

# Monthly Reporting

Reporting Period: June 2023

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Email: **feedback**@bvirecovery.com Website: **www.bvirecovery.vg** Cyril B. Romney Tortola Pier Park, 1-2/F,52 Pier Park Drive-Unit 8 Wickham's Cay I, Tortola VG1110, Virgin Islands

## Table of Acronyms

BOQ	Bill of Quantities
BVI EC	British Virgin Islands Electricity Corporation
BVIPA	British Virgin Islands Ports Authority
CDB	Caribbean Development Bank
CSO	Central Statistics Office
DGO	Deputy Governor's Office
DWM	Department of Waste Management
FCDO	Foreign, Commonwealth and Development Office
GoVI	Government of Virgin Islands
ITT	Invitation to Tender
JVD	Jost Van Dyke
MEYAS	Ministry of Education, Youth Affairs and Sports
MENRCC	Ministry of Environment, Natural Resources and Climate Change
MCW	Ministry of Communication and Works
MHSD	Ministry of Health and Social Development
MNRL	Ministry of Natural Resources and Labour
NGO	Non-Governmental Organisation
NPO	Non-Profit Organisation
RDA	Recovery and Development Agency
RDP	Recovery to Development Plan
RRL	Rehabilitation and Reconstruction Loan
RVIPF	Royal Virgin Islands Police Force
SoR	Statement of Requirement
SoW	Scope of Works
ТСР	Town and Country Planning Department
ToR	Terms of Reference
UKG	United Kingdom Government
VfM	Value for Money
VG	Virgin Gorda
WSD	Water and Sewerage Department

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Date	Description
7 July 2023	First draft report completed
20 July 2023	First draft approved by RDA Board
31 July 2023	First draft sent to Office of Premier for review
16 August 2023	RDA receives feedback from Office of Premier/Ten (10) days elapse
17 August 2023	RDA finalises and publishes the report

## Introduction

The Virgin Islands Recovery and Development Agency's (RDA) Monthly Report presents the RDA's progress on implementation of projects, and tracks achievement of set goals, including regularly updated performance analyses. The RDA is committed to utilising processes which maximise achievement of Value for Money for the people of the Territory. This document reports on our progress and presents key indicators as evidence. As well as project implementation, the RDA also pursues mandates for fundraising and capacity building. The following sections present key information on the RDA's progress in the implementation of our three mandates.

## **Project Implementation**

## Project Status Highlights for June 2023

The following Tables present brief information on the status of projects being implemented by the RDA, by implementation phase.

083	091
ESLYN HENLEY RICHEZ LEARNING CENTRE	WEST END FERRY TERMINAL
CDB RRL, MEYS	CDB RRL, MCW
MEYS	MCW

In June 2023, the community engagement strategy to be used during the construction phase was refined, ahead of construction start expected later this year. The move of the Magistrate's Court from the planned school site is anticipated to happen by the end of July 2023, thereby facilitating construction contract signature and thereafter, commencement of the construction phase. CDB's No Objection was received for this project's winning construction bidder in March 2023. A budget uplift will be required, as the winning bid will put the total project cost higher than the anticipated budget.

In June 2023, nine contractors applied for pregualification for the construction phase of the West End Ferry Terminal project. These pregualification submissions are currently under review, following which shortlisted applicants will be invited to bid for the construction works. Also in June, the design consultants assisted in finalising the detailed designs and reviewing plans including the submitted Environmental and Social Management Plan (ESMP), with a visiting team from the Caribbean Development Bank. Substantially completed architectural drawings for the West End Ferry Terminal project have now been submitted to the Town and Country Planning Department for preliminary review. The proposal to Leadership in Energy and Environmental Design (LEED) certify the design for the Ferry Terminal has been approved by the Ministry, with some cost implications. LEED certification will demonstrate the Territory's commitment to greener and more resilient practices including through the modified Classic Modern façade of the terminal.

322	378 & 379	435	
TRELLIS BAY WELCOME CENTRE	AGRICULTURE AND FISHING COMPLEX & FARMING RESERVOIR	NATIONAL CULTURAL CENTRE, ARCHIVES, LIBRARY AND MUSEUM	
RDP – Tourism	RDP - Agriculture & Fisheries	RDP – Pride and Cultural Identity	
РО	MENRCC	РО	

In June 2023, partial funding was received from the BVI Tourist Board for execution of this project, in line with the Deed of Contribution signed earlier this year. Planning for this project has continued, which will involve reconstruction of an upgraded Welcome Centre near the docks at Trellis Bay to facilitate a comfortable space for persons traveling to other islands. Architectural drawings for the upgraded Welcome Centre were refined based on discussions with key stakeholders and submitted to the Town and Country Planning Department for their review and approval. TCP has provided feedback on the designs and environmental impacts which will be incorporated in reviewed designs. Once the scope of works and other required documentation have been finalised, the project will proceed to procurement.

In June 2023, a site visit at the proposed sites for the Reservoir and the Complex was conducted, in order to further refine initial planning processes. A Statement of Requirement (SoR) has been drafted for these two projects. Stakeholder meetings and data gathering activities have been used to inform the drafted conceptual drawings and building requirements, being developed in close collaboration with Ministry and Department staff. Based on the stated requirement, funding for completing the planning process as well as refined budgets for construction will have to be confirmed and secured.

In June 2023, further planning for these project activities continued, following agreement and sign-off on the drafted Statement of Requirement (SoR). Funding for initial planning has been reallocated from cancelled projects, thereby facilitating continuation of planning processes for this project, which will include confirming the requirement, initial stakeholder engagement, and development of conceptual drawings.

#### Table 2: Projects in Delivery Phase

JVD PRIMARY SCHOOL
A MULTI-PURPOSE EDUCATIONAL FACILITY

541

#### **RDP** – Schools

#### MEYS

In June 2023, a successful site visit to the Jost Van Dyke Multipurpose Educational Facility was conducted with the Minister and senior officials from the Ministry to update on project progress, with the project scheduled to be completed in time for the start of the new school year. Construction works on the facility continued in June, involving completion of ground floor plastering, pouring of the roof slab, and commencement of formwork and reinforcement for the parapet wall on the roof. Construction of the timber roof covering the courtyard and plastering of the first floor are expected to be completed in July. Feedback from stakeholder meetings has been incorporated into the construction and community engagement approach for this project, and additional stakeholder consultations are scheduled to take place in the coming weeks. Continued appeals for donor funding have been designed to supplement the required GoVI contribution and secure playground and other auxiliary facilities. Furniture, fittings and equipment, including playground equipment are currently being procured. Additional excavation for the driveway, parking lot and retaining walls is scheduled to be executed in July.

	177	192
	JOINT MARINE SHORE BASE	RENEWABLE ENERG
	Phase One	RDP – Renewable Energy
	DGO	MEYS, MHSD
5	In June 2023, works on the Marine Base main building continued, with concrete poured for the second-floor slab, and	The concrete pads fo the mobile power boxes, one at the Pie Park and the other at Lavity Stoutt Commu
	second floor MEP works	College, have been

as well as columns. lintels, windows and doors framing completed. An on-site visit with key stakeholders was also held in June, allowing Government personnel to get a close-up, on-theground view of project progress. Stakeholder communication continues to ensure stakeholders are consistently kept abreast of project progress and issues are speedily resolved. This project is scheduled to be completed by the end of the first quarter of 2024.

er tΗ. unity constructed, and the units have been delivered and placed at the respective locations. Parts and installers for the required modification of the boxes are now scheduled to be on-site from July 2023. Following construction and installation of the power boxes, these will be inspected and fully commissioned. Five (5) solar systems have thus far been successfully installed and commissioned on four primary schools and one clinic across the Territory.

