	221

Project #	Details	Funding by Project and Source				Contracted Costs	Expenditure
		GoVI	GoVI – CDB RRL	UKG FCDO	Private Donors		
179	VHF Trucking network	100,000	-	79,966	-	73,460	39,180
186	Installation of Incinerator Scrubber	7,486	-	-	-	-	7,486
188	MEP Designs for New Incinerator	983	-	-	-	-	983
551	Central Admin Complex	18,023	-	-	-	-	18,023
091	West End Ferry Terminal	316,800	-	-	-	120,606	74,863
103	VG Baths	214,340	-	-	-	177,272	214,341
108	Special Debris Clearance	650,234	-	562,949	84,000	736,289	650,234
133	Removal of all derelict boats	108,285	-	-	-	59,216	52,458
136	Sea markers, rock removal, cargo wall	419,895	-	-	-	404,275	419,895
146	ESHS Contracted Demolition	100,000	-	-	-	34,098	38,569
154	Temporary Housing (M&E for 15 Houses)	402,101	-	-	24,000	390,797	402,101
157	Repair of Homes	200,881	-	-	-	149,915	200,881
160	VG Admin Building	24,414	-	-	-	17,062	24,414
182	Virgin Gorda Police Barracks	887,045	-	339,799	-	863,025	887,045
183	Jost Van Dyke Station	733,726	-	291,987	-	706,904	733,726
187	Dismantling of Old Incinerator	218,588	-	-	-	187,047	218,588
189	Marine Survey	280,311	-	146,678	-	234,268	145,740
193	Estate House #1	714,897	-	-	-	338,363	688,282
	CDB RRL Consultants	-	614,402	-	-	1,032,900	812,669
060.01	Halls of Justice - Construction	-	400,000	-	-	-	-
060.02	Halls of Justice - Consultancy Contract	-	584,562	-	-	324,840	132,850
083.01	Eslyn Henley - Construction	-	-	-	-	192,200	-
083.02	Eslyn Henley - Consultancy Contract	-	461,025	-	-	-	107,807
091.01	West End Ferry - Main Building	-	-	-	-	-	2,789
091.02	West End Ferry - Consultancy Contract	-	984,910	-	-	1,048,909	52,124
140.03	Reservoirs - Zion Hill	-	645,180	-	-	615,299	582,440
180.07	Retaining Wall - Long Trench	-	115,104	-	-	1,122,799	702,179
180.09	Fish Bay Road	-	297,089	-	-	1,799,500	1,509,795
180.11	Consultancy Contract	-	268,500	-	-	84,000	496,805

Project #	Details	Funding by Project and Source				Contracted Costs	Expenditure
		GoVI	GoVI – CDB RRL	UKG FCDO	Private Donors		
180.12	Asphaltic Concrete Works (Fish Bay)	-	643,555	-	-	643,555	482,285
180.10	Asphaltic Concrete Works (6 sites)	-	-	-	-	390,858	393,620
086.01	BFEC - Construction	-	2,457,500	-	-	2,039,577	1,876,330
086.02	BFEC - Consultancy Contract	-	68,360	-	-	-	107,568
140.01	Reservoirs - Carrot Bay	-	2,099,603	-	-	1,899,338	1,837,686
140.02	Reservoirs - Long Bush	-	2,428,859	-	-	2,208,098	2,147,428
140.04	Reservoirs - Consultancy Contract	-	452,504	-	-	452,504	271,264
180.01	Ridge Road - Hope Hill to Sabbath Hill	-	744,495	-	-	744,496	695,937
180.03	Retaining Wall - Ballast Bay/Windy Hill	-	788,903	-	-	1,054,126	993,151
180.04	Retaining Wall - Great Mountain 1	-	311,036	-	-	1,070,315	165,877
180.05	Retaining Wall - Great Mountain 2	-	780,682	-	-	447,461	447,405
180.06	Retaining Wall - Little Dix Hill	-	407,106	-	-	407,106	321,276
180.08	Retaining Wall - Bob's Gas Station	-	300,616	-	-	494,308	345,069
200.01	Other Govt Bldgs - Vanterpool	-	1,410,671	-	-	1,661,962	1,662,142
200.02	Other Govt Bldgs - Flax	-	1,432,551	-	-	1,220,918	1,266,144
200.03	Other Govt Bldgs - North Sound	-	1,001,081	-	-	625,701	617,996
200.04	Other Govt Bldgs - Consultancy Contract	-	411,927	-	-	411,927	185,233
TOTAL		33,520,169	20,110,220	3,194,220	1,080,464	51,762,441	42,795,817

Alongside financial cash contributions, the RDA receives in-kind contributions. In-kind refers to goods and services contributed that do not involve money, such as items or services donated. To date, the RDA has contracted a total of **\$1,149,350** in in-kind contributions.

Project/Initiative	Type of Funder	Value
	GoVI	\$10,000
Elmore Stoutt High School	NGO/NPO	\$380,000
West End Ferry Terminal (CDB RRL)	NGO/NPO	\$225,000
Remove and dispose of derelict marine vessels	Private Company	\$175,000
Renewable Energy	Private Company	\$40,000
Renewable Energy	Private Company	\$20,000
Renewable Energy	Private Company	\$15,000
Strengthening Government Asset Management Capability	UKG	\$138,750
Special Debris Clearance	UKG	\$78,000
Special Debris Clearance	UKG	\$67,600
TOTAL		\$1,149,350

Participation by private sector and non-governmental organisations is critical to a shared, sustainable recovery and development process.

6. Ongoing Project Details

Anegada Recreation Facilities	Ministry of Education, Youth Affairs and Sports
Project: 143.01	Status: Delivery
Start Date: July 2020	End Date: TBD
Cost Estimate: \$296,011	Spend to Date: \$216,565
Outcome: <i>“Redeveloped community recreational facilities supporting community and school recreation and national pride in sports.”</i>	

Overview

The Anegada Recreation Facilities project has aimed to rehabilitate the Anegada Recreation Grounds. The first activity under this project involved rubberised resurfacing of the basketball court in the facility; the second activity has involved reconstruction of the facility’s perimeter fencing; and the third activity procurement and installation of playground equipment and bleacher seating.

This project also envisions overall facility rehabilitation including construction of a club house, lighting, and bathroom facilities. Additional funding has been sought for implementation of the remaining activities within this project.

Activity 1: Rubberised Resurfacing of the Basketball Court

Status: Completed

The basketball court surfacing activity has been completed, with the court demarcating and backboards and hoops installed.

Activity 2: Fencing

Status: Completed

Work on the perimeter fencing has been completed, including installation of required concrete beams, a new picket fence, metal chain link fencing, and double metal vehicular and pedestrian gates.

Activity 3: Playground

Status: Delivery

Approval has been granted for an extension request for installation of the artificial turf and playground equipment at the Anegada Recreation Grounds. Fencing of the playground area has been completed.

This final activity for the Anegada Recreation Facilities project is also envisioned to involve installation of bleacher seating.



AO Shirley Recreation Grounds

Ministry of Education, Youth Affairs and Sports

Project: 152

Status: Delivery

Start Date: October 2018

End Date: TBD

Original Budget: \$675,000

Cost Estimate: \$2,498,753

Spend to Date: \$1,545,173

Outcome: *“Restored educational and recreational facilities that provide a safe and secure environment for learning and recreational activities”*

Overview

The AO Shirley athletics and sports grounds project has been a priority project aimed at renovating the grounds to meet international accreditation standards as an IAAF Class 2 facility, so that the Territory can host national and international events. Required rehabilitation of the grounds has included installation of the new track, repairs to make the perimeter secure, installation of bathroom facilities, installation of lights to allow events after dark, repair to the spectator stands, and renovation of the clubhouse pavilion to provide meetings, events and changing facilities.

Several activities for this project have been completed, including the track, bathroom, wall and gates, trackside fence, and grandstand activities. Remaining are the lighting and pavilion activities to bring this overall project to completion.