GY

370	152	
WASTE MANAGEMENT SOLUTIONS	AO SHIRLEY RECREATION GROUNDS	
RDP – Waste & Debris Management	Phase One	
MHSD	MEYS	
A decision on the way forward is awaited following visual presentation on options for relocation of the Tortola landfill to senior Government officials and the House of Assembly. Final written reports from the Consultant, WSP were received and submitted to the Ministry. The RDA jointly with the Consultant will then formally present to the Ministry for consideration and decision on the way forward.	A recommendation to resolve contractual issues following contract revision for lights installation will be implemented. There have been significant delays in completion of this activity due to ongoing soil concerns requiring redesigned light stanchion foundations to prevent upliftment due to the high underground water table.	

#### Table 3: Recently Completed Projects

122	143
ELMORE STOUTT HIGH SCHOOL	ANEGADA RECREATIONAL FACILITY
RDP – Schools	RDP - Recreation
MEYS	MEYS

On 3 January 2023, a grand opening ceremony was held on the ESHS campus for the four newly constructed buildings on the campus including two classroom blocks, a technical block, and an administration building. The opening of these buildings has enabled all ESHS students to be back on the main campus, resuming full-day schooling. The completion of this project marks the culmination of the largest project undertaken by the RDA. The defects and liabilities period for this project has been extended to the end of June 2023 to allow contractors to complete remaining project snags. Future plans for redevelopment of the ESHS main campus include construction of an auditorium and cafeteria.

In March 2023, the playground activity for the Anegada Recreation Facility reached substantial completion with installation of the artificial turf and the playground equipment. This activity will be handed over in the new school term, September 2023. Installation of bleacher seating and lighting is the envisioned next step for this project. Picnic benches have been donated and will be placed on the grounds to facilitate community gatherings, and lighting for the basketball court is scheduled to be installed in July 2023.

## **Ongoing Project Details**

## AO Shirley Recreation Grounds

## Ministry of Education, Youth Affairs and Sports

Project: 152 Start Date: October 2018 Original Budget: \$675,000 Cost Estimate: \$2,498,753 Status: Delivery

End Date: TBD

Spend to Date: \$1,545,173

**Outcome**: "Restored educational and recreational facilities that provide a safe and secure environment for learning and recreational activities"

## Overview

The AO Shirley athletics and sports grounds project has been a priority project aimed at renovating the grounds to meet international accreditation standards as an IAAF Class 2 facility, so that the Territory can host national and international events. Required rehabilitation of the grounds has included installation of the new track, repairs to make the perimeter secure, installation of bathroom facilities, installation of lights to allow events after dark, repair to the spectator stands, and renovation of the clubhouse pavilion to provide meetings, events and changing facilities.

Several activities for this project have been completed, including the track, bathroom, wall and gates, trackside fence, and grandstand activities. Remaining are the lighting and pavilion activities to bring this overall project to completion.

## Activity 5: Lighting Status: Delivery

A recommendation to resolve contractual issues following contract revision for lights installation will be implemented. There have been significant delays in completion of this activity due to ongoing soil concerns which have required redesigned light stanchion foundations aimed at preventing upliftment due to the high underground water table.



## Activity 7: Pavilion Status: Planning

The scope of works for the pavilion is currently being revised to include additional requirements specified by the Ministry.

Joint Marine Shore Base	Deputy Governor's Office
Project: 177	Status: Delivery
Start Date: May 2019	End Date: February 2024
Original Budget: \$500,000 Cost Estimate: \$3,135,962	<b>Spend to Date:</b> \$851,900

**Outcome**: "Functioning law enforcement institutions and communication networks to restore a sense of safety and security and improved communications between agencies"

#### Overview

The Repair of the Marine Base aims at returning the facilities to functional condition following significant damage from 2017's storms. This project involves several activities including installation of fencing and gates, boat rack, and repairs to the main building and dock facilities. These repairs will support a joint Customs and Marine Police security capability.

#### **Status: Delivery**

In June 2023, works on the Marine Base main building continued, with concrete poured for the secondfloor slab, and second floor MEP works as well as columns, lintels, windows and doors framing completed. An on-site visit with key stakeholders was also held in June, allowing Government personnel to get a closeup, on-the-ground view of project progress. Stakeholder communication continues to ensure stakeholders are consistently kept abreast of project progress and issues are speedily resolved. This project is scheduled to be completed by the end of the first quarter of 2024.



The management of delivery of the plan to ensure that the project is delivered on time, within •

The outputs from this technical assistance will provide the recommendations needed to develop the most responsible and cost-effective means to dispose of landfilled waste in the Territory for the next twenty (20) years. This work will allow for the design and ultimate contracting of a modern means for managing waste that will form part of a cohesive Waste Management Strategy.

#### **Status: Delivery**

A decision on the way forward is awaited following visual presentation on options for relocation of the Tortola landfill to senior Government officials and the House of Assembly. Final written reports from the Consultant, WSP were received and submitted to the Ministry. The RDA jointly with the Consultant will then formally present to the Ministry for consideration and decision on the way forward.

## Waste Management Solutions

Project: 370 Start Date: January 2020

## Ministry of Health and Social **Development**

Status: Delivery End Date: TBD Spend to Date: \$224,488

**Outcome**: "Improved facilities for processing waste on Tortola and Virgin Gorda to enable the environmentally sound processing of waste that protects the health of people and protects the environment."

#### **Overview**

The Government of the Virgin Islands has identified solid waste disposal as a priority issue and requires assistance to create a sanitary landfill and waste site rehabilitation, and to establish auxiliary services and a feasibility study, and make recommendations to ensure an evidence-based decision is made prior to the detailed design phase.

The objectives of this project are designed to shape a programme that will allow for the development of a sustainable and modern sanitary landfill that contributes to responsible, circular management of waste within the BVI. This will be done through the following:

- Investigation of available options for the BVI to manage its waste responsibly;
- Development of options into detailed designs; •
- Procurement of construction services that will deliver the desired outcome within budget; and •
- cost, and to the specified quality.



## Renewable Energy Installations

Project: 192

Start Date: December 2020

Cost Estimate: \$473,600

## MEYS/MHSD

Status: Delivery End Date: August 2023 Spend to Date: \$452,543

**Outcome**: "A more resilient energy system with lower electricity costs from the deployment of modern renewable energy technology, which combined with best-practice resource management, can deliver a stronger, smarter, greener, better Virgin Islands."

#### Overview

The Territory's electricity transmission and distribution network was severely damaged by passage of the 2017 storms. The time it took to restore power to key communities around the Territory highlighted the vulnerability of the electrical network. The RDA has secured funding from the FCDO through the Governor's Office to support the creation of community solar hubs. These will provide community access to electricity during periods of extended outage. The systems will provide solar energy to public buildings, including primary schools and clinics. These systems will offset components of these buildings' energy consumption bill and provide an opportunity for the benefits of renewable energy to be displayed to future generations and the larger community.

#### **Status: Delivery**

The concrete pads for the mobile power boxes, one at the Pier Park and the other at H. Lavity Stoutt Community College, have been constructed, and the units have been delivered and placed at the respective locations. Parts and installers for the required modification of the boxes are now scheduled to be on-site from July 2023. Following construction and installation of the power boxes, these will be inspected and fully commissioned. Five (5) solar systems have thus far been successfully installed and commissioned on four primary schools and one clinic across the Territory.



## Jost Van Dyke Multipurpose Education Facility

**Project**: 541

Start Date: September 2020

**Original Budget:** \$500,000 **Cost Estimate**: \$4,500,000

# Ministry of Education, Youth Affairs and Sports

Status: Delivery End Date: August 2023

Spend to Date: \$2,167,980

**Outcome**: *"Restored infrastructure for primary and secondary schools of the Virgin Islands to support full functionality and development of schools to meet education needs of children."* 

#### Overview

The Jost Van Dyke School was significantly damaged following passage of the hurricanes in 2017. Since then, challenges with the school have meant temporary relocation of staff and students to other properties on the island, as well as requiring classes to be held in temporary facilities. Following community consultation, a decision was made to relocate the school in order to make the building more resilient, given that the school was previously located in a flood-prone area, near the sea.