Activity 5: Lighting

Status: Delivery

Following submission of the geotechnical final report and revision of costs, review of the contract for installation of lighting was completed in July 2022. A recommendation to resolve the contractual issues will be approved and implemented. There have been significant delays in completion of this activity due to ongoing soil concerns which have required redesigned light stanchion foundations aimed at preventing upliftment due to the high underground water table.



Activity 7: Pavilion

Status: Planning

The scope of works for the pavilion is currently being revised to include additional requirements specified by the Ministry.

Joint Marine Base

Deputy Governor's Office

Project: 177

Status: Delivery

Start Date: May 2019

End Date: June 2023

Original Budget: \$500,000

Cost Estimate: \$2,600,000

Spend to Date: \$440,629

Outcome: *“Functioning law enforcement institutions and communication networks to restore a sense of safety and security and improved communications between agencies”*

Overview

The Repair of the Marine Base aims at returning the facilities to functional condition following significant damage from 2017's storms. This project involves several activities including installation of fencing and gates, boat rack, and repairs to the main building and dock facilities. These repairs will support a joint Customs and Marine Police security capability.

Status: Delivery

In December 2022, the vessels at the Marine Base project site were relocated, facilitating commencement of works on construction of the main building. Submitted tenders from three of the prequalified construction tenders were evaluated, and a recommendation has been made for contract award. Construction on the main building is now scheduled to begin in early 2023 following contract signature.



Waste Management Solutions

Ministry of Health and Social Development

Project: 184

Status: Delivery

Start Date: January 2020

End Date: TBD

Spend to Date: \$47,558

Outcome: *“Improved facilities for processing waste on Tortola and Virgin Gorda to enable the environmentally sound processing of waste that protects the health of people and protects the environment.”*

Overview

The Government of the Virgin Islands has identified solid waste disposal as a priority issue and requires assistance to create a sanitary landfill and waste site rehabilitation, and to establish auxiliary services and a feasibility study, and make recommendations to ensure an evidence-based decision is made prior to the detailed design phase.

The objectives of this project are designed to shape a programme that will allow for the development of a sustainable and modern sanitary landfill that contributes to responsible, circular management of waste within the BVI. This will be done through the following:

- Investigation of available options for the BVI to manage its waste responsibly;
- Development of options into detailed designs;
- Procurement of construction services that will deliver the desired outcome within budget; and
- The management of delivery of the plan to ensure that the project is delivered on time, within cost, and to the specified quality.

The outputs from this technical assistance will provide the recommendations needed to develop the most responsible and cost-effective means to dispose of landfilled waste in the Territory for the next twenty (20) years. This work will allow for the design and ultimate contracting of a modern means for managing waste that will form part of a cohesive Waste Management Strategy.

Status: Delivery

A decision on the way forward is awaited following completion and presentation of the desktop environmental study for selected landfill site options. Community views on the various options for immediate response, including mobile incinerators, the landfill sites, and the broader 7Rs programme will be incorporated into continued planning for this long-term programme.



Renewable Energy Installations

MEC/MHSD

Project: 192

Status: Delivery

Start Date: December 2020

End Date: December 2022

Cost Estimate: \$473,600

Spend to Date: \$442,156

Outcome: *“A more resilient energy system with lower electricity costs from the deployment of modern renewable energy technology, which combined with best-practice resource management, can deliver a stronger, smarter, greener, better Virgin Islands.”*

Overview

The Territory’s electricity transmission and distribution network was severely damaged by passage of the 2017 storms. The time it took to restore power to key communities around the Territory highlighted the vulnerability of the electrical network. The RDA has secured funding from the FCDO through the Governor’s Office to support the creation of community solar hubs. These will provide community access to electricity during periods of extended outage. The systems will provide solar energy to public buildings, including primary schools and clinics. These systems will offset components of these buildings’ energy consumption bill and provide an opportunity for the benefits of renewable energy to be displayed to future generations and the larger community.

Status: Delivery

The solar systems on the two additional Primary Schools, namely Enis Adams and Francis Lettsome, have been fully commissioned following successful final inspection. The concrete pads for the two mobile power boxes, one at the Pier Park and the other at H. Lavity Stoutt Community College, have been constructed. Following construction and installation of the deconstructed power boxes, these will be inspected and fully commissioned in the coming weeks.