The Jost Van Dyke School is the only public school on Jost Van Dyke, and it has provided early childhood education (below Primary level) as well as other wider community services for this sister-island community. As such the redevelopment of this school is a priority for the Government, since it will address the needs of an underserved community in the Territory, in creating to Jost Van Dyke Multipurpose Education Facility.

## **Status: Delivery**

In June 2023, a successful site visit to the Jost Van Dyke Multipurpose Educational Facility was conducted with the Minister and senior officials from the Ministry to update on project progress, with the project scheduled to be completed in time for the start of the new school year. Construction works on the facility continued in June, involving completion of ground floor plastering, pouring of the roof slab, and commencement of formwork and reinforcement for the parapet wall on the roof. Construction of the timber roof covering the courtyard and plastering of the first floor are expected to be completed in July. Feedback from stakeholder meetings has been incorporated into the construction and community engagement approach for this project, and additional stakeholder consultations are scheduled to take place in the coming weeks. Continued appeals for donor funding have been designed to supplement the required GoVI contribution and secure playground and other auxiliary facilities. Furniture, fittings and equipment, including playground equipment are currently being procured. Additional excavation for the driveway, parking lot and retaining walls is scheduled to be executed in July.



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## Eslyn Henley Richez Learning Centre

**Project**: 083

Start Date: September 2019

Program: CDB RRL

## Ministry of Education, Youth Affairs and Sports

Status: Planning End Date: October 2024 Spend to Date: \$125,105

**Outcome**: "Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands."

#### Overview

This project aims to construct a new facility for the Eslyn Henley Richez Learning Centre, which is a Special Educational Needs facility, taking a holistic approach to the reconstruction. The envisioned facility will serve up to thirty students, and will be fully accessible, accommodating the needs of students who are severely autistic, mentally as well as physically challenged, and have a variety of learning disabilities.

#### **Status: Procurement**

In June 2023, the community engagement strategy to be used during the construction phase was refined, ahead of construction start expected later this year. The move of the Magistrate's Court from the planned school site is anticipated to happen by the end of July 2023, thereby facilitating construction contract signature and thereafter, commencement of the construction phase. CDB's No Objection was received for this project's winning construction bidder in March 2023. A budget uplift will be required, as the winning bid will put the total project cost higher than the anticipated budget.



## West End Ferry Terminal

Project: 091

Start Date: April 2019

Program: CDB RRL

# Ministry of Communication and Works

Status: Procurement End Date: December 2025 Spend to Date: \$347,530

**Outcome**: "Improved climate resilient and socially-inclusive infrastructure and institutions in the transport, water and sewerage, governance, education and national security sectors in the Virgin Islands."

#### Overview

The West End Ferry Terminal has been an important mode for travellers moving between the British Virgin Islands and the US Virgin Islands, as well as the sole hub for domestic travel between Jost Van Dyke and Tortola. This is a major access hub to the Virgin Islands with 170,000 passengers routing through this terminal in 2016. The destruction of the facility during hurricanes Irma and Maria presented challenges to travellers wishing to travel to the BVI.

The West End Ferry Terminal project aims to revitalise the terminal and enhance it to be a major port hub within the Virgin Islands.

#### **Status: Planning**

In June 2023, nine contractors applied for prequalification for the construction phase of the West End Ferry Terminal project. These prequalification submissions are currently under review, following which shortlisted applicants will be invited to bid for the construction works. Also in June, the design consultants assisted in finalising the detailed designs and reviewing plans including the submitted Environmental and Social Management Plan (ESMP), with a visiting team from the Caribbean Development Bank. Substantially completed architectural drawings for the West End Ferry Terminal project have now been submitted to the Town and Country Planning Department for preliminary review. The proposal to Leadership in Energy and Environmental Design (LEED) certify the design for the Ferry Terminal has been approved by the Ministry, with some cost implications. LEED certification will demonstrate the Territory's commitment to greener and more resilient practices including through the modified Classic Modern façade of the terminal.



## **Recently Completed Projects**

# Redevelopment of Elmore<br/>Stoutt High SchoolMinistry of Education, Youth<br/>Affairs and SportsProject: 122Status: CompletedStart Date: October 2020End Date: December 2022Cost Estimate: \$15,041,000Spend to Date: \$13,990,115

**Outcome**: "Restored infrastructure for primary and secondary schools of the Virgin Islands to support full functionality and development of schools to meet education needs of children."

#### Overview

The Redevelopment of the Elmore Stoutt High School (ESHS) project is a major project with several phases aimed at rehabilitating the entire ESHS campus, which is by far the largest public secondary school in the Territory. Following passage of 2017's storms, High School staff, teachers and students were displaced to the Clarence Thomas Building, where the Senior High School remained until January 2023.

The first phase of this project involved demolition of slabs on the main campus, and design and construction of additional buildings required to restore the campus. These buildings have facilitated relocation of the Senior High School to the main campus, comprising ten (10) large classrooms, 25 small classrooms, eight (8) bathrooms, a principal's office, an administrative office, and a staff lounge.

This project also envisions design and construction of another large building at the rear of the main campus, and installation of required school facilities, including green spaces, an auditorium and cafeteria.

#### **Status: Completed**

On 3 January 2023, a grand opening ceremony was held on the ESHS campus for the four newly constructed buildings on the campus including two classroom blocks, a technical block, and an administration building. The opening of these buildings has enabled all ESHS students to be back on the main campus, resuming full-day schooling. The completion of this project marks the culmination of the largest project undertaken by the RDA. The defects and liabilities period for this project has been extended to the end of June 2023 to allow contractors to complete remaining project snags. Future plans for redevelopment of the ESHS main campus include construction of an auditorium and cafeteria.



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## Anegada Recreation Facility

**Project**: 143.01

Start Date: July 2020

Cost Estimate: \$296,011

## Ministry of Education, Youth Affairs and Sports

Status: Completed

End Date: March 2023

## Spend to Date: \$250,649

**Outcome**: *"Redeveloped community recreational facilities supporting community and school recreation and national pride in sports."* 

#### Overview

The Anegada Recreation Facility project has aimed to rehabilitate the Anegada Recreation Grounds. The first activity under this project involved rubberised resurfacing of the basketball court in the facility; the second activity involved reconstruction of the facility's perimeter fencing; and the third activity involved procurement and installation of playground equipment.

The future outlook for this facility will potentially also include construction of bleacher seating, a club house, lighting, and bathroom facilities. Additional funding is sought for implementation of the remaining activities for this project.

## Activity 1: Rubberised Resurfacing of the Basketball Court Status: Completed

The basketball court surfacing activity has been completed, with the court demarcated and backboards and hoops installed.

## Activity 2: Fencing Status: Completed

Work on the perimeter fencing has been completed, including installation of required concrete beams, a new picket fence, metal chain link fencing, and double metal vehicular and pedestrian gates.

#### Activity 3: Playground Status: Completed

In March 2023, the playground activity for the Anegada Recreation Facility reached substantial completion with installation of the artificial turf and the playground equipment. This activity will be handed over in the new school term, September 2023. Installation of bleacher seating and lighting is the envisioned next

step for this project. Picnic benches have been donated and will be placed on the grounds to facilitate community gatherings, and lighting for the basketball court is scheduled to be installed in July 2023.



## Supporting Project Implementation

## Funding

The overall recovery and development programme of the RDA is funded by a combination of grants from the Government of the Virgin Islands (GoVI), the UK Government's (UKG) Foreign, Commonwealth and Development Office (FCDO), and private donors.

The following Table details project funding and expenditure for RDA-implemented projects to date:

Ducient		Fui	nding by Proje	Constructed			
Project #	Details	<b>C</b> ->/#	GoVI –	UKG	Private	Contracted Costs	Expenditure
#		GoVI	CDB RRL	FCDO	Donors	COSIS	
122	Redevelopment of ESHS	15,041,000	-	-	16,533	14,784,286	13,990,115
	Anegada Recreational						
143	Grounds	156,011	-	-	140,843	248,335	250,649
	Temporary school units,						
147.00	Musical Instruments	667,669	-	-	585,964	780,807	680,052
	AO Shirley Grounds	0 400 750			100.000		
152	Repairs	2,498,753	-	-	180,000	1,418,182	1,545,173
177	Joint Marine Shore Base	1,620,998	-	420,998	-	3,009,595	851,900
	Renewable Energy	_)0_0,000		0,000		0,000,000	001,000
192	Installation	473,600	-	506,955	-	405,887	452,543
321	TBL Airport Expansion	50,000	-	-	-	-	2,028
	Solid Waste Management						
370	Programme	404,000	-	-	-	460,110	224,488
	JVD Primary School, a						
	Multi-Purpose						
541	Educational Facility	3,501,000	-	-	-	4,360,029	2,167,980
	National Sewage						
660	Programme	80,000	-	-	-	-	11,123
145.00	BFJS Internal Walls	178,089	-	-	1,500	150,666	178,049
	VG Sports Complex						
151	Repairs	1,324,203	-	-	50,000	1,104,040	1,288,983
163	Anegada Police Station	272,550	_	_	_	209,654	247,550
105	Repair of RT Police	272,550		_		209,034	247,550
181	Station	1,665,060	_	657,339	_	759,007	827,114
101	Repairs to Virgin Gorda	1,005,000		037,333		755,007	027,114
185	Police Station	27,998	-	_	-	21,540	27,998
	Halls of Justice (prev.						
060	Magistrates Court)	-	-	187,550	-	-	-
	Concept Note 1 - Long			,			
000.00	Bush Recreational Facility	-	-	-	-	-	936

Table 4: Cash Funding and Expenditure by Project

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Droject		Fur	nding by Proje	Contracted			
Project #	Details	GoVI	GoVI –	UKG	Private	Contracted Costs	Expenditure
			CDB RRL	FCDO	Donors		
022	Priority Government Building Assessment	10.000					10,000
032	Building Assessment	10,000	-	-	-	-	10,000
086	CDB Project - BFEC	7,783	-	-	-	14,500	7,783
	External Clearance/						
120	Temporary office space	2,458	-	-	-	-	2,458
124	CGB Dinhgy Dock Repair	767	-	-	-	-	767
	Debris site fence repairs						
135.01	and signage	221	-	-	-	-	221
179	VHF Trucking network	100,000	-	79,966	-	73,460	39,180
		,					
184.00	Relocate Tortola Landfill	-	-	-	-	-	419
	Installation of Incinerator						
186.00	Scrubber	7,486	-	-	-	-	7,486
188.00	MEP Designs for New Incinerator	983	_	_	_	_	983
100.00	incinerator	905	_				383
551.00	Central Admin Complex	18,023	-	-	-	-	18,023
091.00	West End Ferry Terminal	316,800	-	-	-	120,606	74,863
103.02	VG Baths	214,340	-	-	-	177,272	214,341
						· ·	
108.01	Special Debris Clearance	650,234	-	562,949	84,000	736,289	650,234
	Removal of all derelict						
133	boats	108,285	-	-	-	59,216	52,458
136	Sea markers, rock	410 805				404 275	410 905
150	removal, cargo wall ESHS Contracted	419,895	-	-	-	404,275	419,895
146.00	Demolition	100,000	-	-	-	34,098	38,569
	Temporary Housing (M&E	,				,	,
154	for 15 Houses)	402,101	-	-	24,000	390,797	402,101
157	Repair of Homes	200,881	-	-	-	149,915	200,881
160.00	VG Admin Building	24,414	-	-	-	17,062	24,414
	Virgin Gorda Police						
182.00	Barracks	887,045	-	339,799	-	863,025	887,045
183	Jost Van Dyke Station	733,726	-	291,987	-	706,904	733,726
	Dismantling of Old						
187.00	Incinerator	218,588	-	-	-	187,047	218,588
189.00	Marine Survey	280,311	-	146,678	-	234,268	145,740
193	Estate House #1	714,897	-	-	-	338,363	688,282

Project #Details000.00CDB Consultants000.00Project to be consultants000.00MoFHalls of Justice - 060.01ConstructionHalls of Justice - 060.02Consultancy Consultancy Consultancy Consultancy ConstructionEslyn Henley - 083.01Eslyn Henley - Consultancy Consultancy Consulta	nfirmed,	GoVI - -	GoVI – CDB RRL 614,402 630,285	UKG FCDO -	Private Donors -	Contracted Costs 1,032,900	Expenditure 963,466
Project to be con 000.00 MoF Halls of Justice - 060.01 Construction Halls of Justice - 060.02 Consultancy Cor Eslyn Henley - 083.01 Construction Eslyn Henley -	nfirmed,	-	614,402 630,285	-	-	1,032,900	963,466
Project to be con 000.00 MoF Halls of Justice - 060.01 Construction Halls of Justice - 060.02 Consultancy Cor Eslyn Henley - 083.01 Construction Eslyn Henley -	nfirmed,	-	630,285	-	-	1,032,900	963,466
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Eslyn Henley - 083.01 Construction Eslyn Henley -	ntract		,				
083.01 Construction Eslyn Henley -		-	584,562	-	-	324,840	132,850
Eslyn Henley -							
		-	-	-	-	192,200	-
083.02 Consultancy Cor							
•		-	461,025	-	-	-	125,105
West End Ferry 091.01 Building	- Main	-	-	-	-	-	5,789
West End Ferry	-						
091.02 Consultancy Cor	ntract	-	984,910	-	-	1,048,909	341,742
180.09 Fish Bay Road		-	297,089	-	-	1,799,500	1,509,795
180.11 Consultancy Cor	ntract	-	268,500	-	-	84,000	496,805
Asphaltic Concre	ete Works						
180.12 (Fish Bay)		-	643,555	-	-	643,555	482,285
140.03 Reservoirs - Zior	n Hill	-	645,180	-	-	615,299	582,440
Retaining Wall -	Long						
180.07 Trench		-	115,104	-	-	1,122,799	739,136
Asphaltic Concre	ete Works						
180.10 (6 sites)		-	-	-	-	390,858	393,620
086.01 BFEC - Construct		-	2,457,500	-	-	2,039,577	1,876,330
BFEC - Consultar	ncy		60.060				107 5 60
086.02 Contract		-	68,360	-	-	-	107,568
140.01 Reservoirs - Cari		-	2,099,603	-	-	1,899,338	1,837,686
140.02 Reservoirs - Lon	-	-	2,428,859	-	-	2,208,098	2,147,428
Reservoirs - Con	isultancy		452 504			452 504	271 264
140.04 Contract Ridge Road - Ho	no Hill to	-	452,504	-	-	452,504	271,264
180.01 Sabbath Hill	pe niii to	-	744,495	-	-	744,496	695,937
Retaining Wall -	Ballast		74,455			744,430	055,557
180.03 Bay/Windy Hill	Danast	-	788,903	-	-	1,054,126	993,151
Retaining Wall -	Great						
180.04 Mountain 1		-	311,036	-	-	1,070,315	165,877
Retaining Wall -	Great						
180.05 Mountain 2		-	780,682	-	-	447,461	447,405
Retaining Wall -	Little Dix						
180.06 Hill		-	407,106	-	-	407,106	321,276
Retaining Wall -	BOD'S Gas		200 010			40.4 202	245.050
180.08 Station Other Govt Bldg		-	300,616	-	-	494,308	345,069
200.01 Vanterpool	.5 -	_	1,410,671	_	_	1,661,962	1,662,142

Project		Fu	nding by Proje	Contracted			
#	Details	GoVI	GoVI – CDB RRL	UKG FCDO	Private Donors	Costs	Expenditure
200.02	Other Govt Bldgs - Flax	-	1,432,551	-	-	1,220,918	1,266,144
	Other Govt Bldgs - North						
200.03	Sound	-	1,001,081	-	-	625,701	617,996
	Other Govt Bldgs -						
200.04	Consultancy Contract	-	411,927	-	-	411,927	185,233
	TOTAL		20,740,505	3,194,220	1,082,840	54,211,932	46,298,683

Alongside financial cash contributions, the RDA receives in-kind contributions. In-kind refers to goods and services contributed that do not involve money, such as items or services donated. To date, the RDA has contracted a total of **\$1,149,350** in in-kind contributions.