Redevelopment of Jost Van Dyke School

Ministry of Education, Youth Affairs and Sports

Project: 541

Status: Delivery

Start Date: January 2021

End Date: September 2023

Cost Estimate: \$4,500,000

Spend to Date: \$910,320

Outcome: *“Restored infrastructure for primary and secondary schools of the Virgin Islands to support full functionality and development of schools to meet education needs of children.”*

Overview

The Jost Van Dyke School was significantly damaged following passage of the hurricanes in 2017. Since then, challenges with the school have meant temporary relocation of staff and students to other properties on the island, as well as requiring classes to be held in temporary facilities. Following community consultation, a decision was made to relocate the school in order to make the building more resilient, given that the school was previously located in a flood-prone area, near the sea.

The Jost Van Dyke School is the only public school on Jost Van Dyke, and it has provided early childhood education (below Primary level) as well as other wider community services for this sister-island community. As such the redevelopment of this school is a priority for the Government, since it will address the needs of an underserved community in the Territory.

Status: Delivery

In December 2022, construction works on the Jost van Dyke School continued, involving continuation of required formwork, concrete pouring and block work for the ground floor, with foundations completed. Feedback from stakeholder meetings has been incorporated into the construction and community engagement approach for this project. This project is scheduled to be completed by September 2023, in time for the new school year. Continued appeals for donor funding are expected to assist in supplementing the required contribution from GoVI.



Eslyn Henley Richez Learning Centre

Ministry of Education, Youth Affairs and Sports

Project: 083

Status: Planning

Start Date: September 2019

End Date: TBD

Program: CDB RRL

Spend to Date: \$107,807

Outcome: *“Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands.”*

Overview

This project aims to construct a new facility for the Eslyn Henley Richez Learning Centre, which is a Special Educational Needs facility, taking a holistic approach to the reconstruction. The envisioned facility will serve up to thirty students, and will be fully accessible, accommodating the needs of students who are severely autistic, mentally as well as physically challenged, and have a variety of learning disabilities.

Status: Procurement

The deadline for submission of tenders for construction of the school has been further extended to January 2023 to allow for consideration of specifically required specialty items. The revised BQs has assisted bidders in completing their tender submissions. Following evaluation of tender submissions, award of contract is expected to take place in the coming weeks. Construction on this project is now scheduled to begin in the first quarter of 2023.



West End Ferry Terminal

Ministry of Communication and Works

Project: 091

Status: Procurement

Start Date: April 2019

End Date: TBD

Program: CDB RRL

Spend to Date: \$54,912

Outcome: *“Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands.”*

Overview

The West End Ferry Terminal has been an important mode for travellers moving between the British Virgin Islands and the US Virgin Islands, as well as the sole hub for domestic travel between Jost Van Dyke and Tortola. This is a major access hub to the Virgin Islands with 170,000 passengers routing through this terminal in 2016. The destruction of the facility during hurricanes Irma and Maria presented challenges to travellers wishing to travel to the BVI.

The West End Ferry Terminal project aims to revitalise the terminal and enhance it to be a major port hub within the Virgin Islands.

Status: Planning

In December 2022, the final chosen design for the West End Ferry Terminal project – the Class Modern façade – was announced publicly. A revised project implementation schedule and optimisation report have been submitted based on this design option. Funding under the CDB RRL for the Magistrate’s Court project has now been reallocated to this project, which will facilitate its progression to the procurement stage, expected by mid-2023.



7. Completed Projects

Roads, Slopes, and Coastal Defences	Ministry of Communication and Works
Project: 180	Status: Delivery
Start Date: January 2020	End Date: November 2022
Program: CDB RRL Cost Estimate: \$7,300,212	Spend to Date: \$6,553,401

Outcome: *“Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands.”*

Overview

The intended goal of this project was to repair, rehabilitate and reconstruct priority roads in the Territory. There was severe damage to the road network on the western and north-western portion of Tortola. Several roads suffered significant damage down to the sub-grade beneath the concrete layer, while in other areas rehabilitation works include road/slope/embankment stabilisation.