Project/Initiative	Type of Funder	Value
Government of the Virgin Islands	GoVI	\$10,000
Elmore Stoutt High School	NGO/NPO	\$380,000
West End Ferry Terminal (CDB RRL)	NGO/NPO	\$225,000
Remove and dispose of derelict marine vessels	Private Company	\$175,000
Renewable Energy	Private Company	\$40,000
Renewable Energy	Private Company	\$20,000
Renewable Energy	Private Company	\$15,000
Strengthening Government Asset Management Capability	UKG	\$138,750
Special Debris Clearance	UKG	\$78,000
Special Debris Clearance	UKG	\$67,600
TOTAL	\$1,149,350	

Participation by private sector and non-governmental organisations is critical to a shared, sustainable recovery and development process.

## Communications

#### Table 5: Events and Communications in June 2023

Events	Date	Description
Site Visit   Department of	8 June	RDA held a Planning meeting and site visit with the
Agriculture		Department of Agriculture to determine the project
		scope for the Agriculture & Fisheries Complex and
		Farmer's Reservoir.
RDA Meeting with CDB Team	13 June	RDA held a mission meeting with the CDB Team to
		discuss all current and past CDB projects.
RDA HLSCC Partnership Meeting	15 June	RDA held a virtual meeting with Denise Sergeant-
		James of HLSCC to discuss the partnership with
		respect to the RDA Internship Programme.
Official Site Visit with the Ministry	15 June	RDA held a high-level stakeholder site visit at the JVD
of Education at the JVD Primary		Primary School – A Multipurpose Facility with the
School – A Multipurpose Facility		Minister of Education and her team to discuss the
		progress of the project.

Videos	Date	Description
Site Update   Joint Marine Shore	21 June	120 cubic yards of concrete have been laid at the Joint
Base		Marine Shore Base Building during a pour that lasted
		into the night hours earlier this week.

Social Media Posts	Date	Description			
Clickable Link- Elmore Stoutt High	1 June	We released a survey requesting the feedback of the			
School Campus Survey		community on the new addition to the Elmore Stoutt			
		High School Campus.			
West End Ferry Terminal	20 June	As the design phase of the West End Ferry Terminal			
		continues, we are happy to announce that we received			
		nine (9) submissions by the deadline for the			
		prequalification of contractors for the construction			
		phase of the West End Ferry Terminal project.			
12 Step Project Process - Special	20 June	The RDA 12 -Step project process was developed as a			
Feature		means by which to improve on the transparency,			
		consistency, and accountability of the RDA in the way it			
		processes projects, by demarcating the individual steps			
		in the process and assigning responsibilities and			
12 Stop Drosocs   Stop 1;	22 June	deliverables to each step in the process. The Implementation Schedule is the list of projects to			
12 Step Process   Step 1: Implementation Schedule	22 June	be executed by the RDA with specific start and end			
12 Step Process   Step 2: Funding	23 June	dates along with cash flow projections The Funding Plan identifies the project's source of			
Plan	23 June	funding and encourages philanthropic efforts to raise			
Fidit		funds for educational and climatic causes among other			
		sectors of the Virgin Islands recovery.			
12 Step Process   Step 3: Project	23 June	The RDA works in collaboration with the Government			
Initiation	25 June	of the Virgin Islands to initiate project delivery. The			
		Government remains our only client and projects start			
		only after formal instruction by the Lead Ministry,			
		Department or Statutory Agency.			
12 Step Process   Step 4: Establish	29 June	When planning a project, it is essential that the RDA			
Project Requirement		get a clear understanding on the stakeholder's			
		requirement. This is done through a Statement of			
		Requirement (SOR) which captures what has been			
		agreed between parties.			
12 Step Process   Step 5: Initial	30 June	The Initial Planning Phase of the project is where the			
Project Planning		design process begins with the experts of the agency			
		to develop schedules, cost estimates and other			
		preparatory work of the project.			

## Community Engagement

The Community Liaison Officer facilitates the participation of communities in the planning, design, implementation and monitoring phases of infrastructure projects, integrating social and gender considerations into the RDA programmes and projects, while managing stakeholders and liaising with the affected communities in a socially inclusive and gender-responsive manner.

## Overview – June 2023 Activities

## Stakeholder Engagements

Community or stakeholder engagement is done to increase community members' knowledge about a project and the project or programme being implemented. Engagement is also done to encourage members to share their local knowledge that can feed into the project design and implementation. This ensures ownership of a project and/or programme because community members are not only informed but involved in the process from inception to completion. It changes the narrative from being "theirs" to "ours".

A total of fifteen (15) stakeholder engagements were either organised and attended, or recorded as having occurred, by the CLO during the month of June 2023.

## Grievance Redress System – June 2023

No grievances were logged during the month of June 2023.

## **Performance Analysis**

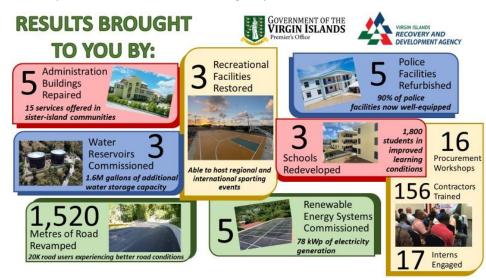
## RDA by the Numbers

The following Dashboard presents a snapshot of the RDA's achievements across the three (3) aspects of our mandate, namely: Project implementation, Funding, and Capacity Building.

The Funding figure considers cash funding for projects across all sources including the Government of the Virgin Islands, the Caribbean Development Bank Rehabilitation and Reconstruction Loan, the UK Government, and private donors. From October 2022, the CDB RRL portion of the Funding figure only includes actual funding received for implementation of projects under that loan.



As demonstrated above, since inception in 2018, the RDA has implemented over \$46 million worth of project activities across sectors in the Virgin Islands. These activities have resulted in improvements for the people of our Territory. The Dashboard below presents highlights of accomplishments of the RDA thus far in its journey, including both Output- (results immediately produced) as well as Outcome- (results achieved secondarily) level achievements of the Agency.

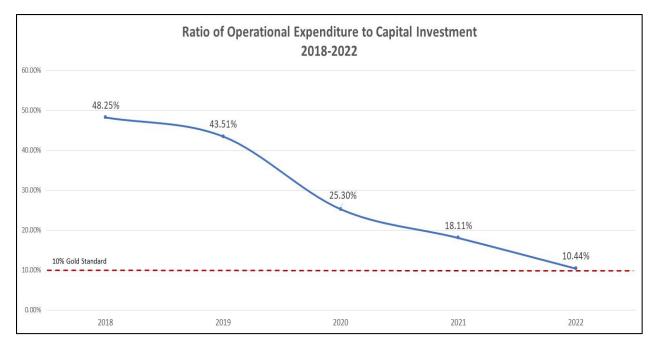


## **Operational Performance**

The RDA aims to maximise efficiency in operation, by closely managing resources required to deliver results to the people of the Virgin Islands. One of the measures used to assess the RDA's efficiency is the Agency's achieved ratio of operational expenditure to capital investment.

The RDA aims to meet the gold standard of 10% or less spent towards operational expenditure, and since inception, it has achieved an overall ratio of approximately 21% when total operational expenditure is examined in relation to total capital investment since inception of the Agency. The Chart below demonstrates the RDA's annual ratio of operational expenditure and capital investment since inception (from 2018 to 2022).

Of note, for the fiscal year 2022, the RDA was able to achieve a ratio of operational expenditure to capital investment of 10.4%, demonstrating an admirable level of operational efficiency in executing its project objectives. This achievement followed a consistent trajectory demonstrating decreased proportions of operational expenditure annually from 2018 to 2022.



## Portfolio Performance

During planning, a budget and schedule, as well as a list of expected results, are developed for each project to be implemented by the RDA. These expectations are adjusted, as required, over the project cycle. Each project is closely managed towards delivering value for money in terms of time, costs and results for the people of the Territory.

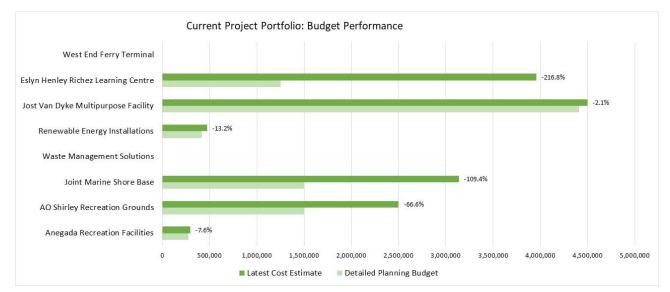
This section presents the RDA's performance against Budget and Schedule expectations, for the projects currently being implemented as part of the RDA's portfolio of projects.

#### Performance against Budget Expectations

The Table below presents original budgets, detailed planning budgets, and latest cost estimates for projects currently being implemented by the RDA, as well as variance analysis based on these figures.

Project	Original Budget	Detailed Planning Budget	Latest Cost Estimate	Variance \$
Anegada Recreation Facilities	160,000	275,064	296,011	(20,947)
AO Shirley Recreation Grounds	675,000	1,500,000	2,498,753	(998,753)
Joint Marine Shore Base	500,000	1,497,900	3,135,962	(1,638,062)
Waste Management Solutions	3,000,000			
Renewable Energy Installations	418,400	418,400	473,600	(55,200)
Jost Van Dyke Primary School, a Multi-Purpose Educational Facility	500,000	4,408,426	4,500,000	(91,574)
Eslyn Henley Richiez Learning Centre	1,119,200	1,250,000	3,959,690	(2,709,690)
West End Ferry Terminal	3,870,000			

#### Table 6: Budget Comparison



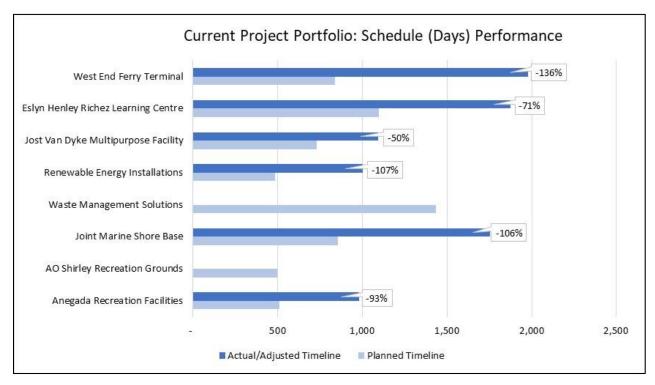
#### Performance against Schedule Expectations

The Table below presents start dates as well as the original and latest adjusted scheduled end-dates for projects currently being implemented by the RDA.

Project	Start Date	<b>Original End Date</b>	Adjusted End Date
Anegada Recreation Facilities	20 Jul 2020	10 Dec 2021	27 Mar 2023
AO Shirley Recreation Grounds	7 Feb 2019	19 Jun 2020	Significantly Delayed
Joint Marine Shore Base	1 May 2019	1 Sep 2021	19 Feb 2024
Waste Management Solutions	25 Sep 2020	29 Aug 2024	Long Term
Renewable Energy Installations	1 Dec 2020	31 Mar 2022	31 Aug 2023
JVD Primary School, a Multi-Purpose Educational Facility	1 Sep 2020	31 Aug 2022	31 Aug 2023
Eslyn Henley Richez Learning Centre	12 Sep 2019	14 Sep 2022	31 Oct 2024
West End Ferry Terminal	3 Aug 2020	18 Nov 2022	31 Dec 2025

#### Table 7: Schedule Comparison

The following Chart demonstrates each ongoing project's performance against expected schedule timelines. An analysis of these projects' schedule performance reveals that all projects currently being implemented by the RDA are estimated to be completed after their expected schedule timeline. Both Schedule as well as Budget adjustments are often a result of changing requirements and scope variations from our client, the Government of the Virgin Islands.



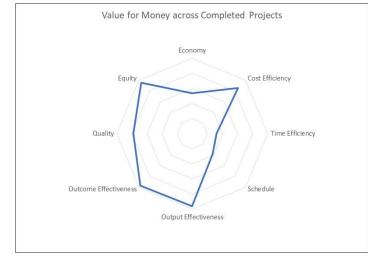
## Value for Money Reports

## Table 8: VfM Reports for Completed Projects

Project Code	Project	Programme	Month of Completion	Overall VfM Score	VfM Report
143	Anegada Recreational Facility	RDP – Recreation	April 2023	TBD	
122	Redevelopment of Elmore Stoutt High School	Education – Schools	December 2022	TBD	
185	VG Police Station Repairs	Security & Law Enforcement	May 2022	TBD	
193	Estate House #1	Security & Law Enforcement	March 2022	71.1/100	<u>Estate House #1 VfM</u> <u>Report</u>
151	VG Sports Complex (Jeffery Caines Arena)	Phase One	March 2022	65/100	<u>A. Jeffrey Caines Sports</u> <u>Arena VfM Report</u>
140	Water Network – Reservoirs & Meters	CDB RRL	December 2021	57.9/100	<u>Water Network</u> Improvement VfM
	Vanterpool Admin		December 2021	92.5/100	Vanterpool Admin VfM
200	Flax Admin Building	CDB RRL	March 2021	75/100	Flax Admin VfM Report
	North Sound Admin		December 2020	67.5/100	North Sound Admin VfM
163	Anegada Admin Building	Security & Law Enforcement	July 2021	84.2/100	<u>Anegada Admin VfM</u> <u>Report</u>
	Great Mountain		January 2021	79/100	Great Mountain VfM
	Ridge Road		May 2021	73.7/100	Ridge Road VfM
180	Ballast Bay	CDB RRL	June 2021	100/100	Ballast Bay VfM
100	Bob's Gas Station	CDD IIIL	May 2021	92.1/100	Bob's Gas Station VfM
	Long Trench		December 2021	84.2/100	Long Trench VfM
	Fish Bay		November 2022	TBD	
086	Bregado Flax Educational Centre	CDB RRL	May 2021	72.5/100	<u>Bregado Flax VfM</u> <u>Report</u>
	Road Town Police Station		April 2021	73.7/100	Road Town Police Station VfM Report
181	Phase II and Financial Crimes Unit	Phase One	May 2022	97.4/100	<u>RTPS Phase II and</u> Financial Crimes Unit <u>VfM Report</u>
187	Incinerator Dismantling	Phase One	June 2020	73.7/100	Incinerator Dismantling VfM Report
136	Sea Markers	Phase One	June 2020	80/100	Sea Markers VfM Report
154	Temporary Homes	Phase One	March 2020	50/100	Temporary Homes VfM Report
189	Marine Survey	Phase One	February 2020	72.5/100	Marine Survey VfM Report
145	BFJS Internal Walls	Phase One	January 2020	50/100	BFJS VfM Report
	•	•	•		