Status: Completed

Work has now been completed on all eight of the road project sites, namely the Great Mountain 1, Great Mountain 2, Hope to Sabbath Hill, Little Dix Hill, Long Trench, Ballast Bay, Bob’s Gas Station and Fish Bay sites. Asphalt paving has also been completed on seven sites, with the Long Trench site remaining in concrete.

In November 2022, following completion of asphaltting works on the Fish Bay road, speed bumps and final road markings were installed. With completion of the Fish Bay road, all road activities funded by the CDB RRL have now been completed, bringing this significant project to a close.



Redevelopment of Elmore Stoutt High School

Ministry of Education, Youth Affairs and Sports

Project: 122

Status: Completed

Start Date: October 2020

End Date: December 2022

Cost Estimate: \$15,041,000

Spend to Date: \$12,882,739

Outcome: *“Restored infrastructure for primary and secondary schools of the Virgin Islands to support full functionality and development of schools to meet education needs of children.”*

Overview

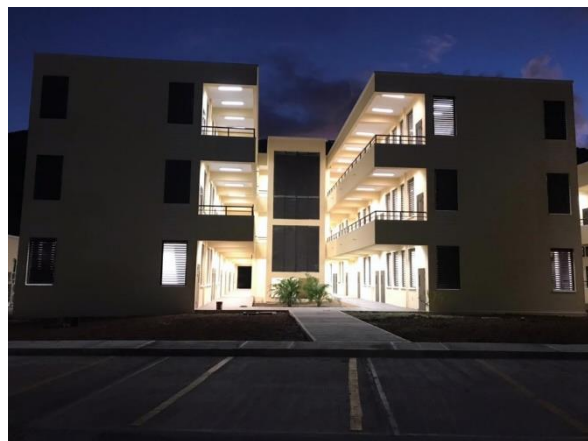
The Redevelopment of the Elmore Stoutt High School (ESHS) project is a major project with several phases aimed at rehabilitating the entire ESHS campus, which is by far the largest public secondary school in the Territory. Following passage of 2017’s storms, High School staff, teachers and students were displaced to the Clarence Thomas Building, where the Senior High School remains.

The first phase of this project has involved demolition of slabs on the main campus, and design and construction of additional buildings required to restore the campus. These buildings will facilitate relocation of the Senior High School to the main campus, comprising ten (16) large classrooms, 25 small classrooms, eight (10) bathrooms, a principal’s office, an administrative office, and a staff lounge.

This project also involves design and construction of another large building at the rear of the main campus, and installation of required school facilities, including green spaces, an auditorium and cafeteria.

Status: Delivery

Having reached substantial completion in November 2022, in December, final touches on internal and external works at the school were completed. Furnishings have been moved into the completed buildings, and the school is being readied for the commencement of classes in January 2023. A formal opening ceremony is planned for the very beginning of the new year on January 3rd, 2023.



7.1 Past Completed Projects

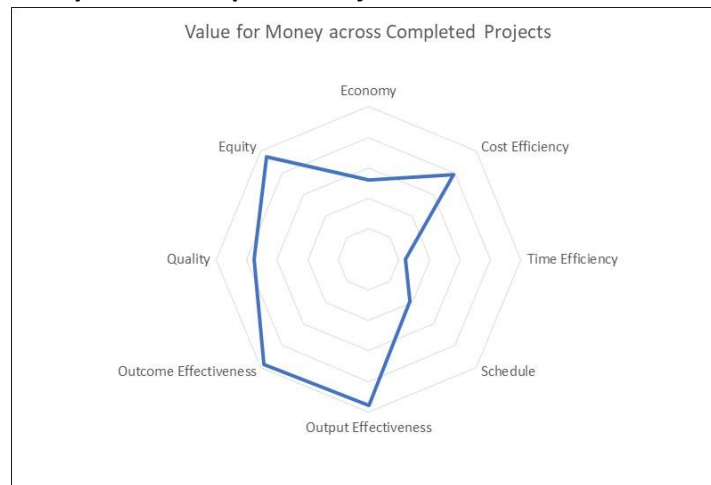
Completed projects are included below with their Value for Money assessment scores and detailed reports on performance. Using the RDA's VfM Framework, each completed project's Economy, Efficiency, Effectiveness and Equity are assessed and assigned an overall score out of 100.