Project Code	Project	Programme	Month of Completion	Overall VfM Score	VfM Report
103	Virgin Gorda Baths	Phase One	January 2020	60.5/100	VG Baths VfM Report
157	Repair to Damaged Homes	Phase One	January 2020	70/100	<u>Repair to Damaged</u> <u>Homes VfM Report</u>
147	ESHS - Temporary Classrooms ESHS CTL - Improvements	Phase One	September 2019 August 2019	80/100 70/100	ESHS Temporary Classrooms VfM Report ESHS CTL Improvements VfM Report
182	Virgin Gorda Police Barracks Repair	Phase One	July 2019	78.9/100	VG Police Barracks VfM Report
183	Jost Van Dyke Admin Building Repair	Phase One	August 2019	65.0/100	JVD Admin Building VfM <u>Report</u>
146	ESHS Demolition	Phase One	June 2019	100/100	ESHS Demolition VfM Report
160	VG Admin Building – Cleaning & Waltsco	Phase One	April 2019	N/A	N/A
108	Special Debris Clearance	Phase One	April 2019	64.7/100	Special Debris Clearance VfM Report

## Value for Money Trends



Based on a compendium of the Value for Money (VfM) Assessments conducted thus far on completed projects, an overall narrative has become clear. The RDA has generally been good at producing the outputs set out for it, and these outputs have generally led to expected broader outcomes. There is room for improvement in completing these projects within both the expected timeframe (Schedule), and within established time benchmarks (Time Efficiency). Additionally, it is clear that there is scope for improvement on project costing estimations, and on ensuring that end-products adequately meet user expectations (Quality). Based on these general findings and other specific lessons identified in individual VfM assessments, the RDA is employing time saving techniques and has aimed to better capture user requirements through more extensive planning efforts in early stages of project implementation.

June 2023 Monthly Report

## Implementation Progress – Projects Completed

The Recovery to Development Plan was designed to pursue achievement of specific outcome goals for the people of the Territory, within five distinct sectors.

SECTOR	SUBSECTOR
	Education
	Housing
1) Cohesive and Empowered Society	Pride and Cultural Identity
	Social Protection
	Waste and Debris Management
2) Vibrant and Innovative Economy	Tourism
	Airports
3) Resilient Infrastructure	Roads
5) Resilient initiastructure	Seaports
	Water and Sewerage
4) Nurtured and Sustainable Environment	Environmental Protection
4) Nultured and Sustainable Environment	Renewable Energy
5) Good Governance	Model Good Governance
5) Good Governance	Security and Safety for All

Namely, these five sectors and their contributive subsectors are:

Each project implemented by the RDA resides within a specific subsector and pursues the overarching outcome for that subsector. The table below demonstrates the RDA's progress to date in implementing assigned project interventions by subsector. Projects listed below have been assigned to the RDA through the Implementation Schedule based on the Recovery to Development Plan, as well as thereafter on an ad-hoc basis. It should be noted that the listed project interventions have not all yet been fully funded, but rather represent the expressed aspirations of the Government of the Virgin Islands for projects to be implemented by the RDA.

Table 9: Implementation Progress – Completed Projects

SUBSECTOR	OUTCOME STATEMENT	PROJECT INTERVENTIONS - IMPLEMENTATION SCHEDULE	PROJECTS COMPLETED	PERCENTAGE COMPLETION
AGRICULTURE AND FISHING	A strong and sustainable agricultural and fisheries sector that diversifies the economy, encourages the growth of small businesses, adds to the tourist offering	Agriculture and Fisheries Complex Farmers' Reservoir		0/2 0%

SUBSECTOR	OUTCOME STATEMENT	PROJECT INTERVENTIONS - IMPLEMENTATION SCHEDULE	PROJECTS COMPLETED	PERCENTAGE COMPLETION
	and promotes improved food security with less reliance on imported foods.			
AIRPORTS:	Enhanced airports that provide easier and greater air access to the Virgin Islands.	TBLI Airport		0/1 0%
EDUCATION:	An education system that is modern and well-resourced, providing opportunities for a highly skilled, globally competitive population that can participate and contribute to a sustainable Virgin Islands economy.	Bregado Flax Educational Centre ESHS Demolition ESHS Temporary Classrooms BFJS Internal Walls Redevelopment of Elmore Stoutt High School Jost Van Dyke Multipurpose Fac. Eslyn Henley Richez Learning Centre Isabella Morris School	Bregado Flax Educational Centre ESHS Demolition ESHS Temporary Classrooms BFJS Internal Walls Redevelopment of Elmore Stoutt High School	5/8 63%
ENVIRONMENTAL PROTECTION:	The protection and prioritisation of the environment for future generations, embedding environmentally sustainable approaches to the use of the terrestrial and marine environment.	Marine Survey	Marine Survey	1/1 100%
HOUSING:	Access to safe, healthy, affordable, resilient living spaces for all persons in the Territory.	Housing Repairs Temporary Housing Social Housing	Housing Repairs Temporary Housing	2/3 67%

SUBSECTOR	OUTCOME STATEMENT	PROJECT INTERVENTIONS - IMPLEMENTATION SCHEDULE	PROJECTS COMPLETED	PERCENTAGE COMPLETION
MODEL GOOD GOVERNANCE:	Effective and responsible governance of the Territory by adhering to the principles of integrity, accountability, transparency and improved effectiveness and efficiency in the delivery of public services.	VG Admin -Cleaning North Sound (John C. George) Admin Flax Admin Bldg Vanterpool Admin Anegada (Faulkner) Admin JVD Admin Bldg Environmental Health and Department of Waste Management Building	VG Admin -Cleaning North Sound (John C. George) Admin Flax Admin Bldg Vanterpool Admin Anegada (Faulkner) Admin JVD Admin Bldg	5/6 83%
PRIDE & CULTURAL IDENTITY:	Diversity of the Territory's cultural identity and heritage showcased with promotions of culture, history and traditions, and cultivation of talent, arts, sports, and creative industries.	AO Shirley Recreation Grounds A. Jeffery Caines Sports Arena Anegada Recreation Facility National Cultural Centre, Archives, Library and Museum HLSCC Aquatic and Fitness Centre Restore museums, historical and heritage sites	A. Jeffrey Caines Sports Arena Anegada Recreation Facility	2/6 33%
RENEWABLE ENERGY:	A more resilient energy system with lower electricity costs from the deployment of modern renewable energy technology, which combined with best-practice resource management, can deliver a stronger, smarter, greener, better Virgin Islands.	Leonora Delville Ivan Dawson Jost van Dyke Enis Adams Francis Lettsome Power Boxes	Leonora Delville Ivan Dawson Jost van Dyke Clinic Enis Adams Francis Lettsome	5/6 83%

SUBSECTOR	OUTCOME STATEMENT	PROJECT INTERVENTIONS - IMPLEMENTATION SCHEDULE	PROJECTS COMPLETED	PERCENTAGE COMPLETION
ROADS:	High quality road network and coastal defenses with resilient designs based on climate risk factors, flood risk mapping, and supplies from recycled materials.	Great Mountain I Great Mountain II Hope to Sabbath Little Dix Hill Bob's Gas Station Ballast Bay Long Trench Fish Bay Brewers Bay to Luck Hill Joe's Hill Road Nail Bay Road VG Johnson's Ghut Road Sebastian's by the Sea to Long Bay Road Cane Garden Bay Road from Soldier's Hill to the Wedding Territorial Retaining Structures	Great Mountain I Great Mountain II Hope to Sabbath Little Dix Hill Bob's Gas Station Ballast Bay Long Trench Fish Bay Asphaltic Works	8/15 53%
SEAPORTS:	Rehabilitated and expanded port facilities and services throughout the Territory.	Sea Markers West End Ferry Terminal Anegada Setting Point Jetty Jost Van Dyke Port	Sea Markers	1/4 25%
SECURITY & SAFETY FOR ALL:	Provision of safety, security and rights of our people and strengthened borders through law enforcement capability, resources and engagement.	Road Town Police Station VG Police Barracks Estate House #1 Joint Marine Shore Base VG Police Station VHF Trunking Network Halls of Justice Police Headquarters	Road Town Police Station VG Police Barracks Estate House #1 VG Police Station	4/8 50%

SUBSECTOR	OUTCOME STATEMENT	PROJECT INTERVENTIONS - IMPLEMENTATION SCHEDULE	PROJECTS COMPLETED	PERCENTAGE COMPLETION
SOCIAL PROTECTION:	A social protection system that guarantees basic needs are met for all and provides risk protection, social care, and social assistance	Brewer's Bay Community Centre Cane Garden Bay Community Centre Adina Donovan Home Expansion VG Elderly Home Safe Haven Transitional Centre		0/5 0%
TOURISM:	Improved tourism product that is aesthetically appealing and provides an enhanced experience to our visitors.	VG Baths Trellis Bay Welcome Centre Derelict Marine Vessels Copper Mine Point Ruins	VG Baths	1/4 25%
WASTE & DEBRIS MANAGEMENT:	Comprehensive waste management with effective waste collection and disposal.	Special Debris Clearance Incinerator Dismantling Relocate Tortola Landfill Solid Waste Management	Special Debris Clearance Incinerator Dismantling	2/4 50%
WATER & SEWERAGE:A more effective water and sewerage infrastructure with an efficient supply of water and distribution systems, equitable access to a reliable water supply, and an improved sewerage network.Long Bush Reservoirs & Metering Zion Hill Reservoirs & Metering Upgrade and expand water supply and distribution networkLong Bush Reservoirs & Metering Zion Hill Reservoirs & Metering		3/4 75%		
TOTAL			41/79 52%	

## Implementation Progress – Sectoral Outcomes

The following are the outcome goals by subsector, with a list of project interventions which the RDA has pursued since inception, as well as specific related outcome indicators monitored as evidence of progress within each subsector:

SUBSECTOR: • Project Interventions	OUTCOME STATEMENT		INDICATOR
AGRICULTURE AND FISHING: • Agriculture and Fisheries Complex • Farmers' Reservoir	A strong and sustainable agricultural and fisheries sector that diversifies the economy, encourages the growth of small businesses, adds to the tourist offering and promotes improved food security with less reliance on imported foods.	Millions \$ contribution of agriculture and fishing to Gross Domestic Product (Source: CSO)	2 1.5 1 0.5 0 2017 2018 2019 2020
<u>AIRPORTS:</u> • <i>TBLI Airport</i>	Enhanced airports that provide easier and greater air access to the Virgin Islands.	Passenger arrivals by air (Source: CSO)	150,000 100,000 50,000 0 2017 2018 2019 2020 2021 2022

#### Table 10: Implementation Progress – Sectoral Outcomes

SUBSECTOR: • Project Interventions	OUTCOME STATEMENT	INDICATOR
EDUCATION: • Bregado Flax • Temporary Classrooms • Redevelopment of Elmore Stoutt High School • Jost Van Dyke School • Eslyn Henley Richez Learning Centre • Isabella Morris School	An education system that is modern and well-resourced, providing opportunities for a highly skilled, globally competitive population that can participate and contribute to a sustainable Virgin Islands economy.	Proportion of students in schools fully repaired and equipped with modern facilities to meet education needs (Source: MEYS)
ENVIRONMENTAL PROTECTION: • Marine Survey	The protection and prioritisation of the environment for future generations, embedding environmentally sustainable approaches to the use of the terrestrial and marine environment.	Enhanced regulatory and enforcement laws and policies implemented to protect the environment
HOUSING: • Housing Repairs • Temporary Housing	Access to safe, healthy, affordable, resilient living spaces for all persons in the Territory.	15         Vulnerable households having housing needs met         (Source: RDA Project Managers)         0         2018       2019         2020

SUBSECTOR: • Project Interventions	OUTCOME STATEMENT	Π	NDICATOR
MODEL GOOD GOVERNANCE: • North Sound (John C. George) Admin • Flax Admin Bldg • Vanterpool Admin • Anegada (Faulkner) Admin • JVD Admin Bldg • Environmental Health & Waste Management Bldg	Effective and responsible governance of the Territory by adhering to the principles of integrity, accountability, transparency and improved effectiveness and efficiency in the delivery of public services.	servants working in safe, acceptable facilities (Source: DGO)	96       95.5       95       94       93.5       2018       2019       2020
<ul> <li>PRIDE &amp; CULTURAL IDENTITY:</li> <li>AO Shirley Recreation Grounds</li> <li>A. Jeffery Caines Sports Arena</li> <li>Anegada Recreation Facilities</li> <li>National Cultural Centre, Archives, Library and Museum</li> <li>HLSCC Aquatic and Fitness Centre</li> </ul>	Diversity of the Territory's cultural identity and heritage showcased with promotions of culture, history and traditions, and cultivation of talent, arts, sports, and creative industries.	Able to host regional and international sporting events	
<u>RENEWABLE ENERGY:</u> • <i>Renewable Energy Installations</i>	A more resilient energy system with lower electricity costs from the deployment of modern renewable energy technology.	Gallons of fossil fuel imports, per capita (Source: CSO)	1,000.00 800.00 600.00 400.00 200.00 - 2016 2017 2018 2019 2020

SUBSECTOR: • Project Interventions	OUTCOME STATEMENT		INDICATOR
SOCIAL PROTECTION: • Brewer's Bay Community Centre • Cane Garden Bay Community Centre • Adina Donovan Home Expansion • VG Elderly Home • Safe Haven Transitional Centre	A social protection system that guarantees basic needs are met for all and provides risk protection, social care, and social assistance.	Community centres available for community use and/or use as emergency shelters	
ROADS: • Great Mountain I • Great Mountain II • Hope to Sabbath • Little Dix Hill • Bob's Gas Station • Ballast Bay • Long Trench • Fish Bay • Asphaltic Works	High quality road network and coastal defenses with resilient designs based on climate risk factors, flood risk mapping, and supplies from recycled materials.	Miles of well-designed road network (Source: RDA Project Managers)	0.8 0.6 0.4 0.2 0 2019 2020 2021 2022
<u>SEAPORTS:</u> • Sea Markers • <i>West End Ferry Terminal</i>	Rehabilitated and expanded port facilities and services throughout the Territory.	Passenger arrivals by sea (Source: CSO)	400,000 300,000 200,000 100,000 - 2017 2018 2019 2020 2021 2022

SUBSECTOR: • Project Interventions	OUTCOME STATEMENT		INDICATOR
SECURITY & SAFETY FOR ALL: • Road Town Police Station • VG Police Barracks • VG Police Station • Estate House #1 • Joint Marine Shore Base • Halls of Justice	Provision of safety, security and rights of our people and strengthened borders through law enforcement capability, resources and engagement.	Police facilities equipped with modern facilities to meet needs (Source: RVIPF)	100% 50% 0% 2018 2019 2020 2021
TOURISM: • VG Baths • Trellis Bay Welcome Centre	Improved tourism product that is aesthetically appealing and provides an enhanced experience to our visitors.	Tourism expenditure estimate (Source: CSO)	600,000,000 400,000,000 200,000,000 - 2018 2019 2020 2021 2022
WASTE & DEBRIS MANAGEMENT: • Special Debris Clearance • Incinerator Dismantling • Solid Waste Management	Comprehensive waste management with effective waste collection and disposal.	Tons of waste recycled (Source: GoVI Budget – DWM)	200 150 100 50 0 2020 2021
WATER & SEWERAGE: • Long Bush Reservoirs & Metering • Carrot Bay Reservoirs & Metering • Zion Hill Reservoirs & Metering	A more effective water and sewerage infrastructure with an efficient supply of water and distribution systems, equitable access to a reliable water supply, and an improved sewerage network.	Gallons of useable water storage installed in Territory (Source: RDA Project Managers)	2,000,000 1,500,000 1,000,000 500,000 $bec^{2}P_{F}b^{2}P_{A}p^{c}P_{J}u^{n}P_{A}u^{F}b^{2}occ^{2}bec^{2}D$