Table 6: Completed Projects

Project Code	Project	Programme	Month of Completion	Overall VfM Score	VfM Report
185	VG Police Station Repairs	Security & Law Enforcement	May 2022	TBD	
193	Estate House #1	Security & Law Enforcement	March 2022	TBD	
151	VG Sports Complex (Jeffery Caines Arena)	Phase One	March 2022	TBD	
140	Water Network – Reservoirs & Meters	CDB RRL	December 2021	57.89/100	
200	Vanterpool Admin Flax Admin Building North Sound Admin	CDB RRL	December 2021 March 2021 December 2020	92.5/100 75/100 67.5/100	Vanterpool Admin VfM Flax Admin VfM Report North Sound Admin VfM
163	Anegada Admin Building	Security & Law Enforcement	July 2021	84.2/100	Anegada Admin VfM Report
180	Great Mountain Ridge Road Ballast Bay Bob's Gas Station Long Trench Fish Bay	CDB RRL	January 2021 May 2021 June 2021 May 2021 December 2021 November 2022	79/100 73.7/100 100/100 TBD TBD TBD	Great Mountain VfM Ridge Road VfM Ballast Bay VfM
086	Bregado Flax Educational Centre	CDB RRL	May 2021	72.5/100	Bregado Flax VfM Report
181	Road Town Police Station Phase II and Financial Crimes Unit	Phase One	April 2021 May 2022	73.7/100 97.4/100	Road Town Police Station VfM Report RTPS Phase II and Financial Crimes Unit VfM Report
187	Incinerator Dismantling	Phase One	June 2020	73.7/100	Incinerator Dismantling VfM Report
136	Sea Markers	Phase One	June 2020	80/100	Sea Markers VfM Report
154	Temporary Homes	Phase One	March 2020	50/100	Temporary Homes VfM Report
189	Marine Survey	Phase One	February 2020	72.5/100	Marine Survey VfM Report
145	BFJS Internal Walls	Phase One	January 2020	50/100	BFJS VfM Report
103	Virgin Gorda Baths	Phase One	January 2020	60.5/100	VG Baths VfM Report

Project Code	Project	Programme	Month of Completion	Overall VfM Score	VfM Report
157	Repair to Damaged Homes	Phase One	January 2020	70/100	Repair to Damaged Homes VfM Report
147	ESHS - Temporary Classrooms ESHS CTL - Improvements	Phase One	September 2019	80/100	ESHS Temporary Classrooms VfM Report
			August 2019	70/100	ESHS CTL Improvements VfM Report
182	Virgin Gorda Police Barracks Repair	Phase One	July 2019	78.9/100	VG Police Barracks VfM Report
183	Jost Van Dyke Admin Building Repair	Phase One	August 2019	65.0/100	JVD Admin Building VfM Report
146	ESHS Demolition	Phase One	June 2019	100/100	ESHS Demolition VfM Report
160	VG Admin Building – Cleaning & Waltsco	Phase One	April 2019	N/A	N/A
108	Special Debris Clearance	Phase One	April 2019	64.7/100	Special Debris Clearance VfM Report

Analysis of Value for Money across Completed Projects



Based on a compendium of the Value for Money (VfM) Assessments conducted thus far on completed projects, an overall narrative has become clear. The RDA has generally been good at producing the outputs set out for it, and these outputs have generally led to expected broader outcomes. There is room for improvement in completing these projects within both the expected timeframe (Schedule), and within established time benchmarks (Time Efficiency). Additionally, it is clear that there is room for improvement on project costing estimations, and on ensuring that end-products adequately meet user expectations (Quality).

Based on these general findings and other specific lessons identified in individual VfM assessments, the RDA is employing time saving techniques and has aimed to better capture user requirements through more extensive planning efforts in early stages of project implementation.